

# HOW TO NAVIGATE THE REPORT Q SEARCH MAIN CONTENTS LIST PREVIOUS PAGE NEXT PAGE PRINT X EXIT FULL SCREEN CLICK ON THE TOP LEFT HEADER TO VIEW THIS SECTION CONTENT LIST CLICK TO READ MORE ONLINE REFER TO PAGE BACK TO

PARAGRAPH

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YEAR ENDED

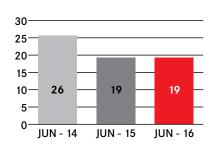
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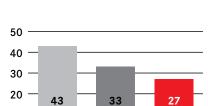
#### FINANCIAL HIGHLIGHTS

	1 111 11		
	30 JUNE 2016	30 JUNE 2015	30 JUNE 2014
AfrAsia Bank Limited and its Subsidiaries (THE GROUP)			
STATEMENT OF PROFIT OR LOSS (MUR'000)			
Net Interest income	947,850	847,086	661,170
Non Interest income	1,017,453	543,259	563,930
Total Operating income	1,965,303	1,390,345	1,225,100
Operating Expenses	851,719	781,954	611,959
Profit/(Loss) after tax	639,739	(176,068)	324,524
STATEMENT OF FINANCIAL POSITION (MUR'000)			
Total Assets	88,550,615	74,856,932	48,990,197
Loans and Advances to Customers	21,958,341	21,772,735	17,227,455
Deposits from Customers	80,012,268	66,437,716	40,413,544
Total Equity (including Class A Shares)	4,786,466	4,285,465	3,450,381

#### **PERFORMANCE RATIO (%)**

Return on Average Equity





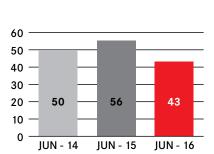
JUN - 15

JUN - 16

Loan to Deposit Ratio

10

JUN - 14

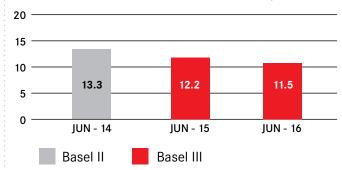


Operating Expense to

**Total Operating Income** 

#### **CAPITAL ADEQUACY RATIO (%)**

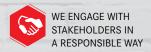
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#### KEY PERFORMANCE HIGHLIGHTS











RELATIONSHIP WITH

60%

OF THE TOP BANKABLE COMPANIES IN MAURITIUS



**EMPLOYEES** 

266

FULL TIME EQUIVALENT



**INCREASE OF** 

45%

IN CONSUMER BANKING CLIENT BASE



CLIENTS PRESENT IN MORE THAN

120
COUNTRIES AND
TERRITORIES



TRADING INCOME REPRESENTING

32%

OF THE BANK'S
TOTAL OPERATING
INCOME



ABOVE

6,900

TRAINING HOURS FOR OUR EMPLOYEES



A GENDER DIVERSITY OF

**53%** FEMALE

**47%** MALE IN THE WORKFORCE



MORE THAN

50 COUNTRIES

COUNTRIES
COVERED BY
GLOBAL
CUSTODY



**MUR 6.6M** 

AS REWARDS TO CARDHOLDERS



MORE THAN

1,600

HOURS VOLUNTEERING



SERVING MORE

25,000

CUSTOMERS



OPENING OF ACCOUNTS IN MORE THAN

30

**CURRENCIES** 



MORE THAN

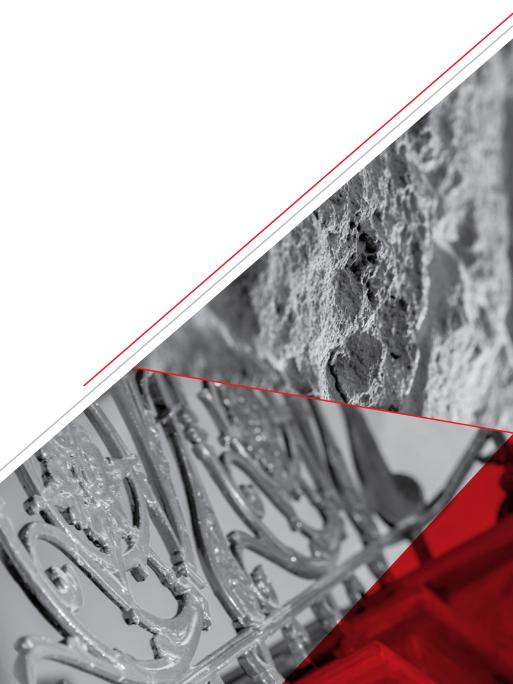
600

CHILDREN SUPPORTED THROUGH OUR CSR PROGRAMMES

# Building the foundation for growth

As we take AfrAsia Bank to the next level of sustainable growth, we continue to live our brand, reinforce our focus on operational excellence and service delivery while building privileged relationships, all driven by our three core pillars:

- > Customer Focus
- **>** Teamwork
- > Innovation





# CORPORATE PROFILE & STRATEGY

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# CORPORATE PROFILE & STRATEGY

# AfrAsia Bank Limited – a regional banking force with global reach

Headquartered in the Mauritius International Financial Centre with Representative Offices in South Africa, AfrAsia Bank Limited (The 'Bank') specialises in banking that builds bridges between Africa, Asia and the World.

The Bank's entrepreneurial approach helps to develop flexible financing and investment solutions and provide tailor-made advice while combining expertise in four core divisions:

- > Corporate Banking
- > Global Business Banking
- > Consumer Banking
- > Treasury & Markets

AfrAsia Bank Limited's core banking and transactional capabilities are also complemented by its asset management arm, AfrAsia Capital Management Limited.

With an experienced team and regional foundations giving customers the reliability and trust of a global banking network, AfrAsia Bank Limited helps clients achieve their financial aspirations, all delivered with boutique agility and service.





#### OUR 'BANK DIFFERENT' PHILOSOPHY

Critical for seizing growth opportunities and becoming a key player in regional and international markets, these three accelerators embody our 'Bank Different' philosophy at AfrAsia Bank Limited: Customer-Focus, Teamwork and Innovation.

1 (3)







# CUSTOMER FOCUS

- Our clients are at the heart of our business
- > We strive to build privileged relationships through enhanced customer experience
- > We maintain high level of service by being flexible, agile and innovative

#### **TEAMWORK**

- > We foster an entrepreneurial culture that drives organisational performance
- > We have passionate employees who are empowered and dedicated
- Our strong leadership team nurtures an 'opendoor' policy to encourage open communication and feedbacks

#### INNOVATION

- > We fuse deep market knowledge to enhance our products, services and processes
- > We integrate multi-channel strategies to help deliver a consistent user experience across platforms
- > We shape our commercial tactics to strengthen customer engagement, and deliver a fast and reliable service





#### **CORE VALUES**

As we continue our journey of cultural change, our corporate values lie at the core of everything we do, reflecting on how we conduct ourselves in the environment in which we operate, our success story and our relationship with our stakeholders.

THE VALUES
WE SEEK TO
EMBED IN ALL
OUR BUSINESS
OPERATIONS

#### **DISRUPTIVE BANKING**

> Providing tailor-made and innovative products and services

#### **PASSIONATE PARTNERS**

> Empowering our people as dedicated partners

#### **GENUINENESS**

> Conducting business in confidentiality and ethically

#### PRIVILEGED RELATIONSHIPS

> Establishing long-lasting relationship through our Relationship Managers

#### **CAN-DO ATTITUDE**

> Believing in quick decision-making, innovation and customer service excellence



#### HIGHLIGHT

Our core values are embedded across the AfrAsia Group to drive our organisational culture and inspire our actions in line with upholding our 'Bank Different' approach.



#### STRATEGIC SHAREHOLDERS



The Bank's anchor shareholder is Ireland Blyth Limited (IBL) Ltd, the largest Mauritian conglomerate in terms of revenue. Born out of a merger between IBL and GML Investissement Ltée in 2016. IBL Ltd has a portfolio of over 300 companies which operate across various sectors: sugar, commerce and industry, financial services, talent sourcing, offshore, insurance, hospitality, real estate and biotechnology, communication and innovation. With over 13,000 employees, IBL Ltd has registered MUR 28.7bn turnover and has an operating profit of MUR 2.0bn. IBL Ltd made its entry on the Stock Exchange of Mauritius on the 14th July 2016 and has at date 7 companies listed on the Stock Exchange of Mauritius and 2 companies listed on the Stock **Exchange of Mauritius Sustainability** Index.

http://www.iblgroup.com/



Founded in 1859, National Bank of Canada (NBC), the sixth largest bank in Canada and first in Quebec, is an integrated provider of financial services to retail, commercial, corporate and institutional clients. Its head office is found in Montreal and, through its numerous subsidiaries worldwide, it offers its services on the international front in the securities brokerage, insurance and wealth management, as well as mutual fund and retirement plan management spheres. It is listed on the Toronto Stock Exchange (TSX: NA) and is rated 'A+' by Fitch and 'A' by S&P. NBC has around 20,000 employees and 2.3m individual clients with a total assets under management amounting to USD 368.2bn as at 30 April 2016.

https://www.nbc.ca



Intrasia Capital is a Singapore based investment, development and boutique private equity firm with offices in Mauritius and Australia. Intrasia Capital is primarily focused on investing in and developing high growth international public and private companies in the energy and resources, real estate, financial services and agricultural sectors. The Company is the third largest shareholder of the Bank and provides guidance and support to our international expansion.

http://www.intrasiacapital.com/



Société de Promotion et de Participation pour la Coopération Economique (PROPARCO) is a development finance institution jointly held by Agence Française de Développement (AFD) and public and private shareholders from the North and South. As the private sector arm of Agence Française de Développement (rated AA), PROPARCO supports development in Southern countries since 40 years already and it is one of the largest Development Financial Institutions as well as one of the leading European Development Finance Institutions. PROPARCO's mandate is to foster private investment in emerging and developing economies with the aim of supporting the growth of companies and financial institutions with a major impact on development. Its operations span across four continents, from major emerging economies to the poorest countries, from politically stable environments to fragile states. They cover the financial services sector, infrastructure, mining, agriculture, manufacturing, services and microfinance. Managing environmental and social risks is a key feature of its work.

http://www.proparco.fr



#### **LICENCES**

AfrAsia Bank Limited holds a Banking Licence to conduct banking business in Mauritius issued by the Bank of Mauritius under Section 7 of the Banking Act 2004 since 29 August 2007. The Bank and its Group Entities have also been granted the following licences:

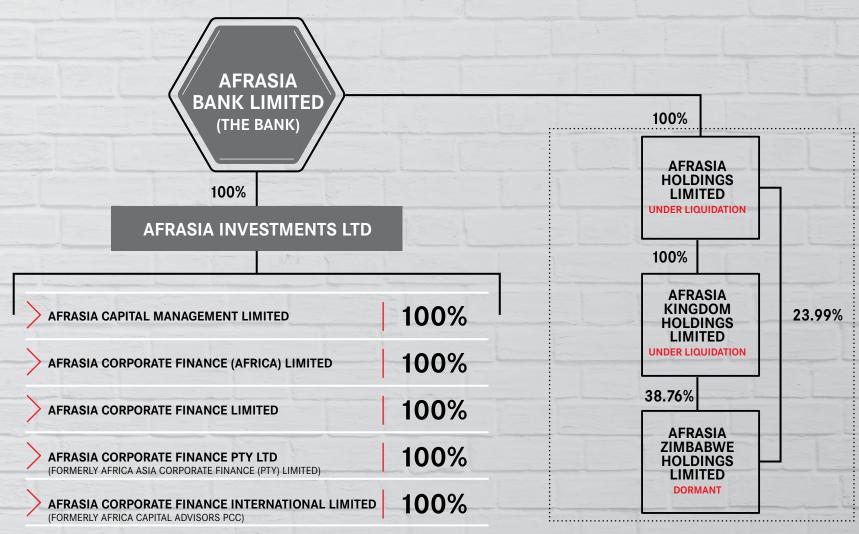
itius (Domestic)	Bank of Mauritius, Financial Services Commission
	•
itius (GBL1)	Financial Services Commission
itius (Domestic)	Financial Services Commission
	, ,

The Bank of Mauritius has also granted the Bank the status of Primary Dealer to deal in government securities.



#### **GROUP STRUCTURE**

Group structure of AfrAsia Bank and its Group entities as at 30 June 2016





#### **CORE BUSINESS SEGMENTS**

AfrAsia Bank Limited operates through four core business lines and is complemented with its asset management arm, AfrAsia Capital Management Limited.



# CORPORATE BANKING

- >Short Term Funding
- >Term Funding
- >Structured Products
- >Transactional Banking



# CONSUMER BANKING

- >Private Banking
- >Personal Banking
- >External Asset Management & Custody
- >Asset Management



# GLOBAL BUSINESS BANKING

- >Transactional & Payment Services
- >Cash & Liquidity Management
- >Other Products & Services



# TREASURY & MARKETS

- >Foreign Exchange
- >Money Markets & Fixed Income
- >Structuring
- >Financial Institutions





#### BUSINESS SEGMENTS' ACHIEVEMENTS

## Corporate Banking

- Relationship with 60% of the Top bankable companies in Mauritius and also increased our wallet share among the top players in different industries across sub-Saharan Africa
- Customer asset book closed at MUR 19bn as at 30 June 2016 and MUR 1.05bn of interest income generated for the year ended June 2016
- MUR 9bn of Segment A deposits being managed for funding of assets growth

## Consumer Banking

- > The number of clients increased by 45% and deposits rose by above 50% for the year ending June 2016
- The External Asset Manager Desk has doubled its total assets over the past year
- > Assets Under Custody stood at MUR 17bn
- > XtraMiles 153% increase in rewards value distributed to cardholders (air tickets, hotel stays, car rentals, etc.) to reach MUR 6.6m

#### Global Business Banking

- > Geographic client diversification in more than 120 countries
- Working with 145 intermediaries in Mauritius and 87 based outside Mauritius
- > Total Deposit Segment B increased by 25% to reach MUR 60bn
- Now opening accounts in 30 currencies and undertaking third party payments in 100 currencies

#### Treasury & Markets

- Trading income for Treasury and Markets stood at MUR 595m for the year ending June 2016 representing an upsurge of 26% from the year ending June 2015
- > For the same period, market share of the Bank in FX sales stood at 15%
- > Contribution of 50.2% to the Bank's Net Interest Income for the year ending June 2016



#### CHAIRMAN'S REVIEW

Dear Valued Shareholders,

AfrAsia Bank Limited achieved solid financial results for the year ending June 2016, indicating our drive to restore the Group's financial strength, reorganise the Bank's internal structure to better serve our clients, and come up with a strategic roadmap for reinforcing our footprint in key markets and effectively managing risks. It also speaks to our experienced leadership team and our committed employees, key drivers of our unremitting success.

#### The Year Under Review

The Group delivered a strong financial performance, a Net Profit after Tax of MUR 639.7m and a return on average equity of 19%, which confirmed the benefits of our diverse portfolio of operations in Mauritius and South Africa. Our capital position remains strong, with a total capital adequacy ratio of 11.5% at Group level.

#### A Dedicated Board and Management Committee

Strong governance supports the Bank's ambition to constantly bring superior returns. We understand our responsibility to uphold and improve procedures across the Group and the approach we carry out our responsibilities as directors. Given the challenging operating environment, the Board is very pleased with this year's results and how we have been able to manage our risks and still grow the business sensibly to achieve the best returns for our shareholders, proving at the same time the strength and resilience of our business and brand.





#### CHAIRMAN'S REVIEW

(CONTINUED)

AfrAsia Bank Limited is gearing towards delivering long-term sustainable growth by putting together a strong team with clearly demarcated responsibility areas. In this regard, to align the leadership team with their respective business segments, the Bank embarked during the year into an internal restructuring exercise with four business lines: Corporate & Investment Banking, Consumer Banking, Global Business Banking and Treasury & Markets. Whilst the Bank is now emphasising on customer focus, teamwork and innovation, this prompted for a clear operational model around the key roles of its management team.

The Group will now be looking forward to embark on its next growth stage and the Board has approved a three-year strategic plan which lays out the foundation for business development as well as a capital raising plan to achieve the Bank's objectives. As we are embarking in our next year of growth, our focus is clear. First, we need to ensure that the Board is fully armed with the expertise to build strong engagement with all our stakeholders and comprises a robust leadership team who have experiential comprehension of market realities and visibility of risks on-the-ground. Second, as the digital economy continues to create a watershed moment for the financial industry, we need to continuously streamline our governance processes, policies and systems.

#### Leveraging our Synergies

With our aim to emerge as a more meaningful player in the industry, we have also stepped up our collaboration from National Bank of Canada (NBC) to capitalise on their key expertise and business networks that will contribute to the Bank's commercial and strategic development. One of the opportunities already identified is with commercial clients with respect to our risk management

solutions for financial risks related to interest rates, foreign exchange and commodities. Also, with regards to institutional clients, we are looking into assisting them better in managing their assets and liabilities. As we grow our business we will sustain our collaboration to capitalise on NBC's governance approach and their strong credit underwriting capabilities, amongst other areas. The GML-IBL amalgamation also reveals a new milestone in the market and with the collaboration of our anchor shareholder, IBL Ltd, this will also contribute positively in reinforcing the Bank's image across geographies.

#### **Consolidating our Regional Footprint**

The strategy refresh undertaken in 2015 underpins the approach to guide the execution of strategies at business unit level and market drivers, all completely supported by the Board. Our focus for business remains Africa and Asia. The target is to capture the trade and investment flows to and from these two continents, supplemented by direct flows to each of the regions from elsewhere. The Africa Wealth Report 2016 estimates that the African private banking market will grow by 7% per annum over the next 10 years. There is no doubt that the continent is reckoned as one of the regions of the world with significant potential to grow its wealth, driven by an increasing middle class and the rising success of many businesses. Hence, we will also focus on building up the capabilities of our South Africa Representative Offices and collaborate more closely to source deals in East and West Africa while also enhancing our strategic communications to specific target audiences. The opportunities lying in front of us are considerable and we moreover intend. with the talent pool and global network available, to keep promoting Mauritius as an International Financial Centre of choice and the springboard to Africa. With the

larger banks pulling out, there is indeed a niche market for AfrAsia Bank Limited to position itself as a bank of regional relevance and international standing.

#### **Future Outlook**

Our strategy is inspiring, and the Group's culture is fit for performance and value creation. Customer expectations are evolving and technology is changing the landscape on how customers access products and services. We need to be innovative in our thinking to be ahead of the market and have a competitive edge to differentiate ourselves and uphold our 'Bank Different' approach. We will strive to offer our customers maximum support through new and customised solutions, cuttingedge technologies and quality services. With a wellarticulated and renewed vision for the organisation, the on-boarding of new talent that will help contribute to the organisation in the long term, and the continuous support of our strategic shareholders, our passionate team has embarked on a double-digit growth journey. On behalf of the AfrAsia Group, I extend our thanks to our clients, shareholders and other stakeholders for their continued support, and the executive team and the people of AfrAsia Bank Limited for their commitment and resilience.

#### LIM SIT CHEN LAM PAK NG

Chairman

# CHIEF EXECUTIVE OFFICER'S MESSAGE

Dear Valued Partner,

I am indeed pleased to announce that our results for the year ended June 2016 have been very encouraging. AfrAsia Bank Limited has come a long way. Against a back drop of difficult credit environment, we managed to achieve a record profit of MUR 433.6m for the year, the highest achieved since the inception of the Bank. This is a significant achievement as the growth in earnings was contributed by all of our business verticals and after making the necessary provisions on the loan book which we consider appropriate and adequate.

The banking industry continues to be competitive and challenging. There are clear signs of a fairly large-scale disruption in this industry being led by customer expectations, technological transformation and the changing regulations. Amidst this reality, we have yet to witness an improvement in the credit cycle or a movement in the interest rate curve. This makes targeting a sustainable growth in this industry a challenge. We consider this a difficult environment but also an opportunity to grow selectively provided we are able to identify, understand and manage the risk.

For a start, we have strengthened our Credit Risk capabilities and the Operating Platform by introducing experienced skill sets to ensure we do not import risks on our balance sheet which we cannot price and manage. Moreover, with a disciplined approach to assets classification, we have identified our Non-Performing Assets during the year and taken an adequate provision against the impaired assets.





#### CHIEF EXECUTIVE OFFICER'S MESSAGE

(CONTINUED)

After having identified the key areas which needed strengthening and having researched the environment and possible developments which are likely to be witnessed we have assembled a three-year strategic plan. The latter envisages prudent growth preserving liquidity and ensuring a better use of capital. The Board of Directors has approved the plan and the capital increase of MUR 600m needed to achieve the growth targets. The capital will be raised by way of a rights issue and is scheduled to be launched in December 2016.

The fundamental guiding principles of the three-year plan to achieve the strategic objectives are based on:

#### **Customer-Focus**

Customers have many choices for banking services and we have to ensure that we remain at the forefront of these developments and offer a customer experience which is valuable and meets the changing and demanding expectations. We are thus looking into innovations and opportunities to transform our systems, processes and the quality of service to our customers. In this regard, a new Customer Experience cluster has been created that will be responsible for the implementation of a customercentric strategy both internally and externally, to ensure the delivery of a consistent customer experience across our bank. Our objective is to attain excellence in customer service and position this as the differentiator on the market.

#### Teamwork

A collective recognition and acceptance that customer service has to be at the forefront of our thoughts is necessary or else we may not be able to retain or grow our customer base. The foundation for a strong surge has been laid by the management team but we believe that improving our talent through recruitment and ongoing development of our people will be the key to the effective implementation of our strategies. We continue to invest in human capital to contribute to both economic and business growth. I, as CEO, commit to spare no efforts in ensuring the development of a collaborative spirit to work together to achieve a common goal - Customer Excellence.

#### Innovation

Technology offers the ability to connect with customers at a time of their convenience and in the manner they want and at a frequency they desire. Besides, powerful analytical tools will offer Customer Insights to help us in remaining relevant to our customer base. The use of technology also brings heightened cyber security demands and a focus on that cannot be compromised at any cost. For us at AfrAsia, it is all about living the 'bank different' philosophy and this will be possible if we keep customers in the forefront of our journey. We will thus keep innovating such that we can deliver on customer expectations and provide them with the most relevant solutions.

#### STRATEGIC FOCUS

- > Build on our three pillars: Customer-Focus, Teamwork & Innovation
- Consolidate our African footprint and reinforcing our domestic foothold

#### CAPITAL AND BALANCE SHEET STRENGTHENING

- > Raise statutory capital to support the Bank's financial position
- > Improve risk management processes to enable quality asset growth

#### PERFORMANCE IMPROVEMENT

- > Enhance customer centricity through improved processes and procedures
- > Invest in human capital to strengthen our talent pool
- > Heighten cyber security across all business activities
- > Consolidation of our existing technology platform
- > Enhance product offering and quality of our portfolio
- > Derive customer insights through powerful analytical tools



## CHIEF EXECUTIVE OFFICER'S MESSAGE (CONTINUED)

#### **Looking Ahead**

Our strategic initiatives are based on driving a culture of customer focus, customer service, and use of appropriate technology. It needs a collaborative Teamwork and comfort with Innovation and Change. New ways of doing things, doing different things and being recognised for that will help us in our road map to success. We have therefore built our expenditure program for technology improvements and the security enhancements in our plan. We have launched the process of bringing the cultural change to ensure customer attention and teamwork remain the guiding principles of our future growth.

The growth plan does have aggressive financial targets and the right risk framework. However it brings to the forefront our desire to be a bank of preferred choice for our customers and employees. The journey has begun; as any bank conscious of evolving needs and framework, we wish to keep questioning our model and thus be nimble and flexible. Regular reviews will allow us to evaluate how successful we are and adapt. We plan to balance our income streams between the business lines of Corporate & Institutional Banking, Treasury & Markets, Global Business Banking and Consumer Banking enabling us to develop prudently with diverse income streams becoming meaningful and equally important.

This ambitious journey is indeed exciting and would never be possible without you, our valued partners.

I acknowledge the effort of all my team members who have enabled AfrAsia Bank Limited to record brilliant results. I remain confident that their commitment to serving our customers even better will ensure that our journey in the future is exciting and rewarding.

We have commenced our journey to remain relevant to the ever-changing environment and your guidance will enable us to remain on this path of success.

#### SANIIV BHASIN

**Chief Executive Officer** 



#### OUR BUSINESS MODEL - HOW WE CREATE SUSTAINABLE VALUE

Our Strategy

Our client-centric approach, high standard of service, innovative mind-set as well as a strong culture enable us to meet evolving customers' needs and growth.

Our strategy is summarised as follows:

> Become the leading bank in Mauritius in terms of customer service and operations excellence

- > Improve the Bank's profitability, grow earnings and dividend per share in a sustainable way with improved risk management processes for quality asset growth
- > Build an organisational culture to ensure teamwork, and that our people have a common purpose and way of doing things
- > Leverage technology to innovate our products and transform our multi-channel platforms to provide an enriching customer experience

# Segments

**Our Business** 

#### **Corporate Banking**

We serve a broad range of clients in both our local and international markets, by developing a detailed understanding of our clients business and their specific financing requirements. This could range from the provision of short term funding solutions, long term financing solutions and/or transactional banking solutions.

#### **Global Business Banking**

With regional cross-border capabilities, we provide international clients and management companies expert advice and develop flexible financial solutions, including the opening of accounts for different types of structures, cash management, accessing their account from overseas.

#### **Consumer Banking**

The Consumer Banking cluster consists of Personal Banking, Private Banking, External Asset Manager Desk and Global Custody. Designed for professionals, executives, asset managers, entrepreneurs, micro companies and high net worth individuals, the Bank's products and services are carefully crafted to meet the sharp requirements of our clients.

#### **Treasury & Markets**

AfrAsia Bank Limited is establishing itself as an innovative Financial Markets service provider catering for both the local and regional market. We provide clients with tailored solutions by reinforcing our position as the market makers for foreign exchange, interest rate, debt, and other structured derivatives.

# Differentiating Ourselves

#### **Customer-Focused Approach**

We pursue a customer-centric approach built on privileged relationships and a multi-channel approach to provide an optimised customer experience.

#### **Teamwork**

The Bank's unique culture is fundamental to who we are as an organisation and a key aspect of its brand promise, 'Bank Different'.

#### Innovation

We combine our deep market knowledge to drive innovation for improved products and services to help clients achieve their financial aspirations.

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### OUR BUSINESS MODEL - HOW WE CREATE SUSTAINABLE VALUE (CONTINUED)

#### **Internal Control Framework & Risk Management**

Effective risk management is fundamental for our organisation. We are structured in line with the commonly known, three lines of defense concept:

- > First line of defense: Identify and manage risks by businesses and support units.
- > Second line of defense: Corporate oversight exercised by control functions (such as Risk Management, Finance, Legal and Compliance).
- > Third line of defense: Regular audits (internal and external) on a risk based approach to provide independent assessment of the adequacy and effectiveness of internal controls.

#### Compliance

The Compliance Function sets standards for achieving compliance with the relevant laws, regulations and supervisory requirements. Policies and procedures are put in place to ensure that the Bank has implemented relevant Acts, Guidelines, Regulations and Rules. The Compliance Function must also identify, assess and monitor the compliance risks faced by the bank, and advise and report to Senior Management, the Audit Committee of the Board and the Board of Directors about any major risks.

#### **Corporate Governance & Leadership**

We are committed to high standards of integrity, ethics and professionalism. To safeguard stakeholders' interests, the Board of Directors is well-informed and fully engaged, and provides the leadership and direction to management by reviewing and overseeing the implementation of the Bank's strategic vision. The Bank believes that sound and effective corporate governance is fundamental to the Group's long-term success.

#### Values-led Culture

Our organisational values shape the way we do business and work with each other.

- > Disruptive Banking
- > Passionate Partners
- > Genuineness
- > Privileged Relationships
- > Can-do Attitude

#### **Our Balanced Scorecard**

The balanced scorecard tool is used to align business activities to the strategic vision of the organisation. The scorecard enables us to track financial results while simultaneously monitoring progress on our other angles of growth, promoting coherence and relevance across all levels of the organisation. It facilitates the implementation of our long-term strategy through structured short term actions and allows decision making based on both financial and non-financial measures. Our scorecard is divided into 4 perspectives namely customer, internal operations, financial and learning and growth. The different components separately and in combination, contribute to providing an overview of our performance relative to our strategic objectives. The tool is a reliable means of communication as it provides clarity and regular updates on strategy; enables an alignment of individual goals with the overall strategy of the Bank; bridges the gap between strategic objectives,

long term targets and annual budgets and provides a periodic performance review which can be used to review and improve strategy in line with changes in the market environment and technological advancements.



#### HOW WE USE OUR RESOURCES

The Bank relies on several resources to create sustainable value for all stakeholders. Our aim is to find the right balance to ensure that the resources are enhanced and managed efficiently for current and future business growth.

It is a challenge to measure some of the resources; hence, we have provided approximates of those values while giving an overview of the framework and context within which the resources have been managed.

Resources		2014-2015	How we manage our resources	2015-2016
Capital	Eligible Risk-Weighted capital	MUR 4.9bn	While ensuring that shareholders' value is maximised, we remain guided by the Guideline on Scope of Application of Basel III and Eligible Capital which	MUR 5.0bn
	Capital Adequacy Ratio	13.7%	require the Bank to maintain a minimum level of regulatory capital.	11.7%
Funding	Customer deposits	MUR 66.9bn	We have in place a funding strategy aimed at reinforcing our core deposit base. Although our deposits are increasing, our objective is to reduce our cost of funding across currencies.	MUR 80.4bn
	% of total investable funds	90%	Our MUR deposit base grew slightly over the year, however, on the FCY side our customer deposit base increased significantly.	90%
	% deposit base in foreign currency (FCY)	82%	Our deposit base in FCY is mainly in USD, EUR and GBP. We also hold deposits in other major currencies like AUD, CHF, JPY, etc.	83%
Our People	Number of employees	234	Our workforce increased by 30 with a greater focus on the support functions to fuel business growth.	266
	Number of training hours	1,273	We strengthened our people's value through an interactive culture & values workshop and enhanced our human resources through training & development initiatives of which > 3,900 hours for local and international training and 3,000 hours for self-training for undertaking the Chartered Institute of Bankers certification.	>6,900
	Promotion	9%	We strive to broaden employees' skills and exposure through enhanced internal mobility and we provide clearer career paths and more opportunities for young graduates and school leavers.	9%



# How we use our resources (CONTINUED)

Resources		2014-2015	How we manage our resources	2015-2016
Customer Relationship	Number of customers - Individual Residents - Individual Non-Residents - Corporate Residents - Corporate Non-Residents	>5k >6k >1k >4k	With an experienced team of entrepreneurial bankers and a customer-centric approach, we service our local and international clients. We achieve our clients' financial aspirations by providing tailor-made banking solutions and advices whilst building privileged relationships	>6k >8k >2k >6k
Technology	No. of Internet Banking (IB) users  Volume of funds transfer on IB  locally & internationally	5,827 61,349	We have been investing heavily on technology to ensure our IT platform supports our growing franchise in a resilient manner.	8,830 89,965
Community	Volunteer hours	1,600	Our employees are encouraged to show dedication towards our social and environmental programmes by giving their time and effort.	l and <b>1,750</b>
	No. of volunteers	150	We involve the staff in our projects for them to feel they are also part of the Bank's social initiatives.	160
Natural Resources	Paper Consumption (reams)	Not Applicable	We have taken measures to encourage customers to shift to e-statements and e-advices during the year. Also, employees are being motivated to re-use paper and procedures have been reviewed internally. We now have a policy for paper purchase (certification FSC, ISO 14000, recycled paper) and with the implementation of waste segregation 4,920 kg of paper were sent for recycling.	8,640
	Energy consumption (kwh)	Not Applicable	Following an electricity consumption survey, we have identified possible measures to reduce lights and air conditioning associated costs. Our objective is to reduce same by 10% by 2018.	679,400



#### HOW WE DISTRIBUTE VALUE CREATED

In the financial year 2015-2016, the distributable financial value is as follows:



# RETAINED EARNINGS

The Statutory reserve represents transfers from retained earnings in accordance with the Banking Act 2004 which stood at MUR 217m as at 30 June 2016



#### SHAREHOLDERS

Dividends paid/payable to ordinary and Class A Shareholders were MUR 118m and MUR 138m respectively for the year ended 30 June 2016



#### **OUR PEOPLE**

Personnel expenses amounted to MUR 397m for the year ended 30 June 2016



#### COMMUNITY

Contributions to society through CSR – 2% of chargeable income under segment A (Residents) of preceding financial year amounted to MUR 5.9m

Our non-financial value is shared with all of our stakeholders:



#### **CUSTOMERS**

Offering relevant and innovative products and services efficiently and responsibly, with specific focus on customer experience.



#### **OUR PEOPLE**

Developing, recognising and rewarding our employees.



#### **REGULATORY BODIES**

Ongoing engagement with regulatory bodies on new policies, laws and related initiatives help in contributing to a well-regulated banking sector.



#### COMMUNITY

Supporting the community, enhancing job creation, investing in sustainable initiatives to minimise environmental impact.



#### MATERIAL THEMES

Material matters influence on our ability to meet our strategic plans and targets as well as to create shareholders' long-term value. These matters influence the Board and management in setting up risk appetite and the review of policies and procedures to ensure the risks identified as potentially having a material impact are controlled and managed adequately.

#### Material matters identification process

> IDENTIFY



Matters that are believed to impact execution of our strategic plan.

The identification of material matters is inherent to the Bank's activities and environment. It is best achieved by conducting brainstorming session to identify the potential risks within the relative business lines and functions.

> REVIEW AND ASSESS IMPACT



#### Assess the impact

Material matters are enlisted based on evaluation process, inherent to our business impacting our Customers, People, Processes and our stakeholders.

#### Finding the right fit

Finding the solution fit is our priority. Resources combined to make it happen through teamwork of dedicated people, innovation through the technology platform and our customer-centric approach.

> REFER/ ADDRESS



#### Communicate and Consult

Communication plays a fundamental part in our quest to serve better and provide an enhanced customer experience. Our lines of defence collaborate to better manage the outcomes.

#### **Constant Monitoring and Review**

Reporting is a fundamental element to continuously improve the process. We have also established the risk culture in the DNA of each employee through a continual awareness programme in place.





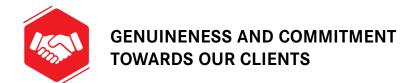
Material matters	Risks	Opportunities	Actions
Challenging economic environment		This creates opportunities for the Bank to act as a preferred secure platform bridging the Africa-Asia financial hubs. It allows the Bank to further invest and develop new, innovative products as the market has become more dynamic and makes room for new products in the different market segments.	·
Regular changes in regulatory guidelines	in Mauritius and other jurisdictions with recent	The banking systems around the world and including our local regulations are getting more resilient through more robust frameworks and operating guidelines.	Ensuring we are abiding and investing in tools and new procedures as per requirements of the new guidelines.
Operational Challenges	Implementation of the right set of processes and operational framework to conduct its banking and non-banking activities in a more efficient manner and provide customers with services to its best capabilities.	This puts the Bank in a dynamic operating mode, ensuring that the processes and procedures are in place to meet the demand in the challenging banking environment. The Bank has the framework in place to increase market share.	The Bank is under constant review for changes and to enhance its processing efficiency. Various reviews are done by external parties where the Bank is taking appropriate actions to improve its operations and processes.





Material matters	Risks	Opportunities	Actions
Existing IT Platforms	Various suppliers of systems for each department which needs interfacing between these systems.	The Bank sees it as an opportunity to interface all these systems. It has already invested in top platforms in different areas and through their integration it aims to enhance efficiency and customer satisfaction.	to improve and we have one of the best banking
Digital Transformation	Technology Investment risk associated with the right technology for the coming generation of customers and fulfilling the current gaps.	Technology is an area that can create multiple competitive advantages provided the right technology mix is used with a customer-centric approach.	,
Cyber security		As technology evolves, secured platforms provide a competitive edge to the Bank while introducing new ways of serving customers.	Several upgrades and firewall on our IT systems are performed. The Bank ensures updated and a robust secured platform for its clients and employees.





Material matters	Risks	Opportunities	Actions
Fight against financial crime	Financial crime has been a material threat to banks around the globe leading to compliance and reputational risks.	Building an environment for clean operations will attract customers and investors and as such grow the Bank into a desired and trusted partner for clients.	place. The Bank has invested in new tools and
Fair dealing		With the assurance that the Bank operates in a fair and transparent manner, we aim to build relationships based on trust with our clients. This will ultimately have positive impact on the customer acquisition and retention cost.	
Responsible financing	only for appropriate activities and purposes.	Having a sound lending structure will attract investments. Improving quality of assets at a consistent growth rate ultimately brings higher shareholders value.	processes and procedures for the assessment of





#### **PEOPLE**

Material matters	Risks	Opportunities	Actions
Employee Retention		•	· · · · · · · · · · · · · · · · · · ·



#### STAKEHOLDER RELATIONSHIP

An overview of the Bank's prime stakeholders, how the Bank engages with them and the general nature of their expectations, is provided in the table below:

	Shareholders and Investors	Customers	Employees	Society	Government Regulatory Authorities	Suppliers and Service Providers
How we engage with our stakeholders	<ul> <li>&gt; Presentations and road shows</li> <li>&gt; Newsletters</li> <li>&gt; Annual reports and Press releases</li> <li>&gt; Results Briefings</li> <li>&gt; Board Meetings</li> <li>&gt; Annual General Meetings</li> <li>&gt; Investor Relations content</li> </ul>	<ul> <li>Meetings and visits</li> <li>Conferences,         Roadshows and         Presentations</li> <li>Business meetings</li> <li>Social media</li> <li>Overseas travelling         in strategic markets</li> <li>Continuous         assistance and         guidance to         counterparties</li> </ul>	<ul> <li>Meetings</li> <li>CEO road shows</li> <li>Social events</li> <li>Engagement and value surveys</li> <li>Health &amp; Safety programmes</li> <li>Sustainability activities</li> <li>Trainings, learning and development opportunities</li> <li>Recognition and reward</li> </ul>	> CSR events > Social and environmental initiatives > Meetings with entrepreneurs/corporates > Digital communication > Newsletters > Media releases	> Meetings, workgroups, committees between the Bank and regulators  > Written communication  > Regulatory returns  > Onsite and offsite supervision/ examinations by the regulators  > Trilateral meetings	<ul> <li>Meetings</li> <li>Site visits</li> <li>Workshops</li> <li>Business association meetings</li> <li>Service level agreements</li> </ul>
Their contribution to value creation	> Investors provide capital to foster stability and long- term growth	<ul> <li>Customers provide         <ul> <li>a solid base for                 unremitting growth</li> </ul> </li> <li>Customers turning         <ul> <li>into our strategic</li> <li>partners as we</li> <li>leverage on their</li> <li>brand equity</li> </ul> </li> </ul>	<ul> <li>Communication         of clear Key         Performance         Indicators and targets</li> <li>Passion, dedication,         skills and attitude</li> </ul>	<ul> <li>People are the driving force behind the country's economic growth through their companies' success</li> <li>Building connections that result into or reinforce long-term relationships</li> <li>Better quality of life: social, literacy, health and environment</li> </ul>	> The regulator provides the enabling regulatory framework	> Selecting elite suppliers to cater for the Bank's requirements and provide a superior rate of return



# STAKEHOLDER RELATIONSHIP (CONTINUED)

	Shareholders and Investors	Customers	Employees	Society	Government Regulatory Authorities	Suppliers and Service Providers
What our stakeholders expect from us	<ul> <li>Delivering sustainable returns</li> <li>Leadership and strategic direction</li> </ul>	<ul> <li>Quality of the Bank's banking suite and service</li> <li>Sustainability and financial solidity of</li> </ul>	> An environment that encourages growth and open communication > The opportunity to	<ul> <li>Devising sustainable business strategies and offerings</li> <li>Our differentiation</li> </ul>	<ul> <li>Products and services being provided and their communication</li> <li>Compliance with</li> </ul>	> Fast decision- making and processing of payments > Uphold
	<ul> <li>Corporate         governance and         ethics</li> <li>Progress with         project pipelines,         business plans         and future growth         projects</li> <li>A high level of         empowerment and         autonomy</li> </ul>	the Bank  Combining the views of different businesses into a single sign on portal to eliminate the shadow of 'nonbank' competition  Enhanced customer relationship management practices  Seamless front-end experience	achieve personal goals in line with the Bank's aspirations  Ongoing communication and consultation  The ability to raise concerns and expectations	to sustainability programmes in society  > Set up processes to assess the efficacy of our social and environmental initiatives	acts, regulations and other guidelines  Risk management and internal control  Complaints handling and customer care  AML/CFT and other financial crimes prevention  Request approval for new technology/ products/ services	transparency vis- à-vis our suppliers to help us maintain good working relationships



#### 2016-2017 STRATEGIC PRIORITIES

Double digit growth in our top line revenue and profitability Treasury & Markets: Put the customer at to be an the heart of the efficient counter organisation party to customer transaction STRATEGIC PRIORITIES Wholesale banking: to become a strategic Invest continuously partner to corporates to manage their risks in technology with a view to improving good governance and in a far superior manner offering new hedging management strategies to make of risk risks manageable Consumer banking: to be the preferred service provider to the individual customer





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### STATEMENT OF COMPLIANCE

(SECTION 75(3) OF THE FINANCIAL REPORTING ACT)

AfrAsia Bank Limited and its Group Entities Year ended 30 June 2016

We, the Directors of AfrAsia Bank Limited, confirm that to the best of our knowledge AfrAsia Bank Limited and its Group Entities have complied with all of its obligations and requirements under the Code of Corporate Governance in all material aspects.

Lim Sit Chen LAM PAK NG

May

Chairman

Şanjiv BHASIN

Chief Executive Officer

Arvind SETHI **Director** 

22 September 2016



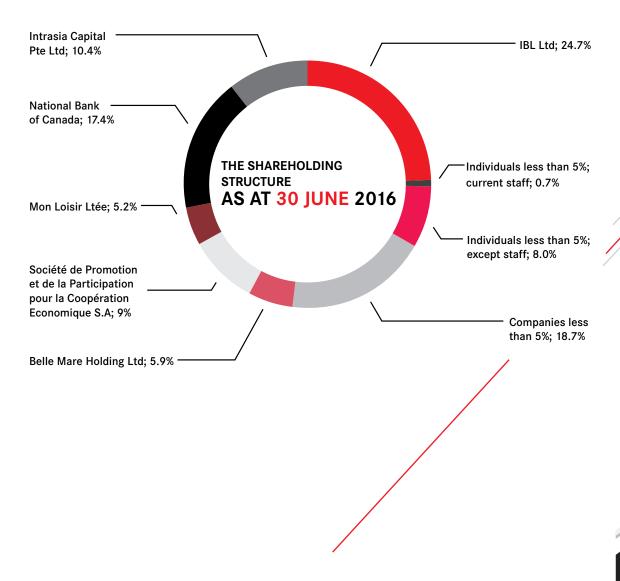
As a public company incorporated on 12 January 2007 and holder of a Banking Licence issued on 29 August 2007, AfrAsia Bank Limited remains guided by the principles issued by the Mauritius Financial Reporting Council in its "Guidelines on Compliance with the Code of Corporate Governance", by the Bank of Mauritius in its "Guidelines on Corporate Governance" and by the provisions of the Mauritius Companies Act 2001.

# STATEMENT OF AFFAIRS AND REVIEW OF ACTIVITIES

AfrAsia Bank Limited specialises in banking that builds bridges between Africa, Asia and the World. The Bank's entrepreneurial approach helps to develop flexible financing and investment solutions and provide tailor-made advice while combining expertise in four core divisions namely Corporate Banking, Global Banking, Consumer Banking and Treasury & Markets.

### SHAREHOLDING STRUCTURE

AfrAsia Bank Limited has a good mix of local and foreign private institutional investors of renowned reputation across various continents contributing to a capital base of MUR 5bn as at 30 June 2016. The Bank's aim is to ensure that there is proper and efficient information dissemination to all of its shareholders and to ensure that the rights of minority shareholders are not neglected. We also highlight that approximately 0.7% of the Bank's shareholding is held by its staff.





# BOARD OF DIRECTORS

The Board of Directors of AfrAsia Bank Limited is responsible for the overall stewardship of the Bank and thus plays a key role in ensuring that the appropriate level of corporate governance is maintained.

Some of the key functions of our Board of Directors include:

- > the determination of the Bank's purpose, strategy and values;
- > providing guidance, maintaining effective control over the Bank and monitoring management in carrying out board plans and strategies;
- > monitoring and evaluating the implementation of the Bank's strategies, policies and management performance criteria and business plans;
- > approving the Bank's risk management policies including the setting of limits by assessing its risk appetite, skills available for managing risk and its risk bearing capacity;
- > monitoring the Bank's financial health and performance against budgets set, including ensuring that the balance between "conformance" and "performance" is healthy. Conformance is linked to the Bank's compliance with various laws, regulations and codes governing it while performance relates to the development of a commensurate enterprise culture that will ensure maximisation of shareholders' returns is not detrimental to other stakeholders' interests; and
- > reviewing and approving senior management's compensation package.

### POWERS OF THE BOARD

The powers of Directors are set out in the Bank's Constitution and in the Terms of Reference for the Board adopted on 19 June 2013. The Board is aware of its responsibility to ensure that the Bank adheres to all relevant legislations such as the Banking Act 2004, the Financial Services Act 2007, Financial Reporting Act 2004 and the Companies Act 2001. The Board also follows the principle of good corporate governance as recommended in the National Code on Corporate Governance where, for example, the Bank makes full disclosure of the compensation of its Executive Directors as per the Attendance report of the Statement of Corporate Governance Practices.

# PRIOR APPROVAL OF THE BOARD

As per the Mauritius Companies Act 2001, the Terms of Reference and the Constitution of the Bank, the decisions requiring prior approval of the Board are set out below:

- > issue of other shares;
- > consideration for issue of shares;
- > shares not paid for in cash;
- > authorisation of distribution;
- > shares in lieu of dividend;
- > shareholder discount;
- > purchase of own shares;
- > redemption at option of Company;
- > restrictions on giving financial assistance;
- > change of Registered Office;
- > approval of amalgamation proposal; and
- > short form amalgamation.



# COMPOSITION OF THE BOARD

The constitution of AfrAsia Bank Limited provides for a Board comprising a minimum of five Directors and maximum of twelve Directors. Currently, the Bank has a unitary Board of ten members with a blend of experienced and well-known executives with high caliber from both local and international financiers. Of the ten directors, there is one Executive Director and nine Non-Executive Directors, the latter function independently of management.

During the financial year, the Board welcomed three new members, Mark Mulroney as Non-Executive Director on 1 September 2015, Sanjiv Bhasin as Executive Director on 19 November 2015 and Arvind Sethi as Non-Executive Director on 20 April 2016. A complete induction pack was submitted to all newly appointed directors and they were given various opportunities to discuss with the Chief Executive Officer and Corporate Officers to better understand the business.

During the year under review, the Board met on five occasions. Decisions were also taken by way of resolutions in writing, assented and signed by all the Directors.

Moreover, the Bank's Terms of Reference also provide for a clear definition of the Chairperson's and Chief Executive Officer's roles and responsibilities.

### **DIRECTORS**

The Directors of the Bank are as follows:

Lim Sit Chen Lam Pak Ng (Chairman)

Sanjiv Bhasin *(Chief Executive Officer)* (Appointed on 19 November 2015)

Jean-Claude Béga

Henri Calvet

Yves Jacquot

Catherine McIlraith

Mark Mulroney (Appointed 1 September 2015)

Graeme Robertson

Arvind Sethi (Appointed on 20 April 2016)

Nicolas Weiss

James Benoit (Resigned on 23 September 2015)

Brett Childs (Resigned on 26 January 2016)

Jean de Fondaumière (Resigned on 29 January 2016)

Laurent de La Hogue (Resigned on 1 September 2015)

Kamben Padayachy (Resigned on 23 September 2015)

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### DIRECTORS' PROFILE



LIM SIT CHEN <

Independent Non-Executive Chairman

Appointed as Director: 12 February 2007
Appointed as Chairman: 12 February 2015

Qualifications: MBA degree from the Graduate School of Business of Columbia University, New York, N.Y, USA.

Lim Sit Chen Lam Pak Ng (Maurice) is the founding partner of Stewardship Consulting, based in Singapore, providing strategy consulting services to family owned companies and government organisations. Prior to Stewardship Consulting, Maurice was in banking, advising public and private sector clients in treasury and risk management, financial strategy and investment management. He has worked in London, Montreal, New York, Singapore and Tokyo. A Mauritian and Canadian citizen, he lives in Singapore.

Maurice is not a director of any listed company in Mauritius.

#### Committees:

Corporate Governance Committee (Chairman)
Credit Committee
Risk Management/Conduct Review Committee



Chief Executive Officer and Executive Director

Appointed: 19 November 2015

Qualifications: MBA in Finance (XLRI Jamshedpur), B.Com

(Hons) degree in Accounting and Finance (Delhi University)

Sanjiv Bhasin started his career with HSBC in 1979 and over the years, worked in various capacities mainly in the Corporate Banking, Investment Banking and Credit and Risk Management divisions in India, UK and Mauritius until 2004. His last role at HSBC was Chief Operating Officer HSBC India. From 2004 to 2008, he was the Managing Director and CEO of RaboBank in India and thereafter, he was the CEO of DBS India, and propelled the bank among the top four largest foreign banks in India. Sanjiv holds an MBA in Finance from XLRI Jamshedpur, a B.Com (Hons) degree in Accounting and Finance from Shri Ram College of Commerce, Delhi University.

Sanjiv is not a director of any listed company in Mauritius.

#### **Committees:**

Corporate Governance Committee Risk Management/Conduct Review Committee





## DIRECTORS' PROFILE (CONTINUED)



JEAN-CLAUDE BÉGA

Non-Executive Director

Appointed: 28 October 2011
Qualifications: Fellow of the Association of Chartered
Certified Accountants

Jean-Claude Béga is a Fellow of the Association of Chartered Certified Accountants. He joined GML in 1997 and has been nominated as Group Head of Financial Services and Business Development of IBL Ltd on 1 July 2016. He is the Non-Executive Chairman of Phoenix Beverages Limited and Anahita Estates Limited and serves as Director of a number of companies including Alteo Limited, AfrAsia Bank Limited, Abax Corporate Services Limited, Lux Island Resorts Limited, Alteo Properties Ltd, Anahita Golf Ltd and Anahita Residences and Villas Limited.

Jean-Claude is a director of three listed companies on the Stock Exchange of Mauritius namely Alteo Limited, Lux\* Island Resorts Ltd and Phoenix Beverages Limited (Non-Executive Chairman).

Committee:

None

HENRI
CALVET
Independent
Non-Executive Director



Appointed: 23 March 2015

Qualifications: Graduate of Ecole Normale Supérieure de Cachan and University degree (Economics, Paris-I Panthéon-Sorbonne)

Henri Calvet is the founder of H2C CONSEIL, a company offering advisory and training services to credit institutions and securities firms, in the main following fields: banking accounting, prudential rules, internal control (including risk management and compliance control). Prior to setting up his own business, Henri had worked for numerous banks, namely, BRED-Banque Populaire, Compagnie Financière Edmond de Rothschild Banque and Compagnie Parisienne de Reescompte, inter-alia.

Henri is not a director of any listed company in Mauritius.

#### **Committees:**

Audit Committee Credit Committee Risk Management/Conduct Review Committee (Chairman)

### $Q \equiv \langle \rangle = \rangle$

## DIRECTORS' PROFILE (CONTINUED)



YVES <
JACQUOT

Non-Executive Director

Appointed: 16 January 2015

Qualifications: ESSEC

Yves Jacquot has a wide experience in the banking sector. He is presently the First Vice-President of International Development for the National Bank of Canada Group and the Deputy Chief Executive of NATCAN INVESTISSEMENTS INTERNATIONAUX SAS which is a subsidiary of National Bank of Canada. Previously, he was the Deputy Chief Executive of BRED-Banque Populaire and Managing Director of COFIBRED.

Yves is not a director of any listed company in Mauritius.

#### **Committees:**

Corporate Governance Committee
Credit Committee
Risk Management/Conduct Review Committee



Independent Non-Executive Director



Appointed: 8 February 2011

Qualifications: Chartered Accountant (South Africa)

Catherine McIlraith, a Mauritian citizen, holds a Bachelor of Accountancy degree from the University of the Witwatersrand, Johannesburg, South Africa and has been a member of the South African Institute of Chartered Accountants since 1992. She then joined the investment banking industry and has held senior positions in corporate and specialised finance for Ridge Corporate Finance, BoE NatWest and BoE Merchant Bank in Johannesburg. She returned to Mauritius in 2004 to join Investec Bank where she was Head of Banking until June 2010. Catherine is a Fellow Member of the Mauritius Institute of Directors (MIOD). She is a non-executive Director of a number of public and private companies in Mauritius.

Catherine is a director of four listed companies on the Stock Exchange of Mauritius namely CIEL Limited, Les Gaz Industriels Limited, the Mauritius Development Investment Trust Limited and Astoria Investment Limited.

#### **Committees:**

Audit Committee Credit Committee (Chairperson) (as from 18 November 2015) Risk Management/Conduct Review Committee (In Attendance up to 24 September 2015)



## DIRECTORS' PROFILE (CONTINUED)



MARK 
MULRONEY

Non-Executive Director

Appointed: 1 September 2015

Qualifications: Bachelor of Arts: Major in History from Duke

University, USA

Mark Mulroney joined the National Bank of Canada in May 2012 as a Managing Director and Co-Head of Equity Trading and is presently the Managing Director and Head of Equity Capital Markets. Prior to joining National Bank of Canada, Mark worked for the Royal Bank of Canada in a multiple roles in London (UK) and Toronto (Canada) and Goldman Sachs and Co, New York (USA).

Mark is not a director of any listed company in Mauritius.

Committee:

Risk Management/Conduct Review Committee (up to 3 February 2016)

> GRAEME ROBERTSON

**Non-Executive Director** 



Appointed: 16 August 2011

Qualifications: FAICD (F) - Australian Institute of Company

Directors, MAIE (M) Australian Institute of Energy

Educated in Sydney, Australia, Graeme Robertson has lived in Southeast Asia since 1972 and has been responsible for pioneering the development and managing internationally world class mining, energy and infrastructure operations. He is a recipient of the ASEAN Development and the Millennium 500 Awards in 1996 and 2000 respectively for his contribution to growing significant commercial operations in developing nations in Asia. Graeme is the Chairperson and owner of Intrasia Capital Pte Ltd, a private investment group in Singapore and its subsidiaries including Vita Rice Limited developing healthy rice production in Mauritius. He is also Chairperson of listed companies Intra Energy Corporation and NuEnergy Gas Limited for coal mining and gas extraction. His companies operate extensively in Eastern Africa in coal production and supply, electricity generation, drilling and domestic gas development.

Graeme is a humanitarian with interests in poverty alleviation and health improvement. He is a personal Advisor to the Vice Prime Minister and Minister of Energy and Public Utilities in relation to the energy future of Mauritius.

Graeme is not a director of any company listed in Mauritius.

Committee:

None

### $Q \equiv \langle \rangle \rangle \rangle \rangle$

## DIRECTORS' PROFILE (CONTINUED)



ARVIND SETHI
Independent
Non-Executive Director

Appointed: 20 April 2016

Qualifications: Keble, Oxford University, UK (MA Hons in PPE, Philosophy, Politics and Economics)

Before joining the banking sector, Arvind Sethi was Assistant Editor for the Economic Times from 1979 to 1980. While beginning his career in banking in 1981, he spent virtually his time in dealing rooms occupying key leadership roles such as Managing Director Global Markets at Bank of America, General Manager Global Markets at ANZ Grindlays Bank, Manager Treasury and Head of Retail Banking at HSBC India. From 2001 to 2012, he was a Wealth Advisor and Trainer in Financial Markets and Derivatives. From 2012 to 2015 he was the Managing Director and CEO of Tata Asset Management Ltd and has served as Board Director at Rabo India Finance Ltd, Canara Robeco Asset Management and currently serves as an Independent Director on the Boards of HSBC InvestDirect India Ltd, HSBC InvestDirect Financial Services (India) Ltd, Old World Hospitality and Sundaram Asset Management Ltd.

Arvind is not a Director of any company listed in Mauritius.

Committee:

Audit Committee (Chairman as from 27 July 2016)

> NICOLAS
WEISS



Appointed: 1 November 2013

Qualifications: ESSEC - Ingénieur Telecoms - MBA Cranfield

University (UK)

Nicolas Weiss is a Telecommunications engineer. He is an Essec Business School graduated and holds an MBA from Cranfield (UK). Nicolas Weiss started his career in 1988 at Deltabanque, where he developed an interest rate risk management system. He later developed portfolio insurance and market arbitrage models. In 1991, he joined M.Philippe Oddo and helped raise the clientele of Institutional Investors for mutual funds actions, bonds and derivatives. In 1993, he joined Mr. Le Baron Edmond de Rothschild and was General Manager and Shareholder to the creation of AssMgt subsidiaries of the Rothschild Group in Europe: Rothschild Asset Management (EUR 20bn), E.de AssMgt Rothschild Investment Services (USD 4bn), and Rothschild Multi Management (EUR 5bn). Nicolas Weiss was also director and treasurer for 'Rothschild Fundations' since 1997. He left the Rothschild Group in 2010 to settle in Mauritius. Nicolas Weiss has been teaching finance at ESSEC, at Paris Dauphine and at Arts et Métiers. He is a jury member at ESSEC since 1987.

Nicolas is not a director of any company listed in Mauritius.

#### Committee:

Corporate Governance Committee



### DIRECTORS' PROFILE

(CONTINUED)

# JAMES < BENOIT

**Executive Director** 

Appointed: 31 May 2007 Resigned: 23 September 2015

Qualifications: Chartered Financial Analyst

James Benoit was previously a global management executive with the Hong Kong and Shanghai Banking Corporation Group for 16 years in emerging and developing markets in China, Philippines, Hong Kong, the Middle East, Canada and Mauritius. He has developed, implemented and grown leading consumer banking, wealth management, credit card and corporate banking businesses in these regions with proven ability to engage customers, regulators and staff from diverse backgrounds. He was also a co-founder of the local Chapter of the CFA Institute which has won global awards for revitalisation under his Presidency. He is a sought-after financial conference speaker and opinion leader published in media channels in South Africa, London, India, UK, Vietnam, Singapore, Philippines and Mauritius. James was the CEO of AfrAsia Bank Limited.

#### **Committees:**

Audit Committee\*
Conduct Review Committee\*
Corporate Governance Committee\*
Risk Committee

\* In attendance up to 23 September 2015

# BRETT < CHILDS

Independent
Non-Executive Director

Appointed: 27 January 2010 Resigned: 26 January 2016

Qualifications: Chartered Accountant (South Africa)

Prior to moving to Mauritius, where he has been for thirteen years, Brett Childs spent fifteen years living in London during which time he was involved in the development of Equitas, the vehicle set up by Lloyds of London to acquire distressed re-insurance contracts, after which he founded and built a successful venture capital business focused on the IT industry, ultimately culminating in the listing of companies on the London Stock Exchange, Finnish HEX exchange and exiting other investments via trade sales.

#### Committee:

Audit Committee

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### DIRECTORS' PROFILE

(CONTINUED)

# JEAN < DE FONDAUMIÈRE

Independent
Non-Executive Director

Appointed: 12 January 2007 Resigned: 29 January 2016

Qualifications: Chartered Accountant (Scotland)

Jean de Fondaumière acquired experience in the field of Merchant Banking with Kleinwort Benson in Australia between 1984 and 1991 before joining the Swan Group in 1992. He retired as Chief Executive Officer of the Swan Group in December 2006. He was the Chairman of the Stock Exchange of Mauritius from 2002 to 2006.

### **Committees:**

Audit Committee
Risk Management/Conduct Review Committee

# LAURENT < DE LA HOGUE

**Non-Executive Director** 

Appointed: 15 January 2015 Resigned: 1 September 2015

Qualifications: Master's degree in Management and Finance from the "Ecole Superieure de Gestion et Finance" in Paris,

France

Laurent de la Hogue joined GML in 2001 as Treasurer for the setting up of the central treasury unit and then occupied the position of Finance Executive - Corporate & Treasury in 2011 where he was involved in the development of projects. He has been nominated Head of Financial Services at IBL Ltd on the 1 July 2016. He is currently the Chairman of IBL Treasury Ltd, AfrAsia Capital Management Ltd, LCF Securities Ltd and The ConcreAte Agency Ltd and director of AfrAsia Investments Limited and a number of organisations such as The United Basalt Products Ltd, Lux Island Resorts Ltd and Mauritian Eagle Insurance Ltd among others.

#### Committee:

None



## DIRECTORS' PROFILE (CONTINUED)

KAMBEN < PADAYACHY

### **Executive Director**

Appointed: 14 February 2011 Resigned: 23 September 2015

Qualifications: Master's degree in Monetary Economics from the University of Paris Dauphine

and a post-graduate degree in Banking and Finance

Kamben Padayachy was one of the Founding Executives of AfrAsia Bank Limited since its inception in May 2007. He has over 20 years' experience in banking, having successively worked with BNP Paribas (BNPI), Barclays Bank and Standard Bank prior to joining AfrAsia Bank Limited. He has held senior management roles at both retail and corporate levels throughout his career and has originated investment banking transactions from debt capital markets to structured trade finance. Kamben was the Deputy CEO and Head of Global Banking, Treasury and Markets at AfrAsia Bank Limited.

### Committee:

None



AfrAsia Bank Limited's Board Committees are used to enable the Board to discharge its powers and duties necessary for managing, directing and supervising the management of the business and affairs of the Bank. The Bank has four Board committees for more in-depth analysis and review of various issues as may be appropriate. A report is then prepared by each Board committee and presented to the Board after each meeting.

The Bank's Board committees include: an Audit Committee, a Corporate Governance Committee, a Credit Committee and a Risk Management / Conduct Review Committee as depicted here:





(CONTINUED)

### **Audit Committee**

The committee consists of three independent Directors. During the year under review, the committee met at least once every quarter in line with its approved terms of reference and consistent with good governance practices. The main responsibilities of this committee include, inter alia, regular reviews and monitoring of the following:

- > effectiveness of the Bank's internal control framework for identifying, monitoring, and managing risks at large;
- > bank's procedures for ensuring compliance with laws and regulatory requirements;
- > effectiveness of the Internal Audit Function;
- > independence of the external auditors and the assessment of their performance; and
- > audit plans (external and internal) to ensure that these are risk-based and address all activities over a measurable cycle, and ensure that the work of external and internal auditors is coordinated.

Furthermore the Committee reviews the annual audited financial statements before these are approved by the Board. In carrying out its responsibilities, the committee meets regularly with senior management of the Bank and regular reports are received from both internal and external auditors. The committee has satisfied its responsibilities for the year in compliance with its approved terms of reference.



During the year under review, the Audit Committee met



As at 30 June 2016, the committee comprised of the following Directors:

> Arvind Sethi

(appointed on 20 April 2016) (Chairman as from 27 July 2016)

- > Henri Calvet
- > Catherine McIlraith

Also attending this committee:

> Sanjiv Bhasin, Chief Executive Officer

(appointed on 19 November 2015)

- > Jean-Francois Boisvenu, Head of Group Legal
- > Dave Dusoruth, Head of Internal Audit who reports functionally to the committee and administratively to the Chief Executive Officer
- > Loteswar Fangoo, Head of Compliance
- > Bishwajit Mazumder, Head of Group Operations



(CONTINUED)

### **Corporate Governance Committee**

This committee:

- deals with all Corporate Governance issues and makes recommendations to the Board accordingly;
- > determines, agrees and develops the Bank's general policy on corporate governance in accordance with the recommendations of the Code of Corporate Governance Guidelines issued by the Bank of Mauritius and ensures compliance with same;
- > ensures that disclosures are made in the annual financial statements in compliance with the disclosure provisions in accordance with the best international practice;
- > ensures effective communication between stakeholders;
- > acts as the Nomination and Remuneration Committees and approves the nomination and remuneration of the Directors and Senior Management of the Bank;
- > reviews and advises on the general remuneration policy of the Bank;
- > oversees compensation, human resources and corporate social responsibility issues and related budgets;
- > determines any criteria necessary to measure the performance of executive directors in discharging their functions and responsibilities;
- > ensures a review, at least annually, of the current Directors' performance and attendance at board and committee meetings; and
- > requests an annual headcount and budget plan but leaves management to execute and report thereon at regular intervals.



During the year under review, the Corporate Governance Committee met

5 times

As at 30 June 2016, the committee comprised of the following Directors:

- > Lim Sit Chen Lam Pak Ng (Chairman)
- > Sanjiv Bhasin (appointed on 19 November 2015)
- > Yves Jacquot
- > Nicolas Weiss



(CONTINUED)

### **Credit Committee**

The Board Credit Committee performs several fundamental functions for the Bank which include:

- > approving all credit proposals and counterparty limits which are above the Management Credit Committee delegation;
- > approving the delegation of credit limits to management and approving any transactions exceeding those delegated authorities; and
- > reviewing and recommending for Board approval the Bank's credit risk strategy at least annually.



During the year under review, the Credit Committee met



As at 30 June 2016, the committee comprised of the following Directors:

- > Catherine McIlraith (Chairperson)
- > Henri Calvet
- > Yves Jacquot
- > Lim Sit Chen Lam Pak Ng

Also attending this committee:

- > Sanjiv Bhasin, Chief Executive Officer
- > Joelle Ng Foong Lee, Head of Credit and Risk Management



(CONTINUED)

### **Risk Management/Conduct Review Committee**

This committee:

- > reviews the Bank's transactions with related parties in line with the Risk Management/Conduct Review Policy, ensuring that the latter is in compliance with all reporting and/or approval procedures of the Bank of Mauritius;
- > ensures that transactions which could materially affect the financial stability of the Bank are identified at source; and
- > reviews and approves all related party transactions with any shareholder when said dealings are above 2% of Tier 1 Capital.



During the year under review, the Risk Management/Conduct Review Committee met



As at 30 June 2016, the committee comprised of the following Directors:

- > Henri Calvet (Chairman)
- > Sanjiv Bhasin
- > Yves Jacquot
- > Lim Sit Chen Lam Pak Ng

Also attending this committee:

> Joelle Ng Foong Lee, Head of Credit and Risk Management



### ATTENDANCE REPORT

The attendance report of the Directors and Advisor at Board and Committee meetings for the year ended 30 June 2016, as well as their individual remuneration and benefits paid, are shown below:

	Board Meeting	Conduct Review Committee	Risk Management/ Conduct Review Committee	Corporate Governance Committee	Audit Committee	Credit Committee	Total Directors/ Advisors fees
Directors							(MUR'000)
Lim Sit Chen Lam Pak Ng	5 out of 5	-	5 out of 5	5 out of 5	-	3 out of 3	8,262
Sanjiv Bhasin (appointed on 19 November 2015)	2 out of 2	-	2 out of 2	3 out of 3	-	-	12,450
Jean Claude Béga	5 out of 5	_	-	_	-	_	268
Henri Calvet	5 out of 5	1 out of 1	5 out of 5	-	5 out of 5	3 out of 3	723
Yves Jacquot	5 out of 5	_	5 out of 5	5 out of 5	-	3 out of 3	697
Catherine McIlraith	4 out of 5	1 out of 1	1 out of 2	-	4 out of 5	3 out of 3	910
Mark Mulroney (appointed on 1 September 2015)	4 out of 4	_	2 out of 2	-	-	-	-
Graeme Robertson	5 out of 5	_	-	_	-	_	470
Arvind Sethi (appointed on 20 April 2016)	1 out of 1	_	-	-	-	-	-
Nicolas Weiss	4 out of 5	-	-	5 out of 5	-	_	680
James Benoit (resigned on 23 September 2015)	-	-	-	-	-	-	12,677
Brett Childs (resigned on 26 January 2016)	2 out of 3	-	-	-	1 out of 3	_	590
Jean de Fondaumière (resigned on 29 January 2016)	3 out of 3	1 out of 1	1 out of 1	-	3 out of 3	_	900
Laurent de la Hogue (resigned on 1 September 2015)	1 out of 1	_	-	-	-	-	123
Kamben Padayachy (resigned on 23 September 2015)	-	-	-	-	_	-	8,130
Advisor Jean Paul de Chazal*	_	1 out of 1	_	_	_	_	120

<sup>★</sup> The Conduct Review Committee was discontinued on 18 November 2015 and was replaced by the Risk Management / Conduct Review Committee in line with the requirements of the updated Bank of Mauritius Guideline on Corporate Governance.



### BOARD APPRAISAL

The Board of Directors is currently undergoing a performance appraisal exercise during the year. The Directors are evaluating the Board as regards to:

- > its function, size, composition and independence;
- > whether the Board meetings are professional, efficient and well-structured;
- > the role and function of the Chairperson; and
- > the role and function of the Board Committees.

# DIRECTORS' REMUNERATION AND BENEFITS

Total remuneration and benefits received, or due and receivable, by the Directors from the Bank and its subsidiaries for the year ended 30 June 2016 were as follows:

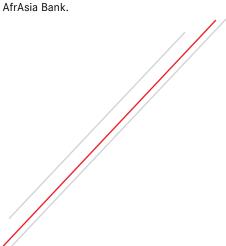
	YEAR ENDED 30 JUNE 2016			R ENDED JNE 2015	YEAR ENDED 30 JUNE 2014		
	Executive Directors (MUR'000)	Non-Executive Directors (MUR'000)	Executive Directors (MUR'000)	Non-Executive Directors (MUR'000)	Executive Directors (MUR'000)	Non-Executive Directors (MUR'000)	
The Bank							
AfrAsia Bank Limited  The Subsidiaries	33,257	13,889	33,456	33,587	54,959	2,760	
AfrAsia Investments Limited	_	_	_	_	_	_	
AfrAsia Holdings Limited	-	-	-	-	-	-	
Stellar Advisers Pty Limited (formerly AfrAsia Corporate Finance (Pty) Limited)	17,010	-	20,063	-	4,156	10,140	
AfrAsia Corporate Finance (Africa) Limited	-	-	-	-	_	-	
AfrAsia Capital Management Limited	9,486	-	3,378	-	5,854	-	
AfrAsia Corporate Finance (Pty) Limited (formerly Africa Asia Corporate Finance (Pty) Limited)	7,000	-	-	-	-	-	
AfrAsia Corporate Finance Limited	-	-	-	-	-	-	
AfrAsia Corporate Finance International Limited (formerly Africa Capital Advisors PC	CC) -	-	-	-	-	-	



# DIRECTORS' SERVICE CONTRACTS WITH THE BANK AND ITS SUBSIDIARIES

- > Sanjiv Bhasin, Executive Director of AfrAsia Bank Limited, has a service contract with the Bank for a period of five and a half years expiring on 30 June 2021 and thereafter renewable if agreed by both parties. The notice period for termination of the contract is six months.
- > Kamben Padayachy, who resigned as Executive Director of AfrAsia Bank Limited on 23 September 2015, had a service contract with the Bank for a period of five years expiring on 30 June 2017.
- > Thierry Vallet, Director of AfrAsia Investments Limited, has a service contract with the Bank for a period of five years expiring on 30 June 2017 and thereafter renewable if agreed by both parties. The notice period for termination of the contract is six months.
- > Rouben Chocalingum, who resigned as Director of AfrAsia Investments Limited on 1 December 2015, had a service contract with the Bank for a period of five years expiring on 30 June 2017.
- > Jennifer Jean-Louis, who resigned as Director of AfrAsia Investments
  Limited on 1 December 2015, has an undetermined term contract with

  AfrAsia Bank
- > James Benoit, who resigned as Executive Director of AfrAsia Bank Limited on 23 September 2015, had a service contract with the Bank for a period of five years expiring on 3 June 2017.





## **DIRECTORS' SHARE INTEREST**

The interests of the Directors in the securities of the Group and the Bank as at 30 June 2016 were:

	YEAR ENDED 30 JUNE 2016		YEAR E 30 JUN		YEAR ENDED 30 JUNE 2014	
	Ordinary Shares held directly	% Shares held indirectly	Ordinary Shares held directly	% Shares held indirectly	Ordinary Shares held directly	% Shares held indirectly
Lim Sit Chen Lam Pak Ng	-	0.2	; -	0.2	-	-
Sanjiv Bhasin (Chief Executive Officer) (appointed on 19 November 2015)	-	-	-	-	-	-
Arvind Sethi (appointed on 20 April 2016)	-	-	-	-	-	-
Catherine McIlraith	-	-	_	-	-	-
Graeme Robertson	288,560	10.4	-	10.4	-	12.2
Henri Calvet (appointed on 23 March 2015)	-	-	-	-	-	-
Jean Claude Béga	-	-	<u>-</u>	-	-	-
Mark Mulroney (appointed 1 September 2015)	-	-	-	-	-	-
Nicolas Weiss	-	-	-	-	-	-
Yves Jacquot (appointed on 16 January 2015)	-	-	<u>-</u>	-	-	-
Jean de Fondaumiére (resigned on 29 January 2016)	-	-	<u>-</u>	-	-	-
Brett Childs (resigned on 26 January 2016)	-	-	-	-	-	-
James Benoit (resigned on 23 September 2015)	1,883,241	-	1,707,105	-	2,557,829	-
Kamben Padayachy (resigned on 23 September 2015)	902,524	-	814,456	-	895,813	-
Laurent de la Hogue (resigned on 1 September 2015)	-	-	<u>-</u>	-	-	-

The Directors do not hold any shares in the subsidiaries of the Bank whether directly or indirectly.

### $Q \equiv A \rightarrow A \times X$

### **CONFLICTS OF INTEREST**

Conflicts of interest exist when transactions are held between the Bank/Group and its directors, significant shareholders and management.

Some of the actions that the Bank/Group and its related parties take to avoid conflicts of interest include amongst others that:

- > the personal interests of a director or persons closely associated with the director must not take precedence over AfrAsia Bank Limited and its shareholders, including the minority ones;
- > directors are required to avoid conflict of interest and make full and timely disclosure of any conflict of interests when exposed to same; and
- > directors appointed by shareholders are aware that their duties and responsibilities are to act in the best interest of the Bank and not for the shareholders who nominated them.

All information obtained by Directors in their capacity as director to the Board of AfrAsia Bank Limited are treated as confidential matters and are divulged to any other parties without the expressed authority of the board.



### HIGHLIGHT

The Bank's board committees are focused into more in-depth analysis and review of various issues as may be appropriate.



### SENIOR MANAGEMENT TEAM PROFILE



> JEAN-FRANÇOIS BOISVENU

**Group Head Legal** 

Jean-François joined AfrAsia Bank Limited in November 2014 as Group Head Legal. He has been involved in the legal side of the banking and financial sector for the whole of his professional career, both in Canada and in Mauritius. While in private practice, he advised banks and other financial institutions on transactional, regulatory and litigation matters at both national and international levels. Jean-François holds a law degree from Université de Montréal. He graduated from the École des Hautes Études Commerciales in Montréal (Applied Economics and Finance), where he has also taught Microeconomics.



DUSORUTH

**Head of Internal Audit** 

Dave joined AfrAsia Bank Limited in July 2015 as Head of Internal Audit. He is a Certified Internal Auditor (CIA) and a Fellow of the Association of Chartered Certified Accountant (FCCA) with extensive experience in auditing: 4 years as external auditor at De Chazal Du Mee (DCDM) and 11 years at middle management in the Internal Audit Department of The Mauritius Commercial Bank Ltd. He was responsible for audit of Business Units, Local and Overseas subsidiaries and was also involved in several key assignments in Mauritius and Africa during his tenure at MCB. Dave is a recognised Professional Accountant of the Mauritius Institute of Professional Accountants (MIPA), a registered trainer with the Mauritius Qualifications Authority (MQA), a member of the Institute of Internal Auditors (IIA Mauritius) as well as the Mauritius Institute of Directors (MIOD).



> LOTESWAR (ANIL) FANGOO

**Head of Compliance** 

Anil is a Certified Anti-Money Laundering Specialist (ACAMS) and has over 25 years of experience in the banking and legal field. Prior to joining AfrAsia Bank Limited as Head of Compliance in 2009, Anil headed the Legal and Compliance Department at SBI Mauritius. His forte are legal, compliance and credit recovery and he is a member of the Mauritius Institute of Directors (MIOD) as well as associate member of the Association of Certified Fraud Examiners (ACFE).



## SENIOR MANAGEMENT TEAM PROFILE (CONTINUED)



> YOGESH GOKOOL

### **Senior Executive - Global Business**

Yogesh has extensive experience in financial management gained whilst working for International Financial Services Limited, a leading international Management Company in Mauritius and Deutsche Bank (Mauritius) where he headed the fiduciary services division. In 2008 he joined AfrAsia Bank Limited. Yogesh is a member of the Society of Trust and Estate Practitioners (STEP), the Association of International Wealth Management (AIWM) and the Mauritius Institute of Directors (MIOD). Yogesh is on the board of directors of STEP Mauritius, which liaises with the Mauritius Government on the current issues and the implementation of fiduciary legislation.



> BHUVANESH HINGORANEY

## Head of Information Communication Technology (ICT)

Bhuvanesh joined the AfrAsia team in February 2015, he brings over 17 years of rich and global leadership experience in banking technology related areas, complemented by close proximity to business, operations and risk. Prior to joining AfrAsia Bank Limited, he was with the State Bank of Mauritius, leading complex transformation, turnkey initiatives. Previously, he has led core-banking transformations and operations on behalf of Oracle Financial Services Software across Middle East, Africa and India. He started his career at CMC Ltd (now a Tata India company) where he participated in developing a Cooperative Banking Solution from ground-up.



# > JENNIFER JEAN-LOUIS

### **Head of Finance and Treasury Back Office**

Jennifer joined AfrAsia Bank Limited since its inception in 2007 and is responsible for the Bank's financial management frameworks incorporating finance, taxation and treasury back office. Jennifer has more than 20 years of extensive auditing, consultancy and tax advisory experience gained on the local and international market in both practice and the industry. She holds a Master's degree in Applied Finance, is a Fellow Chartered Accountant and a Chartered Tax Advisor.



## SENIOR MANAGEMENT TEAM PROFILE (CONTINUED)



> BISHWAJIT MAZUMDER

**Head of Group Operations** 

Bishwajit is a banker of about 30 years standing and has international exposure working in various capacities. In addition to being an accomplished international speaker, he has a strong educational background, is a Chartered Accountant, MBA holder, has a Bachelor of Law as well as many other international certifications. He joined AfrAsia Bank Limited from State Bank of Mauritius Limited where he occupied the post of Head of Operations. Prior to this he held key positions at ING Vysya Bank (India), Central Bank of Oman and IDBI Bank (India).



> SUNEETA MOTALA

**Head of Marketing and Public Relations** 

Suneeta has over 20 years of banking experience. She started her career at HSBC in 1994, undertaking several key responsibilities in Sales and Marketing, Credit and Risk, CRM as well as branch operations. Suneeta holds an MSc in Marketing from Salford University (UK), a Pre Associateship from the Chartered Institute of Bankers and an International Certificate for Financial Advisors from the Chartered Insurance Institute as well as a General Management Certificate from ESSEC Business School (France).



> JOELLE NG FOONG LEE

**Head of Credit and Risk** 

In September 2007, Joelle left the Mauritius Commercial Bank Ltd (MCB) to join AfrAsia Bank Limited. As Head of Credit and Risk Management she is responsible for Credit Administration and overall Risk Management for the Bank. Joelle started her career in 1994 with HSBC, she has experience at middle and senior management levels, and held the role of Special Assets Manager at MCB before joining AfrAsia Bank Limited. Joelle holds an International Certificate for Financial Advisers of the Chartered Insurance Institute (CII) and a certificate in Banking Studies from the University of Mauritius.



## SENIOR MANAGEMENT TEAM PROFILE (CONTINUED)



> GUILLAUME PASSEBECQ

**Head of Private Banking** 

Guillaume, an International School of Management (IDRAC) graduate, has spent his entire career in the banking sector. He joined AfrAsia Bank Limited in 2014 to offer tailor-made solutions for European customers. He worked for Banque Transatlantique Luxembourg in 2012, prior to that he was a Portfolio Manager for BNP Paribas from 1999, before being appointed Head of Sales in 2007 at BNP Paribas Personal Investors in Luxembourg.



> DWEJENDRANATH (JEN) RAMANAH

**Head of Treasury** 

Jen's banking career started in 1980 when he joined the Bank of Mauritius where he gained wide ranging experience culminating as a Senior Dealer in the Financial Markets Department. Prior to joining AfrAsia Bank Limited in September 2007, he worked for the Mauritius Commercial Bank as the Chief Money Market Trader. Jen holds a BSc (Hons) Management and an MBA from the Edinburgh Business School.



> ROBIN SMITHER

**Senior Executive - Corporate Banking** 

Robin has over 14 years' experience in Africa related Corporate and Investment banking with an extensive knowledge covering global markets, transactional banking and lending products. He joined AfrAsia Bank Limited from Standard Bank where he held various positions in South Africa and Mauritius in both the Corporate (large multinational) clients and Investment Banking areas. He holds an MBA and Post Graduate Diploma in Business Management from the University of Witwatersrand South Africa and a degree in Social Science (PPE) from the University of Cape Town.





### > MAUREEN TREANOR

## Head of Human Resources and Change Management

Maureen started her career with Barclays Bank (UK) over 25 years ago; she was Head of Human Resources at Bramer Bank from 2007- 2010, before leaving to join AfrAsia Bank Limited as Head of Human Resources and Change Management in June 2010. Maureen has experience in the UK and African markets, with qualifications in Human Resources and Project Management. She is about to complete her MBA with the Edinburgh Business School and is a member of the Mauritius Institute of Directors (MIOD).



> PARIKSHAT (PARIK) GOBIND TULSIDAS

## Senior Executive – Treasury and Markets

Parik has experience in Corporate and Investment Banking and Treasury. He joined AfrAsia Bank Limited in January 2013 from Standard Bank, where he held the position General Manager, Global Markets Advisory (China); prior to his move to Beijing, he held the post of Head of Sales - Global Markets (Mauritius). Parik holds an ACI certificate and a BA in Marketing and HR from Middlesex University London.



>THIERRY VALLET

## General Manager - Consumer Banking

Thierry started his career as an engineer and worked for companies such as LONRHO, ILLOVO and IBL. In 2000 he went to Paris for his MBA where he specialised in International Finance. His financial career started in 2002 when he worked for Groupe Generali as an Insurance Inspector; in 2005 he returned to Mauritius to join the Mauritius Commercial Bank Limited as Corporate Banker, before leaving in 2007 to join AfrAsia Bank Limited. As one of the Founding Executives, Thierry is responsible for strategic development and is currently the General Manager of Consumer Banking.



>vijit Yadav

### **Chief Operating Officer**

Vijit has over 27 years of experience in the banking sector including operations, infrastructure and digital implementation. Before joining AfrAsia Bank Limited, he worked for DBS Bank India as Managing Director and Chief Operating Officer and held similar positions within HSBC Group (in the USA and India). Vijit holds an MBA from the International Management Institute (IMI Geneva), New Delhi, India and a DBAM from the London School of Foreign Trade.



### COMPANY SECRETARY

The Bank's company secretary has a key role in the application of corporate governance within the Bank.

The company secretary's role includes amongst others:

- > ensuring that the Bank complies with its constitution and all relevant statutory and regulatory requirements, codes of conduct and rules established by the Board;
- > providing guidance to the Board as a whole and its directors individually on the performance of their duties including matters of ethics and good governance; and
- > being the main point of contact to the Bank's shareholders.

The Bank has outsourced its secretarial functions to IBL Corporate Services Ltd.



### AUDITORS' REMUNERATION

The fees paid to the auditors for audit and other services were:

	YEAR ENDED 30 JUNE 2016		YEAR ENDED 30 JUNE 2015		YEAR ENDED 30 JUNE 2014	
	Audit (MUR'000)	Other (MUR'000)	Audit (MUR'000)	Other (MUR'000)	Audit (MUR'000)	Other (MUR'000)
Ernst & Young			•			
The Bank						
AfrAsia Bank Limited	3,100	4,422	1,625	3,677	1,791	1,063
The Subsidiaries						
AfrAsia Investments Limited	150	86	160	-	171	311
AfrAsia Holdings Limited	-	-	50	-	45	14
AfrAsia Corporate Finance (Pty) Limited (formerly Africa Asia Corporate Finance (Pty) Limited)	460	23	-	-	_	-
Stellar Advisers Pty Limited (formerly AfrAsia Corporate Finance (Pty) Limited)	-	-	486	-	390	-
AfrAsia Corporate Finance (Africa) Limited	178	173	180	-	151	-
AfrAsia Corporate Finance Limited	142	115	99	-	121	-
AfrAsia Capital Management Limited	370	362	370	-	334	-
AfrAsia Corporate Finance International Limited (formerly Africa Capital Advisors PCC)	71	6	-	-	-	-
KPMG						
The Bank						
AfrAsia Bank Limited	-	-	1,375	-	1,535	-





### INTERNAL CONTROL, INTERNAL AUDIT AND RISK MANAGEMENT

Please refer to the Risk Management Report of the Annual Report.



## ANTI-MONEY LAUNDERING

Please refer to the Risk Management Report of the Annual Report.



## EQUITY-SETTLED SHARE-BASED PLAN

Please refer to the note on "Other Reserves" contained on Note 31 of the Annual Report.



## GIFTS AND DONATIONS

The Group and the Bank made MUR 0.2m of gifts and donations during the year ended 30 June 2016 (2015: MUR 1.0m / 2014: MUR 0.7m).



### **DIVIDEND POLICY**

The Bank's dividends are proposed by management to its Board. The amount of dividend payable is in line with the provisions of the Banking Act 2004, the Companies Act 2001 and the Bank's Constitution. Once the Board is satisfied with the Bank's recommendation along with the solvency tests being met, approval of the Bank of Mauritius is then sought for distribution of same.



## Dividend on Ordinary Shares

The Bank has achieved a satisfactory financial return to allow dividends of MUR 27.3m (MUR 0.35 per share), declared and paid during the year under review (2015: MUR 117.7m that is, MUR 1.65 per share / 2014: MUR 116m that is, MUR 1.50 per share).



## Dividend on Class A Shares

Dividend for an amount of MUR 71.7m (2015: MUR 137.8m) was paid in December 2015. Approval from the regulators was received in July 2016 for the June 2016 tranche, payment for which was effected in the same month.





## MATERIAL CLAUSES OF CONSTITUTION

Article 21.2 of the Bank's Constitution provides for a list of matters which are subject to special resolutions of the voting shareholders of the Bank and the prior approval of Société de Promotion et de la Participation pour la Coopération Economique S.A.



## > SIGNIFICANT CONTRACTS

There is currently no significant contract between third parties and ABL group.



### > SHAREHOLDERS AGREEMENT

The provisions of the current shareholders' agreement have for the most part been replicated in the Bank's Constitution.

The current shareholders agreement is between Société de Promotion et de la Participation pour la Coopération Economique S.A., GML Investissement Ltée (now known as IBL Ltd resulting from the amalgamation of IBL Ltd and GML Investissement Ltée), Intrasia Capital Pte Ltd, National Bank of Canada and the Bank.



### MANAGEMENT AGREEMENTS

There is currently no management agreement between third parties and ABL group.



## > POLITICAL DONATIONS

The Group and the Bank made no political donations during the year ended 30 June 2016 (2015: MUR 2.5m / 2014: Nil).



## > RELATED PARTY TRANSACTIONS

Please refer to the note on "Related Party Disclosures" contained on Note 36 of the Annual Report.



### SUSTAINABILITY STRATEGY



### **HEALTH AND SAFETY**

Health and Safety continues to be of significant importance for AfrAsia Bank Limited. Workstation Health and Safety audits and regular inspections of our offices are carried out to ensure that all risks are being managed effectively and that health and safety is embedded as part of the Bank's environment for the benefit of all stakeholders. We regularly review the number of trained fire marshals and first aiders to ensure we have ample coverage. In addition to this, health and safety refreshers are planned on a frequent basis.

The Bank's core objective is to achieve an accident free workplace, by identifying and controlling all potential hazards in the workplace, while ensuring that regular risk analysis is performed. Many of our messengers and drivers are trained in first aid and defensive driving techniques.

The level of preparedness gained from regular briefing sessions helps keep employees informed and better equipped for emergency events and when conducting evacuation drills. Employees are involved in the identification of risks, the possible impact and mitigating actions as this helps promote a culture of ownership when it comes to safety and awareness, as well as helping in terms of prevention and control.

The Health and Safety Committee, as well as other employees, participate in the decision-making process. We found that regular feedbacks, open communication, consultation and training improved the following:



### $Q \equiv A \rightarrow A \times A$

### REMUNERATION PHILOSOPHY

The goal of AfrAsia Bank Limited is to be recognized as an employer of choice and as the most trusted financial partner in Mauritius and across Africa. Remuneration is a key vehicle towards achieving this goal, encouraging and enabling the Bank's 266+ employees (full time and part-time) to deliver the best possible customer experience. At the same time, remuneration practice requires a strong governance, ensuring AfrAsia Bank complies with legislation and regulatory requirements while promoting that as an organisation that remains agile and competitive.

On the path towards excellence, the best people are drawn from the broadest pool of applicants from both local and international markets. Everyone has the right to a decent workplace in which the richness of their diversity and experience are both welcomed and valued by colleagues at all levels. The Bank promotes its culture through teamwork and each team member is groomed to excel in his line of operations and expertise.

### **Attract and Retain Talent**

All employees are assessed using the balanced scorecard as a performance management tool. The Bank recognizes those who successfully execute their responsibilities; high performance results in high rewards as this ultimately helps the Bank meet its strategic targets. Rewards, benefits, policies and procedures are reviewed on a regular basis to ensure they continue to help attract the best talent as well as ensuring they align to changes in the market and our corporate culture. Growth has allowed us to provide clearer career paths and more opportunities for young graduates and school leavers. Around 10% of employees were promoted to positions of higher responsibility over the last 12 months.

To achieve a stronger link between pay and performance, the strategy is to offer competitive remuneration and compensation packages throughout the Bank; individual rewards are a reflection of overall performance and this has proven to be a proactive way to both reward and retain our talent.



### > HIGHLIGHT

Our goal is to be recognised as an employer of choice and as the most trusted financial partner in Mauritius and across Africa, while delivering the best possible customer experience.



### REMUNERATION PHILOSOPHY

(CONTINUED)

### **Our Reward Strategy**

The Bank aims at being an undisputed leader in the industry by always improving its talent pool to foster excellence.





### REMUNERATION PHILOSOPHY

(CONTINUED)

# Embedding culture in business, people and processes

Cultural change at AfrAsia Bank Limited is a multi-year journey, with strong senior management commitment and a clear tone from the top.



To make the values and beliefs tangible, all employees had the opportunity to transit through a dedicated workshop conducted in small groups, where participants embraced the unique and authentic AfrAsia Culture. They experienced several dynamic interactive sessions and were armed to be the visionary culture guardians of the Bank now and in the future. This platform helped explain how the values relate to the bank's vision, what the values and beliefs mean specifically for our everyday business transactions, client relationships and internal processes and most of all how each employee can implement the values to bring about change in their department.

### 2016 - 2017 HR Priorities

Everybody Matters - We recognise the value and contribution of all employees, and we treat each other as we would like to be treated, with respect, understanding, and encouragement.

Everything Counts - All employees and stakeholders within our bank are important and it is the little things that matter, as well as the big things, to improve customer experience and employee satisfaction.

Everyone is Responsible - We take responsibility for our own actions and hold each other to account for delivering the highest standard of work, and providing the best possible care to the stakeholders.



# REMUNERATION PHILOSOPHY

(CONTINUED)

# Key ongoing programmes & initiatives for 2016/2017

### Further develop our 'value proposition'

- > HR Policies & procedures to be constantly improved and benefits, incentives and rewards reviewed frequently
- > Employee engagement survey measure the level of engagement and develop action plans to maintain, improve & sustain this going forward

### **Objectives**

To ensure good working practices and reduced turnaround times for requests/amendments

### **Develop robust leadership**

- > Leadership workshop for Managers & Heads of departments
- > Sustain the bank's Culture & Values through internal communication practices, recruitment, induction & development plans
- > Help ensure the long-term sustainability of the business through workshops and training to increase the level of awareness & put action plans into place

# To help build a positive culture throughout the organisation and strengthening the Bank's key messages and make AfrAsia a great place to work

### Become a learning organisation

- > Continuous improvement of the induction process with interactive sessions and lively content
- > Register as a training centre & introduce Knowledge Sharing platform as new tool
- > Improve Employee relations and internal customer service levels & reporting

# To bring more value to the business and to develop knowledge & create a culture of learning/sharing to facilitate

## Improve internal communication

- > We strive to always innovate with new ways to provide relevant information via digital tools
- > Measure our internal service levels for continuous improvement through our HR online feedback survey.
- > An internal communications policy will standardize and formalize how we communicate

Emphasis is put on diversifying our communication channels: providing various platforms for employee storytelling and the Bank's vision

To focus on employee storytelling and share them across a variety of mediums, with the aim of demonstrating the Bank's core pillars of customer-focus, teamwork and a different organisational culture



# SOME KEY DATES

### SHAREHOLDERS' CALENDAR

Financial Year End June
Annual Meeting of Shareholders November

## **PUBLICATION OF FINANCIAL STATEMENTS**

30 September quarter endNovember31 December quarter endFebruary31 March quarter endMay

### **DIVIDENDS**

### **Ordinary shares Dividends**

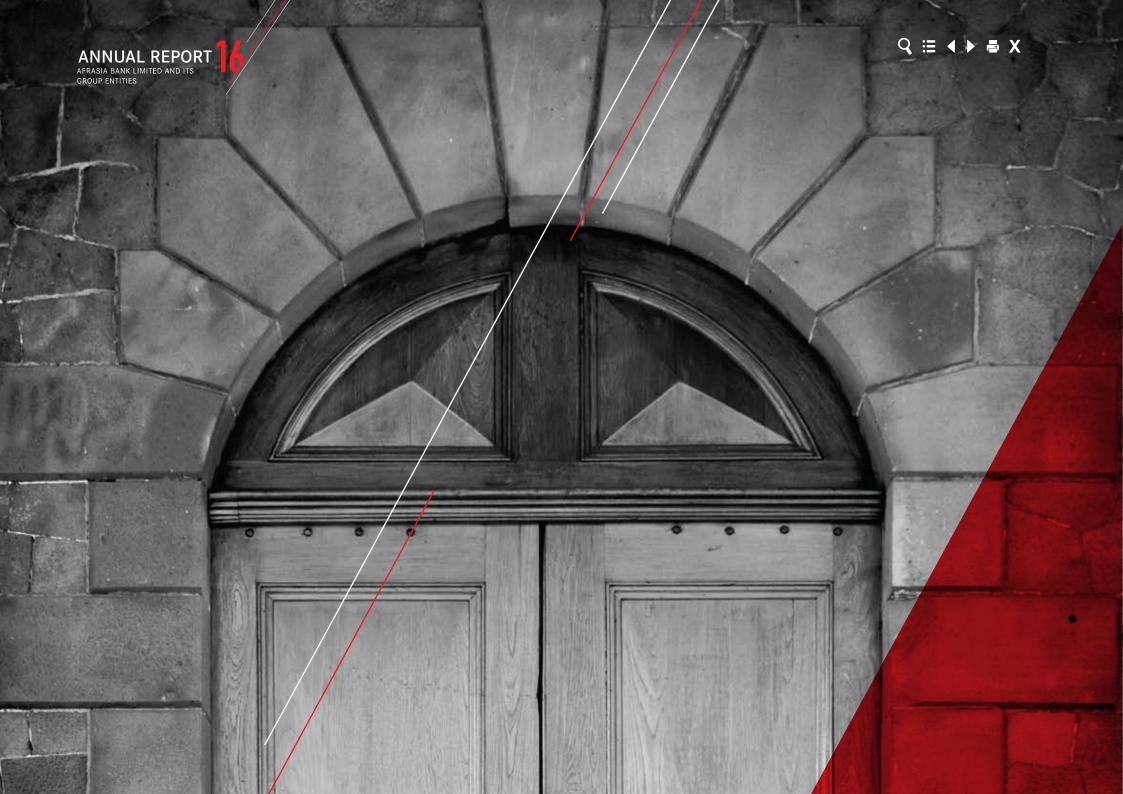
Declaration November - December
Payment Upon receipt of Approval from local regulators

### **Class A shares Dividends**

Payment Upon receipt of approval from local regulators, post June and

December

### STAKEHOLDER RELATIONSHIP





# MANAGEMENT DISCUSSION AND ANALYSIS

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# MANAGEMENT DISCUSSION AND ANALYSIS

#### **OVERVIEW**

AfrAsia Bank Limited (the 'Bank') was incorporated in 2007 with the aim to become a bank of reference for the corporate and private banking markets in Mauritius and the region and to capture Mauritius' potential as an International Financial Centre and the compelling opportunities Africa has to offer. Our objectives today are still aligned with the above and, as such, the Bank continues to be strategically based in Mauritius with representative offices in South Africa to serve the Africa-Asia trade and investment corridor.

The Bank offers a diversified range of financial products and a high quality of service to its customers along with flexibility and transparency through the commitment of its people towards clients. The goal is to deliver innovative products to local and international customers to enhance their banking experience. Since inception, the Bank has displayed a consistent and balanced level of growth. As at 30 June 2016, the Bank's deposits base stood at MUR 80bn while customer loans and advances stood at MUR 22bn, net of any impairment provision. As a matter of fact, the Bank has obtained a number of awards for the quality of its private banking offers and level of innovation over the years. The Bank has customers domiciled in over 120 countries and has the capability to open accounts in 30 currencies and can undertake third party payments in 100 currencies.

In the coming months, subject to shareholders' and regulatory approvals, the Bank intends to raise capital by way of a rights issue in order to meet its statutory capital requirements and as part of its strategy to strengthen its capital base to support the growth of its balance sheet. The Bank's three-year vision is based on the consolidation of its existing technological platform, enhancing the quality of its portfolio of financial assets, further improvement in its customer centricity including processes and procedures and on creating value for its people.

The financial year 2015/2016 has seen a change in senior management as well as a review of our strategy. These changes were ratified by the Board and the new operating model is now well embraced. The new strategic vision has been cascaded down through the departments to ensure a sharper focus on goals and objectives.



#### The Global Context

#### Global Outlook: Performance and Risks

AfrAsia Bank's commercial operations, profitability and financial strength is related to different extent to performance of the global economy.

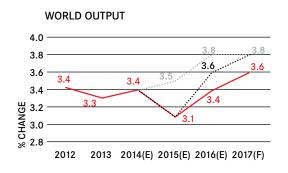
From the IMF World Economic Outlook - Oct 16 (WEO), "Global growth is projected to slow to 3.1 percent in 2016 before recovering to 3.4 percent in 2017. The forecast, revised down by 0.1 percentage point for 2016 and 2017 relative to April, reflects a more subdued outlook for advanced economies following the June U.K. vote in favor of leaving the European Union (Brexit) and weaker-than-expected growth in the United States. These developments have put further downward pressure on global interest rates, as monetary policy is now expected to remain accommodative for longer".

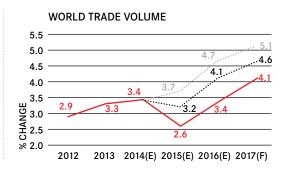
The following figures put forward the recurrent changes in projections formulated by International Monetary Fund.

These persistent downgrades highlight the continuing weaknesses that are characterising the global economy and specific groups of countries.

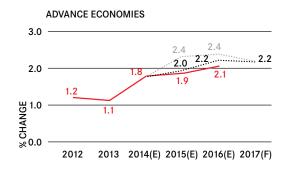
#### Evolution of IMF projections on the worldwide scale

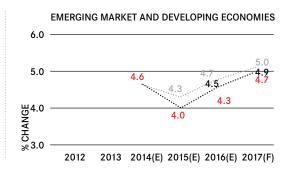
#### **GLOBAL INDICATORS**

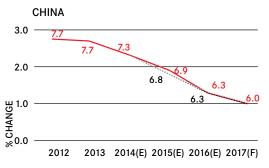




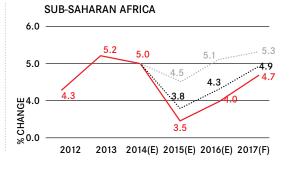
#### **REAL GDP GROWTH ACROSS REGIONS AND COUNTRIES**







·········· OCT '15 FORECASTS



**APR '15 FORECASTS** 

—— JAN '16 FORECASTS ····

(E) ESTIMATES | (F) FORECASTS



(CONTINUED)

The risks to the global outlook remain tilted to the downside. In its recent *World Economic Outlook, International Monetary Fund* flagged those risks, of which some have become more pronounced in the recent months. Notably, it includes:



# Risks Stemming from the Policy and Institutional Domain:

The U.K. vote to leave the European Union and the election of Donald Trump in U.S. presidential election campaign have brought to the fore issues related to labour mobility and migration, global trade integration, and cross-border regulation. Concerns about the impact of foreign competition on jobs and wages in a context of weak economic growth have enhanced the appeal of protectionist policy platforms, with potential ramifications for global trade flows. The implications for the global economy of a generalised increase in protectionism taking the form of higher tariff and non-tariff barriers result is not just a collapse in trade flows, but also a sharp decline in global output.



# China's Ongoing Adjustment and Associated Spillovers

China's economy continues to support global growth, but its adjustment to a more sustainable pace of expansion has at times turned bumpier than expected. China's transition to a services and consumption-based economy less dependent on commodity and machinery imports will continue to have an impact on prices, trade volumes, and profits across a swath of global industries, with associated effects on asset prices, international portfolio allocations, and investor sentiment.



# Adverse Turn in Financial Conditions for Emerging Markets:

Underlying vulnerabilities among some large emerging market economies (including high corporate debt, declining profitability, and weak bank balance sheets in some cases)—together with the need to rebuild policy buffers, particularly in commodity exporters—leave emerging markets and developing economies still exposed to sudden shifts in investor confidence. Such shifts could materialise, for example, if incoming inflation data for the United States point to an earlier hike in the policy interest rate than anticipated.



# Breakdown of Correspondent Banking Relationships:

In the aftermath of the crisis, large global banks have been forced to reassess their business models as they rebuild capital buffers, strengthen their risk management practices, and face compressed net interest margins. As a consequence, correspondent banking relationships—large global banks' provision of payment and deposit-taking services on behalf of other banks, often located in smaller countries-have declined with global banks' withdrawal from transactions with smaller, vulnerable economies in Africa, the Caribbean, central Asia, and the Pacific Islands. An intensification of this trend would imperil the access of some of these economies to crossborder remittances, undermine their ability to finance activity, and weaken their response to natural disasters. Although the direct impact on global GDP might be relatively small, the social and economic ramifications could extend beyond the borders of the affected economies-for example, if they add to outward migrations.



# ECONOMIC OUTLOOK (CONTINUED)

The election of Donald Trump as US president has materially changed the outlook for the global economy in 2017-18. Economic stimulus looks certain, boosting US GDP growth and inflation at least temporarily, but a global trade slowdown is an increasing risk. This means the following:-

The global trade framework is in jeopardy. While we doubt Trump will take some of the most radical steps that he has proposed, including withdrawing the US unilaterally from the North American Free Trade Agreement, it is very likely that the deal and others will be renegotiated, with the US calling the shots. A renegotiation of the World Trade Organisation is on the table as well. Additionally, the prospects of future free trade deals, including the Trans-Pacific Partnership (TPP) and the Transatlantic Trade and Investment Partnership, look dead in the water. Failure to pass the TPP would be a sea-change for US trade policy, as the US has never before failed to ratify a negotiated trade agreement. US fiscal policy is about to become much more unpredictable. Tax cuts are likely coming, as part of both Trump and the Republican Congress' plan. There is also likely to be agreement on reforming corporate taxes, and incentivising US companies to repatriate trillions of dollars currently held overseas. However, Trump has shown little interest in paring the deficit and the debt, and a profligate stance could put him at odds with congressional Republicans. A renegotiation of the federal debt, as Trump mooted at one point in the campaign, is almost certainly off the table. But all in all, fiscal policy is likely to become increasingly expansive.

In monetary policy, Trump has shown interventionist tendencies which could shake up the status quo considerably. He has commented on his preferred path of monetary policy, alternating on his position on interest rates, calling for higher rates for savers, but later suggesting that lower rates were necessary to keep federal debt costs pinned down. This is salient because he says that he will replace current Federal Reserve Chairperson, Janet Yellen at the end of her term in February 2018, but it is unclear whether one of the criteria for the next appointee would be their stance on current monetary policy. The prospect of the appointment of a 'dovish' or 'hawkish' Fed chair could become a major issue in late 2017 under Trump's presidency. In any event, our projection of no Fed rate hike in 2016 looks increasingly well-placed, with the central bank likely to stand pat given the uncertainty that this shock election result has generated.

The Republican control of Congress means that Trump will be expected to deliver on many of his promises. These include the abolition of the Affordable Care Act (ACA, or 'Obamacare'), much stronger enforcement border tougher immigration policy, and major cuts in environmental and financial sector regulation. As with fiscal policy, he may be in conflict with Congress, for instance with his position of wanting to increase the federal minimum wage.



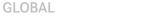
# HIGHLIGHT

Economic stimulus looks certain, but a global trade slowdown is an increasing risk.



# ECONOMIC OUTLOOK (CONTINUED)

Trump is a foreign policy 'isolationist' who would put 'America First'. This would entail reduced support for US allies such as NATO states, Japan, and South Korea, along with a much more protectionist trade policy:



> From Global point of view, analysts expect Presidentelect Donald Trump to pursue a major shake-up of the US-led international system, thus worrying allies and opponents alike with his 'America first' foreign policy. They think that Trump's presidency will portend more instability worldwide, as major powers adjust to a more unilateralist and protectionist US. His lack of foreign policy experience also presages more volatility in the near term. That said, Trump is unlikely to get his way on all foreign policy objectives, as he would face considerable resistance from career officials in the State Department and Department of Defense.

#### ASIA

> In Asia, President-elect Donald Trump is expected to adopt a tougher line towards China in the form of more protectionist economic policies. The overall result will be deterioration in Sino-US relations. In addition, Trump will likely reduce support to the traditional American allies such as Japan and South Korea, thus encouraging greater unilateralism.

### SUB-SAHARAN

> And lastly , for Sub-Saharan African countries, a victory by Donald Trump will impact Sub-Saharan Africa most substantially through a shift in US aid policy, feeding through to weaker fiscal revenues and growth for a number of economies in the region. A shift toward more isolationist US foreign policy is also likely to impact SSA's trade flows, remittances and security outlook, though the negative impact will be mitigated given that Africa plays a relatively limited role in the US national discourse.



(CONTINUED)

# **Key Themes for Emerging Markets (EM) to consider for AfrAsia Bank**

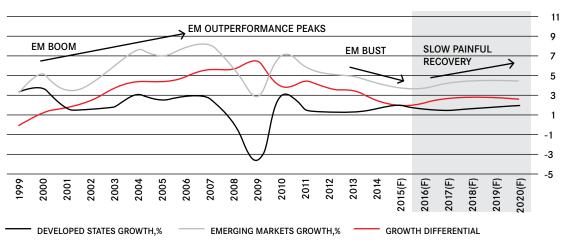
The Bank attracts clients located into, trading with or investing into Emerging Countries. Moreover, a reasonable part of the asset book is invested, after rigorous risk assessment processes, into emerging countries such as India, South Africa, Mozambique.

Consequently, AfrAsia's commercial operations are linked, to some various extents, to development and changes of economic conditions of the EM sphere.

# A Slow and Painful Recovery

Despite the Trump victory and its implications, analysts are holding the view that EM economies will continue to pick up pace following the 'EM bust' of 2015-2016, but the recovery is expected to be slow and painful. The global growth environment remains fragile, commodities will rise only gradually, debt servicing burdens amongst EMs are generally high, and in most cases, economic reform is happening at a sluggish pace.

# NON SUDDEN REGURGENCE IN GROWTH EMERGING MARKETS AND DEVELOPED STATE REAL GDP GROWTH,%



SOURCE: BMI



# HIGHLIGHT

The global growth environment remains fragile, commodities will rise only gradually, debt servicing burdens amongst Emerging Markets are generally high.



(CONTINUED)

# Key themes to play out over the coming quarters, Winners and Losers

While Emerging Markets are now slowly recovering following extremely testing times in recent years, analysts expect several key themes to play out over the coming quarters:

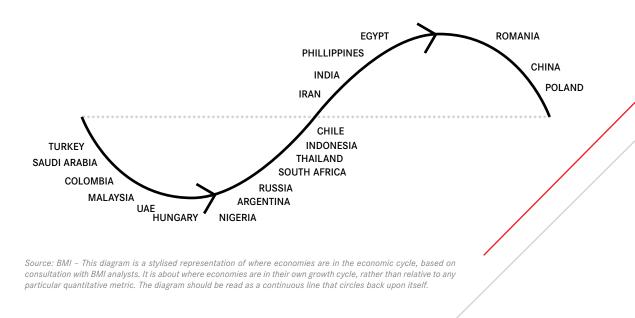
- > Mexico and China to be the key 'losers' under the new Trump presidency while Russia will be the main 'winner' among EMs.
- > Lower-income, reform-oriented economies such as India and Indonesia are set to outperform within the EM sphere.
- Commodity exporters to gain tailwinds from rising commodity prices, although the recovery will be slow and painful. Commoditydriven inflation will return across the board.
- > Russian assets will outperform on account of rising oil prices, the loosening of sanctions, and a rapprochement with the US under a Trump presidency.
- > Corporate debt levels have surged and pose a risk to growth, particularly in China.

### **Reformers Outperforming**

As ever, economic performance across EMs is varying a great deal. For instance, India, Indonesia and Chile have experienced flagging growth in recent months, but they remain in an upswing phase of the economic cycle and will gain tailwinds from structural economic reforms over a multi-year horizon.

Meanwhile, the commodity exporters and reform laggards such as South Africa, Brazil and Russia are only just emerging from economic troughs. The oil exporters are suffering severely from depleted government budgets and debt issuance is being ramped up as a consequence.

# COMMODITY EXPORTERS TURNING THE CORNER WHERE MAJOR EMERGING MARKETS ARE IN THE GROWTH CYCLE



### Commodity-Driven Inflation Returning

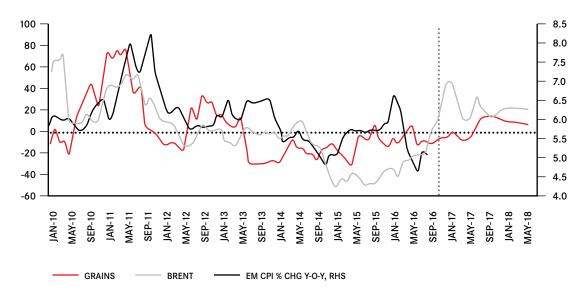
Commodity prices will head higher over coming quarters, owing to tightening markets and large-scale infrastructure investments in many developed and emerging markets. As a result, the impact of commodities on inflation around the world is turning from a drag to a boost. This is especially the case for EM commodity importers, where food and fuel tend to constitute a high proportion of consumer spending baskets. We highlight Central and Eastern Europe (CEE), where commodity-driven inflation will be compounded by price pressures stemming from strong private consumption and expansive fiscal policy.

Although we do not expect inflationary pressures in CEE to become a problem, we believe that they are under-appreciated by the market.



(CONTINUED)

# RISING COMMODITY PRICES WILL DRIVE UP INFLATION EM CPI, FRONT-MOUTH BRENT CRUDE AND CBOT CORN PRICE, % CHG Y-O-Y



Corporate Debt: Diverging Trends, China A Key Concern

Corporate debt continues to rise across EMs in aggregate, but the latest quarterly data from the Bank for International Settlements point to a divergence in trends in Q1 2016. On the one hand, countries such as China, India and South Africa saw an increase in corporate leverage, and on the other, countries such as Russia, Turkey and Brazil have seen some deleveraging.

China remains a key concern, with its total debt load standing at 255% of GDP in Q1 2016. The bulk of this is non-financial corporate debt, which equates to 169% of GDP. We expect to see a continued rise in Chinese government and corporate debt levels in Q2 2016 when the data is released, given the large fiscal impulse this year.

### $Q \equiv \langle \rangle \rangle = 2$

# ECONOMIC OUTLOOK (CONTINUED)



# India: Headwinds For Growth But Still An Outperformer

India posted a real GDP growth rate of 7.1% y-o-y in Q1FY2015/16 (quarter ending June), maintaining its status as the fastest growing major emerging market, despite decelerating from 7.9% y-o-y in Q4FY2015 / 16. Although reforms are proceeding steadily in some key areas, India's growth will remain below potential over the coming quarters due to ongoing headwinds in the form of weak investment spending, deteriorating asset quality in the banking sector and a poor external outlook. In addition, big bangs reforms such as fiscal and land reforms are proving challenging for the government to implement (see 'Narrow Economic Gains From Proposed GST Reforms', November 1). We maintain our forecast for real GDP growth to slow to 7.2% in FY2016/17, from 7.6% in FY2015/16. Growth will be supported by an expanding manufacturing sector, which has benefited from a favourable policy environment and improving business conditions. Meanwhile, service industries will remain resilient due to healthy levels of domestic consumption.



# China: Yuan To Weaken Gradually Amid Growth Slowdown

The ongoing sell-off in the Chinese yuan has further room to run. The currency has already broken a key level of support at CNY6.700/USD, and we believe that it will remain under pressure over the coming months. The real effective exchange rate (REER) is still elevated, and the currency will therefore continue to face capital outflow pressures. Meanwhile, the People's Bank of China (PBoC) will be willing to steer the yuan weaker as a form of monetary easing, as it attempts to cushion the extent of the domestic economic slowdown. There is currently little risk of large-scale PBoC intervention to strengthen the currency as the ongoing depreciation is in line with the central bank's aims of a weaker yuan.



All eyes will be on ratings agencies S&P and Fitch, which are due to release their decisions on South Africa's foreign currency debt in December 2016.

Sluggish growth and sclerotic policymaking suggest that a downgrade to junk status could be on the cards. Key risks to the budget include the potential move away from fiscal consolidation mooted by highranking African National Congress officials; President Jacob Zuma's new direct oversight of the financially troubled state-owned enterprises which could stymie efforts to cut spending; and allegations of fraud directed at Finance Minister, Pravin Gordhan, which could potentially result in his removal from office. Although markets have partially priced in the risk of a downgrade, there would nevertheless be a sell-off of the rand and South African bonds if investment grade status is lost. Over a multi-quarter time horizon, the resultant higher borrowing costs and weaker growth would exacerbate pressure on South Africa's already challenging fiscal dynamics.

(Source = BMI Research Nov 2016)



# THE MAURITIAN ECONOMY

#### **Macro-Economic Outlook**

With regards to 2016, economic growth is likely to remain in sub-par territories:

- > Real GDP is set to increase in the medium term (2016 to 2019) driven by public sector investment. However, the downward trend in private sector investments is not likely to help GDP growth.
- > Being the fifth highest paid country in the Sub Saharan Africa, this puts Mauritius in a distinctive disadvantage for lower-end manufacturing.
- > Lower inflation and a small improvement in employment will encourage an increase in disposable income for most households.
- > The Government plans to increase spending on healthcare and social welfare programs.
- > Government debt to GDP is currently at 61.60% and can see a small improvement if GDP increases. With a sustained economic growth, this high debt ratio is not seen as a major risk.

Mauritius Economic Forecasts - 2016 - 2020

Overview	Actual	Q4/16	Q1/17	Q2/17	Q3/17	2020	
GDP Growth Rate	0.90	0.7	0.9	0.5	1.1	0.9	Percent
Unemployment Rate	7.10	7.4	7.8	7.5	7.3	6.5	Percent
Inflation Rate	1.50	1.5	1.7	2.1	2.5	2	Percent
Interest Rate	4.00	4	4	4	4	2.75	Percent
Balance of Trade	-6665.00	-6617	-6334	-6525	-6361	-6514	MUR Million
Government Debt to GDP	61.60	60.81	60.95	61.09	61.23	61.07	Percent

Source: IMF, 2016

#### **Risks Assessment**

#### Activity is highly dependent on European demand

The Mauritian economy, organised around four key sectors (tourism, textile, sugar, finance) is outweighed by services (more than 70% of GDP). The island's activity is highly dependent on that of European countries, where two-thirds of the tourists come from. The moderate growth in Europe should continue to boost the tertiary sector moderately, while the efforts to diversify aimed at attracting travelers from other countries, especially from Asia, are slow in producing their effects. The manufacturing sector is likely to remain hampered by the energy supply problems as well as by the rise in wages which is weighing on the competitiveness of local industry.

However, the relatively expansionary fiscal policy should boost household demand. Private and public investments, encouraged by government measures, should also contribute to vigorous growth. The huge plan to create smart cities, aimed at creating urban zones that combine workplaces, housing and leisure, could in particular attract local and foreign private investors.

The inflation rate could accelerate slightly in 2016 under the combined effect of stronger local demand, a more flexible monetary policy (rate cut in November 2015) and a slight increase in food prices. The price control measures for certain products, and the fall in the price of petrol decided end-2015, should nevertheless dampen the pace of the price rises.



## THE MAURITIAN ECONOMY

(CONTINUED)

# The fiscal and current account deficits could increase but remain moderate

The fiscal deficit should worsen in 2016 because of the increase in spending announced by the government. The commitment regarding a reduction in inequalities will in particular be reflected in an increase in welfare payments and the introduction of a minimum wage. An increase in spending on education is also among the priorities of the new government and infrastructure needs remain significant. The government nevertheless encourages the use of private financing for these projects in order to avoid an excessive deterioration in public finances, given its commitment to reduce the public debt (56% of GDP in 2015) to 50% by 2018. The objective remains ambitious, but the debt profile, predominantly concessional, sharply limits the risk of excessive debt.

The current account balance should also deteriorate in 2016. The increase in demand in the countries receiving Mauritian exports (two-thirds European) is likely to be muted, like the trend in tourist flows. Prices of food and energy products, which weigh heavily on the island's imports, will probably not decline. Demand for consumer goods should be sustained by the increase in household consumption and the implementation of infrastructure projects will require imports of capital goods. The Mauritian economy should continue to attract significant FDI flows mainly from European countries (France), but also from South Africa and China. Moreover, the efforts to eliminate the double taxation and the protection of investors will continue to attract deposits from non-residents in the business centers, which provide an additional financing source.

Political stability is likely to continue after the return to power of the previous president Jugnauth on the island which is among the best-ranked countries in Africa in terms of governance

Mauritius is a well-established democracy. The general elections in December 2014 brought Sir Anerood Jugnauth (85 years) back to the post of Prime Minister. He held this function in the past (1982-1995 and 2000-2003) and was also president (2003-2012). He will have a comfortable parliamentary majority thanks to the resounding victory of the People's Alliance (Lepep, 51 seats out of 69) that he represented. However, there are disagreements within this tri-party coalition, casting doubts on his ability to implement reforms. The population's expectations are strong given the inequalities and a lack of progress in this area could cause discontent, nevertheless without calling into question the country's political and social stability.

Lastly, Mauritius enjoys efficient governance and a favorable business climate. Its ranking according to the World Bank's governance indicators is one of the best in Sub-Saharan Africa and Mauritius ranks first among African countries (32<sup>nd</sup> at a worldwide level) in the Doing Business ranking.

(Source = Coface.fr Ian-16)



# > HIGHLIGHT

Mauritius is ranked 1<sup>st</sup> in Africa according World Bank Doing Business Survey 2016 and Mo Ibrahim Index 2016 for good governance.



# **BUSINESS SEGMENTS REVIEW**





CORE BUSINESS SEGMENTS



TREASURY & MARKETS

GLOBAL BANKING





CONSUMER BANKING



# CORPORATE BANKING



# **OUR STRATEGY**

- > To consolidate our position on financing of conglomerates and increase our share of business on the overall corporate market (including the SME segment), with key focus on trade finance and foreign exchange capabilities respectively.
- > To lay emphasis on excellent service quality and to have a diversified assets book from origination and syndications businesses across Africa, while diversifying our international asset exposure in Asia.

#### **OUR PROPOSITION**

In general, the global market continues to be volatile and this has had a consequent negative impact on emerging markets. Whilst the Bank continues to focus on growth, it has also adopted a prudent market risk approach. Our corporate strategy is geared towards securing our market position in chosen business segments originating primarily from the domestic and international markets while ensuring that the customer remains at the heart of the offer. Our local market focuses around 3 core client-facing units, "Large Corporates", "Mid Corporates" and "Small and Medium Enterprises (SME)". Each of these client-facing units deploy specific strategies in line with the needs of the respective niches.

On the international front, our emphasis remains primarily on Africa and Asia. Income is derived from business sourced out of client origination, bank syndications and bilateral agreements with financial institutions. Client solutions relative to product offerings emanate from our corporate lending, treasury and transactional banking divisions.



https://www.youtube.com/watch?v=B14pvLVLjK4&t=7s

### **OUR CLIENT-CENTRIC APPROACH**



Manage Opportunities
Across Geographies
(Domestic + International)



Develop Strategic Client Management Capability



Define & Deliver Client Value Proposition



# CORPORATE BANKING (CONTINUED)



#### **OUR ACHIEVEMENTS**

The asset base has continued to grow, driven by significant demand in foreign currency loans, both on the domestic and international markets. Loans in the local currency (MUR) which are predominantly to the local market have remained constant over the financial year 2015/2016.



#### THE FUTURE

The Bank continues to see significant growth both locally and internationally and intends to consolidate its position towards the larger corporate base in Mauritius as well as build new offerings to the Mid Corporates and SME sectors.

On the international business scene, the Bank will continue to play a niche role in the African market whereby it will selectively acquire assets through syndications, bilateral loans and organically. Multinational clients using Mauritius as a platform for their offshore investments remain key targets. During the course of financial year 2016/2017, we will look to diversify our asset exposure into new markets, primarily in Asia.



# **GLOBAL BANKING**



# **OUR STRATEGY**

- > To capture the maximum cross-border trade and investment flows routed via the Mauritius IFC.
- > To be the reference bank and partner of choice for intermediaries based in Mauritius and in other reputable IFCs.

#### **OUR PROPOSITION**

Our Global Business cluster was notably taken aback by the decision of the Indian Government to amend the historical Double Taxation Avoidance Agreement (DTAA) that has been in existence between India and Mauritius for more than 30 years. The tax treatment of capital gains was a hallmark of the India-Mauritius DTAA. Post 2017, Mauritius may no longer be the preferred jurisdiction for equity investment into India.

Whilst the DTAA changes pose serious challenges for Mauritius going forward, they also present to Mauritius certain structuring opportunities namely in terms of debt and quasi-debt investments into India. During the year, the Bank's global business desk carried out an impact analysis on the DTAA protocol changes and the conclusion was encouraging with results indicating that the Bank was likely to be marginally affected.

Furthermore, the Bank of Mauritius issued a communiqué on 13 May 2016 to confirm the robustness of the domestic banking system such that the banking sector will be able to withstand significant withdrawals following the DTAA renegotiation. In the long run, however, Mauritius has to change its business model and aim for a drastic diversification. A Moody's report dated 11 May 2016 also confirmed the resilience of the Mauritian economy but highlighted the vulnerability to the risks posed by the large Global Business segment.



https://www.youtube.com/watch?v=j\_nzLxvLo9k&t=4s

### **OUR CLIENT-CENTRIC APPROACH**



Dedicated Relationship Managers



Professional, efficient and confidential service



Flexibility in procedures and quick decision making



# GLOBAL BANKING (CONTINUED)



#### **OUR ACHIEVEMENTS**

The bulk of total global business deposits, which stood at MUR 49bn as at 30 June 2016 was mainly from Segment B deposits. The Bank indeed posted a robust growth, with respect to the Global Business activities, by reaping the benefits of past and ongoing business development initiatives to capture global business clients managed by the Management Companies (MCs) in Mauritius and abroad.

Our global business desk is committed to reinforce its relationship with the network of MCs in order to more effectively cater for the banking needs and requirements of the global business clients. The significant growth during this

financial year was supported by focusing on deepening customer relationships, extending the Bank's market visibility as well as strengthening internal capacity.

Concurrently, the Bank continued its brand franchise promotion journey by engaging in targeted promotional and image-building endeavours. Notably, the Bank's presence at the African Private Equity conferences in Accra and Addis Ababa and the Africa CEO Forum 2016 in Ivory Coast was prominent. These high profile events provided the Bank with a unique networking space to nurture business relationships as well as further showcase its value proposition to key stakeholders.

The Bank is registered as a Foreign Financial Institution since April 2014 for US FATCA purposes and the first reporting was successfully effected on 31 August 2015. In line

with the Automatic Exchange of Information (AEOI) of the Organisation for Economic Cooperation and Development and its Common Reporting Standards, the Bank is gearing itself for the first reporting by Mauritius, targeted for 30 September 2018. During the year, the desk assisted Internal Compliance with a review of the account opening forms, streamlining the list of eligible introducers and preparing the action plan for the AEOI.

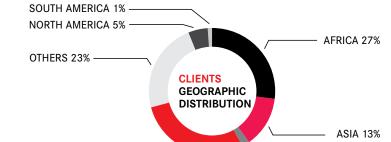


### THE FUTURE

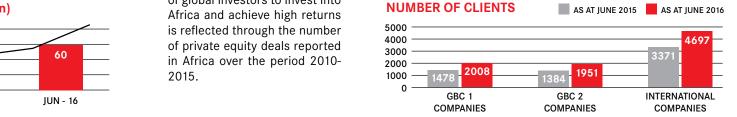
The basics driving the African private equity success story are very clear and include mainly high economic growth rates, a growing middle class and a young population. The interest of global investors to invest into Africa and achieve high returns is reflected through the number of private equity deals reported in Africa over the period 2010-2015.

Boasting over a thousand funds, a collective assets under management in excess of USD 80bn, and a sizeable number of them from development finance institutions and sovereign wealth funds, Mauritius is noted as the gold standard for fund management and administration. Most of the funds raised for Africa have transited through Mauritius and we do not see this trend changing. With Africa being the flavour of the moment, we are likely to see more African funds being domiciled in Mauritius. Our global business desk has strongly positioned itself in order to capture the maximum flows from this segment.

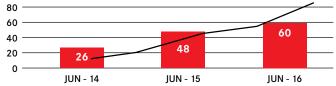
Going forward, our global business desk is expected to focus more on consolidation, cross-selling and relationship banking in order to keep pace with the fast-changing operating environment and rising sophistication of the needs of global business clients.







#### TOTAL DEPOSIT SEGMENT B (MUR bn)





# **CONSUMER BANKING**



## **OUR STRATEGY**

- > To position AfrAsia Bank Limited as the leading private bank for HNWI & UHNWI locally and in the African region while expanding its global reach
- > To craft tailor-made products and services through the Bank's open architecture approach, all adapted to clients' financial aspirations
- > Provide tailored products and services to professionals, managers, executives and micro-SMEs of the Personal Banking portfolio

#### OUR PROPOSITION AND THE WAY FORWARD

The cluster comprises Personal Banking, Private Banking, External Asset Manager desk and Global Custody and was structured in order to optimise each segment of the consumer banking department and provide our clients with the best-in-class service based on their needs. The cluster has a renewed focus on the high-net-worth segment with the aim of maximising the potential of our existing portfolio of clients and increasing the profitability per client.

As a testimonial of its level of service and quality of its offer, the Bank has been awarded the "Best Private Bank in Mauritius" by Professional Wealth Management and The Banker at the Global Private Banking Awards 2015 as well as the "Best Investment Bank in Mauritius" by Banker Africa Magazine in 2016.





The Bank has a team of experienced investment professionals who offer proactive investment proposals to suit the needs of the underlying clients.

Thierry Vallet General Manager Consumer Banking

### **OUR CLIENT-CENTRIC APPROACH**



Onboarding of private clients



Personalised approach to address clients' needs



Client retention through best in class service



# CONSUMER BANKING (CONTINUED)

During the last year, the external asset manager desk has grown significantly in size. The deposit base as well as the assets under custody from clients has increased by nearly 100%. This further reiterates the growth potential that exists in this field as we continue to sign new agreements with asset managers. The external asset manager desk provides an open architecture investment platform to asset managers thus giving access to both major fund houses and niche funds. The Bank has a team of experienced investment professionals who offer proactive investment proposals to suit the needs of the underlying clients. Moreover, the external asset manager desk has a number of collaborative agreements with leading investments organisations to cover all asset classes and geographies. Through the external asset manager desk, the Bank is able to leverage on the credibility and financial soundness of Mauritius as a financial centre while strengthening its existing network of wealth professionals and thus enhancing its image in the segment.

Our global desk aims at facilitating clients' investments in more than 50 countries and provides access to specialised fund houses. In line with the Bank's strategy, the desk is able to provide tailormade services to high-net-worth individuals and asset managers and acts as a one-stop shop in terms of investment purposes through its capacity to trade with plain vanilla products such as bonds, exchange-traded funds, equities, to more structured products and funds. Its ability to provide access to a wide range of brokers across geographical areas ensures that the client is able to obtain the best execution prices. Customers can pledge their holdings against banking facilities to allow a more efficient use of their investments. In line with its level of service, the Bank partnered with Euroclear, one of the largest custodians in the world. We are the only local bank offering online view access to clients' investment portfolios. All transactions effected and fees levied are reflected in the clients' cash statements for enhanced transparency. We are currently further developing our custody and internet banking portals and are targeting to have a world-class platform by the end of the year.

Our new Resident desk has been set up to better serve our clients who choose to settle in Mauritius. The main objective of the desk is to facilitate the administrative procedures for resident permits, school admissions, purchase of properties and conciergerie services. The Bank has an exclusive partnership in Mauritius with Quintessentially Lifestyle, the world's leading luxury lifestyle group.

Our Private Bankers are regulated by the Financial Services Commission (Investment Advisor - Unrestricted) and have the discretion to offer a full range of investment services providing our clients to informed advice, in line with their risk profile and investment horizon. We lay more emphasis on building the long-term relationship rather than short-term profits.





# TREASURY AND MARKETS



# **OUR STRATEGY**

- > Be the preferred provider of FX and Interest Rate instruments as well as structured solutions to our clients in Mauritius and the region
- > Strengthen our position in the Debt Capital Market base by helping institutions raise funds in an alternative way
- > Broaden and leverage relationships with financial institutions in Africa, the Middle East,India and other selected markets in Asia while acting as Lead Arrangers for FI in target markets

#### **OUR PROPOSITION**

Our trading desk manages the FX and Interest Rate exposures of the Bank within the parameters set by the Bank of Mauritius and our Credit Committee, while our money market desk manages the assets and liabilities of the Bank on a proactive basis and ensures that we maximise returns, while providing competitive rates to clients.

In line with our objective of offering tailor-made solutions to help clients achieve better yields on local and foreign placements, we provide a series of products ranging from FX spots to non-deliverable forwards for specific African and Asian currencies including treasury bills and bonds yield enhancement products. Our experienced FX strategists provide regular market updates to our clients while also sharing their views on the future path of G7 currencies based on their technical studies. In addition, we provide regular FX strategy commentary at the start of the week which is published in specialised newspapers. Ad hoc updates on G7 currency pairs are also provided when there are major market movements or important economic events. Our in-house FX research and forecasts together with our structured solutions aims at helping clients make informed decisions.



https://www.youtube.com/watch?v=VC16omjvxSw&t=69s

### **OUR CLIENT-CENTRIC APPROACH**



Develop an attractive product suite to cater for domestic and international clients



Understand client risk profiles and identify appropriate hedging portfolios



Advise Corporates & FIs on alternative funding solutions



# TREASURY AND MARKETS (CONTINUED)



#### **OUR ACHIEVEMENTS**

For the financial year ended 30 June 2016, our Trading Income amounted to MUR 595m, a 26% year-on-year growth. Revenue on FX spots and forwards amounted to MUR 398m, representing a 11% increase from the previous year. We have seen a significant increase on the income generated from client FX derivatives transactions which amounted to MUR 70m compared to MUR 40m in last year. We have also witnessed a significant increase in money market/financial institutions trading income which amounted to MUR 97m as compared to MUR 40m the previous year.

In terms of FX turnover, we have seen a significant increase in our domestic banking volume to USD 1.3bn, representing a 22% increase year-on-year; which has helped us achieve a market share of 15% in the local market.



#### THE FUTURE

Our aim is to be the preferred provider of Treasury products in Mauritius and in the region and as such, our Treasury sales team spends a lot of time discussing with clients about their FX needs and this approach has helped us gain around 15% of FX volume in the local market. However, the banking sector is becoming increasingly competitive and therefore, it is important to provide innovative solutions to our clients to ensure that we remain ahead of the curve. While we continue to cater for the day-to-day FX spot volumes, we invest in understanding our clients' FX, Interest Rates and Commodity exposures and structuring the best derivatives solutions to help them. Some of the products that we offer to our clients are:

- > Commodity Futures and Swaps;
- > FX Structured Forwards;
- > Cross Currency Swaps in major currencies; and
- > Interest Rate Swaps in most G7 currencies.

Our goal is to be a one-stop shop for Treasury requirements both for local and international clients. We feel that Mauritius has all the capabilities of being the funding centre for the rest of Africa. However, with the level of sophistication that we are bringing, we aim to become the centre of excellence in terms of Treasury and Markets solutions for the continent.



# SOUTH AFRICAN REPRESENTATIVE OFFICE (SAREPO)

In addition to its local consolidation, the Bank seeks to continuously position itself to capture opportunities while ensuring that risks are well-managed and mitigated. The Bank plans on enhancing its footprint in Africa through durable partnerships with key players on the continent including private equity funds as well as banks.

During the past financial year, our SAREPO continued to promote Mauritius as an international financial and business destination and AfrAsia Bank Limited as the banking brand of choice to our target markets. Weak commodity prices, lacklustre demand from main trading partners and depreciating national currencies weighed heavily on the Sub-Saharan African economy with overall inflows of foreign direct investment declining 7% to USD 54bn according to the latest World Investment Report. Even the South African economy whose growth managed to stay barely positive during the last two quarters of 2015 collapsed to decline by 1.2% in the first quarter of 2016.

Despite this, the SAREPO managed to grow new business, from its South African and global client base, by approximately 30% over the previous year. This is testimony of the deep network which has been developed over the years by the South African staff focusing on the trend towards:

- > continued corporate interest in expanding into African markets;
- > managers of private equity funds continuing to be attracted to Mauritius as a base for their operations; and
- > individuals seeking international diversification.

Given the subdued outlook for world commodity prices, it is unlikely that economic growth in Africa will show any significant rebound in 2016/17. However, the long-term trends of urbanisation, industrialisation, boosting agriculture production as well as eliminating the infrastructure backlog remain in place. We foresee multinational companies continuing to seek out a range of opportunities. It is also noteworthy that ZAR 19.6bn of undrawn commitments in the South African private equity market alone is available for investment in Pan-Africa. This number could be increased by multiples for the world's private equity market.



# NON-BANKING SUBSIDIARY

# **AfrAsia Capital Management**

Founded in 1991, and with over 24 years of solid investment management experience, AfrAsia Capital Management Ltd (ACM) continues to be one of the leading asset managers in Mauritius. Over the years, ACM has acquired and consolidated its capabilities by managing various investment strategies and delivering be-spoke investment solutions.

ACM is regulated by the Financial Services Commission and currently holds three licences, namely Investment Advisor (unrestricted), CIS Manager and Distribution of Financial Products.

ACM caters to the needs of High Net Worth Individuals (HNWIs) through its comprehensive portfolio management service which encompasses investment advisory and monitoring to assist clients in meeting their financial goals on both a discretionary and non-discretionary basis, and by providing access to global markets, various asset classes and innovative products. ACM continues to pursue its expansion while endeavouring to offer a quality service to clients.

Under its CIS Manager license, ACM manages seven in-house funds, and strives to cater for different risk profiles by having each CIS focus on a different region and by offering both equity, bond and mixed funds. ACM also has a long history in constructing and managing pension portfolios and delivering consistent above average returns. ACM boasts of a client base that includes major companies in different sectors of the economy.

To offer a holistic service, ACM also regularly engineers many structured product investment ideas, and has embraced an open architecture platform to provide clients access to different asset classes, regions and investment products from reputed international asset managers and niche players.

## **Financial Highlights**

ACM has been subject to much upheavals over the period, and the figures are a reflection of major restructuring together with medium-to-long term strategic changes put in place at the company.

Despite major changes in the company over the last quarter with the resignation of the CEO, after 18 years of service, ACM has consistently delivered appreciable growth over the years. Indeed, Revenues and Assets under Management (AUM) have posted an annual growth of 20% and 14% respectively, resulting in a cumulative growth of 148% and 91% respectively over the last five years.

### **OUR CLIENT-CENTRIC APPROACH**



Access to high caliber global research and knowledge via our international partners and in-house team



Offers a wide range of opportunities (across asset classes, regions, sectors, etc)



Tailor-made portfolios according to clients' needs, objectives and risk profile



# NON- BANKING SUBSIDIARY (CONTINUED)

Mr Thierry Vallet was appointed as Acting Chief Executive Officer, pending the recruitment of a new Chief Executive Officer. He has headed the team of ACM, which comprises 10 investment specialists with several years of experience in the field of investment and financial services, backed by a solid operations and finance team.

### **Developments Over The Financial Year**

ACM is wholly-owned by AfrAsia Bank Limited. During the period under review, positive changes at Group level have started to spill over and have been bringing encouraging and promising amendments at ACM. Notwithstanding the difficult year, ACM continues on its path of a restructuring venture with the Board in the process of finalising the appointment of a new CEO. To this end, ACM shall continue on its path of long-term growth and remains one of the leading asset management companies in Mauritius.

Drawing on the expertise and experience of the investment team, ACM has managed to successfully steer its funds amidst accrued volatility in the financial markets over the past year.

ACM has continued to build its product offering and in this respect, the company has continued to team up with several renowned asset management houses. ACM maintains regular contact with these fund managers via conference calls and shared access to their research database, thereby enhancing the portfolio management expertise of ACM and assisting in delivering appreciable performance.

# **Looking Forward**

ACM is now embarking on a new phase of restructuring and development by leveraging on its shareholder and Group resources and network. The goal of ACM is to always ensure that the interests of clients come first. The company is thus aiming to conquer new market ground and to maintain its reputation in providing innovative and tailor-made investment solutions whilst taking into consideration each client's appetite and tolerance for risks.



# FINANCIAL HIGHLIGHTS - YEAR UNDER REVIEW

Operating in a highly competitive environment coupled with the changes in its senior management team along with a realignment of its core strategies, AfrAsia Bank Limited (the "Bank") closed its 2016 financial year with a Net Profit after Tax of MUR 433.6m as compared to MUR 175m in the previous financial year representing a 148% growth.

The Bank reported a steady growth across all its business segments with its net interest income increasing from MUR 860.6m to MUR 965.7m in the year under review, along with net fee income growth of 11% as compared to the same period in the last year.

The Bank's focus on the lending side is to adopt a conservative and disciplined approach, and this is reflected in the loan book growing by 1% across both segments to reach MUR 22bn, net of any impairment charge.

On the other hand, we continue to serve a greater market share across segments which is reflected by the deposit base growing by 20% over the last year to reach MUR 80.4bn (2015: MUR 66.9bn).

Overall, the Bank is reasonably satisfied with the results achieved for the year ended 30 June 2016. With a stable loan book and steady growth in clients deposits of 20% reflected in steady growth in Net Interest Income of 12% and Net Fees Income of 11% year-on-year, along with a continued noticeable growth in treasury income of 26%, along with a disciplined approach towards spending, AfrAsia Bank Limited is confident that it has set the right base for the future.



# CURRENT YEAR PERFORMANCE AGAINST OBJECTIVES AND FUTURE GROWTH

OBJECTIVES FOR 2015/16	PERFORMANCE FOR 2015/16	OBJECTIVES FOR 2016/17
Statement of Comprehensive Income - Operating Income		
The Bank's aim is to achieve an operating income of at least MUR 1.9bn for $2015/16$	Objective has been attained with operating income closing on MUR 1.9bn for the year ended 30 June 2016	The objective for 2016/17 is to achieve MUR 2.7bn of operating income
Statement of Comprehensive Income – Operating Expenses		
While continuing to invest in IT infrastructure, premises and human resources, operating expenses are expected to remain as low as MUR 768m, that is, an increase of 30% from 2014/15	The Bank closed its financial year with operating expenses of MUR 696.1m, indicative of a close cost monitoring policy	The Bank expects to continue spending in the core areas of IT and human capital over this financial year and end with total operating expense of MUR 1bn for 2016/17
Statement of Financial Position – Loans and Advances		
The Bank will seek to increase its very conservative current loans-to-deposits ratio from 32% in 2015 to reach 43% in 2016, that is, with an aim to achieve customer loans and advances of MUR 32.9bn by the end of June 2016	A subdued growth in loans and advances of 1% with customer deposits increasing by 20% resulting in the Bank closing on a loans-to-deposits ratio of 27% as at 30 June 2016	It is envisaged that the Bank will close the next financial year on a loans-to-deposits ratio of 41%
Statement of Financial Position - Deposits Growth		
While maintaining its existing customer base and gaining on market share, the Bank aims to increase its deposit base to MUR 77.1bn by the end of June 2016	The Bank closed on MUR 80.4bn of Customer Deposits, that is, 4% above target set at beginning of the financial year	The bank is on the right track and is expected to increase its customer portfolio to MUR 84bn for the next financial year
Statement of Financial Position – Asset Quality		
The Bank expects its non-performing loans to be 3% of its gross loans	Non-performing loans as a percentage of gross loans was at 11% end of June 2016, reflective of a disciplined approach to assets classification and provisioning	The Bank target is to close with a non-performing loans as a percentage gross loans at 5%
Statement of Financial Position - Capital Management		
The Bank will achieve a capital adequacy ratio above the minimum regulatory capital requirements under the Basel III provisions	The Bank capital adequacy ratio stood at 11.7% for year ended 30 June 2016	The Bank undertakes to ensure that the Bank meets its capital adequacy ratio as required under requirements under the Basel III provisions.
Performance Ratio – Return on Average Equity		
Return on average equity for the Bank is targeted to be above 20%	The Bank's return on average equity stood at 13% as at end June 2016	The target is to achieve a minimum return on average equity of at least that of the previous year
Performance Ratio – Cost to Income		
The Bank will continue to maintain a cost control policy while continue to investment in core resources	The cost to income ratio was at 37% compared to 36% for 2014/15	It is intended to achieve a cost to income of 34% for 2015/16



# REVENUE GROWTH

#### **Net Interest Income**

Net Interest Income grew steadily from MUR 860.6m to MUR 965.7m, that is, a growth of 12% from 2015 to 2016. This growth is to be noted across both segment A and B, 20% and 7% respectively.

Total interest income grew by 8% reaching MUR 1.7bn compared to previous year out of, which MUR 1.2bn is related to interest income from customers on loans and advances which represented 70% of total interest income.

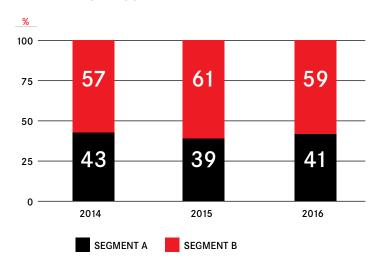
On the other hand, the Bank paid MUR 774.9m compared to MUR 748.6m last year representing a rise of 4% in interest expense. 87% of the total interest expense is attributed to customer deposits amounting to MUR 675m.

#### Non-Interest Income

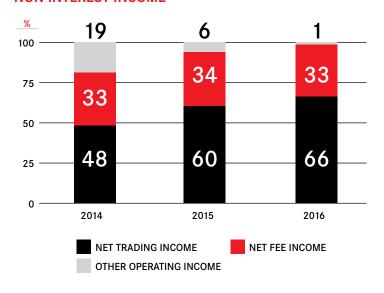
Non-interest income is derived from three components mainly the net fees and commission income of MUR 297.8m, net trading income of MUR 594.7m and other operating income of MUR 6m.

Non-interest income reached MUR 898.5m (2015: MUR 786.2m) this financial year representing 14% growth mainly due to a satisfactory upswing of almost 17% in credit related fees and commission income of MUR 321.6m as compared to MUR 274m in 2015 and a remarkable growth of 15% in foreign exchange gain income.

#### **NET-INTEREST INCOME**



#### NON-INTEREST INCOME





# COST CONTROL

While continuing to invest in IT system, physical infrastructure and human capital, the Bank successfully adapted a conservative approach towards cost control to see its cost-to-income ratio maintained at the same level as last financial year, that is, 37% as compared to 36% for last financial year.

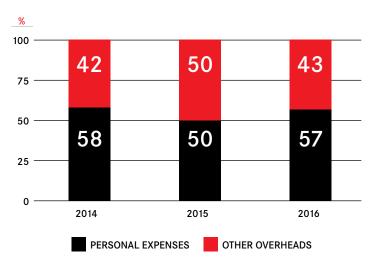
For the financial year 2016, personnel expenses represented 57% of the Bank's total costs while other overheads represented 43%.

# **ASSET MIX**

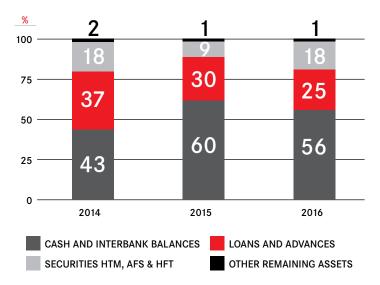
The Bank's total assets showed MUR 87.1bn (2015: MUR 73bn) representing an increase of 19% compared to previous financial year. The Bank managed to maintain a well diversified assets mix represented by:

- Cash and balances with the Central Bank and due from banks of MUR 49bn;
- > Customer loans and advances to customers of MUR 22bn;
- > Financial investments held-for-trading, available-for-sale and held-to-maturity of MUR 15.4bn; and
- > Other remaining assets of MUR 0.7bn.

#### **TOTAL OPERATING EXPENSES**



#### **ASSET MIX**





# **DEPOSITS**

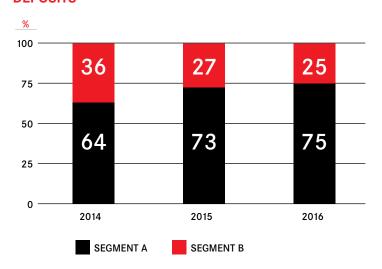
Total deposits base grew by MUR 13.5bn to reach MUR 80.4bn (2015: MUR 66.9bn) reflecting customers continued confidence in the Bank while no major variances were noted in the appropriation between segments.

The bulk of the deposit base growth is represented by a remarkable boost of 47% in current accounts under the business sector.

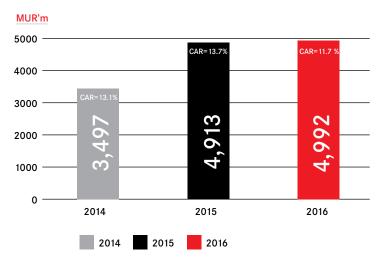
# CAPITAL RESOURCES

The Bank's capital base under Basel III stands at nearly MUR 5bn with no significant change compared to last year. As at 30 June 2016, the capital adequacy ratio stood at 11.7%. The Bank fully recognised its Class A shareholders' entitlement to their dividends according to the terms and conditions of the Class A shares programme memorandum and paid its Ordinary shareholders an amount of MUR 0.35 per share during the year ended June 2016.

#### **DEPOSITS**



#### **CAPITAL RESOURCES**





# RISK MANAGEMENT REPORT

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### RISK MANAGEMENT REPORT

This section outlines AfrAsia Bank Limited's (the "Bank") strategy for managing risk and how a risk culture has been developed to ensure that there is a set of objectives and practices which are shared across the Bank. It provides details of the Bank's governance, specific information on policies that the Bank determines to be of particular significance in the current operating environment, committee structures and how responsibilities are assigned.

The Bank manages risk by identifying, assessing and mitigating risks that could compromise the fulfilment of its responsibilities and the achievement of the strategic objectives and desired outcomes that are set out in the medium-term plan. The Bank's enterprise risk management framework (ERMF) has been in place since 2008.

### **RISK MANAGEMENT PRINCIPLES**



Integration of the risk culture and involvement of senior management in managing and taking decisions on risks.



An independent risk function.



Comprehensive approach to all risks.



Formulating the risk appetite of the Group and its subsidiaries.



Clear definition of attributions and decision making via collegiate bodies.



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AFRASIA bank different come to a Different Bank

### RISK MANAGEMENT STRATEGY

AfrAsia Bank Ltd has clear risk management objectives and a well-established strategy to deliver them, through core risk management processes.

At a strategic level, the Bank's risk management objectives are to:

- > identify the significant risks to the Bank;
- > formulate the Bank's risk appetite and to ensure that business profiles and plans are consistent with it;
- > optimise risk/return decisions by taking them as closely as possible to the business, while establishing strong and independent review and challenge structures;
- > ensure that business growth plans are properly supported by effective risk infrastructure;
- > manage the risk profile to ensure that specific financial deliverables remain achievable under a range of adverse business conditions; and
- > help executives improve the control and coordination of risk-taking across the business.



### RISK MANAGEMENT STRATEGY (CONTINUED)

A key element in the setting of clear management objectives is the ERMF, which sets out key activities, tools, techniques and organisational arrangements so that material risks facing the Bank are identified and understood, and that appropriate responses are in place to protect AfrAsia Bank Ltd and prevent any loss at the detriment of its customers, employees or community. This will help the Bank meet its goals and enhance its ability to respond to new opportunities.

The ERMF covers those risks faced by the Bank that are foreseeable, continuous and material enough to merit establishing specific Bankwide control frameworks. These are known as Principal and Key Risks.

The aim of the risk management process is to provide a structured, practical and easily understood set of three steps, Evaluate, Respond and Monitor (the E-R-M process), that enables management to identify and assess risks, determine the appropriate risk response, and then monitor the effectiveness of the response and changes to the risk profile.





Risk evaluation must be carried out by those individuals, teams and departments who manage the underlying operational or business process, and so are best placed to identify and assess the potential risks, and also include those responsible for delivering the objectives under review.



The appropriate risk response effectively and efficiently ensures that risks are kept within appetite, which is the level of risk that the Bank is prepared to accept while pursuing its business strategy. There are three types of response:

- (i) accept the risk but take necessary mitigating actions such as use of risk controls;
- (ii) stop the existing activity/do not start the proposed activity; or
- (iii) continue the activity but transfer risks to another party via the use of insurance.



Once risks have been identified and measured, and controls put in place, progress towards objectives must be tracked. Monitoring must be ongoing and can prompt re-evaluation of the risks and/or changes in responses. Monitoring must be carried out proactively. In addition to 'reporting', it includes ensuring risks are maintained within risk appetite, and checking that controls are functioning as intended and remain fit for purpose.

The process is orientated around material risks impacting delivery of objectives, and is used to promote an efficient and effective approach to risk management. This three-step Risk Management Process:

- > can be applied to every objective at every level in the Bank, both top-down or bottom-up;
- > is embedded into the business-decision making process; and
- > guides the Bank's response to changes in the external or internal environment in which existing activities are conducted and which involves all staffs and all three lines of defence.



### **GOVERNANCE STRUCTURE**

Risk exists when the outcome of taking a particular decision or course of action is uncertain and could potentially impact whether, or how well, the Bank delivers on its objectives.

The Bank faces risks throughout its business, every day, in everything it does. Some risks are taken after appropriate consideration – such as lending money to a customer. Other risks may arise from unintended consequences of internal actions, for example an IT system failure or poor sales practices. Finally, some risks are the result of events outside the Bank's control but which impact its business – such as major exposure through trading or lending to a market counterparty which later fails.

All employees must play their part in the Bank's risk management, regardless of position, function or location. All employees are required to be familiar with risk management policies that are relevant to their activities, know how to escalate actual or potential risk issues, and have appropriate level of awareness of the ERMF, risk management process and governance arrangements.

The Board has delegated some of its functions to a number of committees and departments as follows: **BOARD OF DIRECTORS BOARD CREDIT COMMITTEE BOARD RISK COMMITTEE AUDIT COMMITTEE ASSETS AND LIABILITIES** MANAGEMENT CREDIT COMMITTEE COMMITTEE (ALCO) FINANCE AND TREASURY CREDIT AND RISK COMPLIANCE BACK OFFICE / MARKET RISK MANAGEMENT AND AUDIT **DEPARTMENT** 



### GOVERNANCE STRUCTURE

(CONTINUED)

The Board Credit Committee performs several fundamental functions for the Bank which include:

- > approving the delegation of credit limits to management and approving any transactions exceeding those delegated authorities;
- > reviewing and recommending for Board approval the Bank's Risk Appetite Framework at least annually and reviewing the alignment of the Bank's strategic plan with the Risk Appetite Framework;
- > reviewing and approving risk management policies recommended by Bank management for identifying, accepting, monitoring, managing and reporting on the significant risks to which the Bank is exposed; as part of such reviews, satisfy itself with the manner in which material exceptions to such policies are identified, monitored, measured and controlled, as well as the remedial actions taken when exceptions are identified; and
- > reviewing and recommending for Board approval the Bank's credit risk strategy at least annually.

The Board Risk Committee duties are:

- > reviewing, monitoring and recommending to the Board for approval of risk related policies, procedures and standards as required by regulatory agencies;
- > Overseeing the risk management function, having regard to its independence; by periodically reviewing the results of independent reviews of the risk management function and reporting such results to the Board; and overseeing that deficiencies identified related to the risk management function are remedied within an appropriate time frame and reporting to the Board on the progress of necessary corrective actions;
- > reviewing on a quarterly basis management's report on the Bank's lending profile, and discuss with management identified material risks and emerging risk issues and trends;
- > reviewing quarterly reports on the Bank's enterprise-wide risk profile (including credit, market, operational and liquidity risks) and reviewing against its risk appetite;
- > reviewing and approving country limits in line with the Bank's strategy and country appetite; and
- > reviewing and approving any other matters required by regulators from time to time.

Regular reporting enables the Board of Directors to monitor whether the overall risk policies and authorities are being complied with and whether they meet the Bank's needs. In addition, the Board regularly reviews reports analysing the Bank's portfolio, including data on industry concentrations.



### HIGHLIGHT

The Board of Directors has oversight for risk management, to ensure that the Bank is executing according to its strategic goals and that it only accept risks which are adequately compensated.



### **Committees established by the Board of Directors**

#### Board Credit Committee

- > The Board Credit Committee (BCC) is made up of three independent non-executive directors, one non-executive director and the Chief Executive Officer. The independent directors are experienced risk professionals with extensive experience in emerging markets and Mauritius.
- > The BCC is a consultative as well as an approval panel for facilities exceeding the Management Credit Committee's lending authority as defined in the Credit Risk Policy. In this capacity, the BCC examines and approves large credit applications where global exposures exceed MUR 50m.

#### Board Risk Committee/ Conduct Review Committee

- > The Board Risk Committee (BRC) is composed of two independent non-executive directors, one non-executive director and the Chief Executive Officer, which met four times during the year under review.
- BRC reviews the Bank's transactions with related parties ensuring that the latter is in compliance with all reporting and/or approval procedures of the Bank of Mauritius and all related party transaction with any shareholder when said dealings are above 2% of Tier 1 capital.
- BRC ensures that transactions which could materially affect the financial stability of the Bank are identified at source.

#### Audit Committee

- > The Audit Committee is composed of the three independent non-executive directors, which met four times during the year under review.
- The Audit Committee's principal responsibilities are to ensure that the Bank implements and maintains appropriate accounting, internal control and financial disclosure procedures, evaluating and approving the related procedures. It can also have consultations with both the Bank's internal and external auditors, as required.

### Management Credit Committee

- The Management Credit Committee (MCC) assists the Board to formulate, approve and implement loan policies, guidelines and credit practices of the Bank. It is also responsible for the implementation and maintenance of the Bank's credit risk management framework. Key objective of the MCC is to evaluate, review and sanction credit applications up to and including MUR 50m and those referred by lower mandates or, which cannot be sanctioned at lower levels.
- MCC reports to the BCC and comprises eight permanent members among whom are three voting members (the CEO, the Head of Finance & Treasury Back Office and the Head of Credit & Risk). The other five members are "in attendance" (the General Manager, Head of Banking Treasury and Markets, the Head of Domestic Banking Relationships & Sales, the Head of Strategic Development and the Credit Risk Managers International Business & Domestic Corporate).

### Assets and Liabilities Committee (ALCO)

- The Bank's Asset and Liability
  Committee's overall responsibility
  is to ensure that the Bank's
  overall asset and liability structure
  including its liquidity, currency
  and interest rate risks are
  managed within limits and targets
  set by the Board Risk Committee
  (BRC).
- This committee, which comprises the CEO, the COO, Head of Consumer Banking, Senior Executive: Treasury and Markets, Senior Executive: Corporate Banking, the Head of Finance, the Head of Credit & Risk, the Money Market Executive, the Market Risk Executive and the Head of Global Business & Structured Trade meets at least once a month.



### MANAGEMENT OF KEY RISK AREAS

#### Overview

The granting of credit is one of the Bank's major sources of income and, as a Principal Risk, the Bank dedicates considerable resources to its control.

#### **Credit Risk**

The risk of suffering financial loss should any of the Bank's customers, clients or market counterparties fail to fulfil their contractual obligations to the Bank.

The credit risk that the Bank faces, arises mainly from wholesale and retail loans and advances together with the counterparty credit risk arising from derivative contracts with clients. Other sources of credit risk arise from trading activities, including: debt securities, settlement balances with market counterparties, amongst others.

Credit risk management objectives are to:

- maintain a framework of controls to ensure credit risk taking is based on sound credit risk management principles;
- > identify, assess and measure credit risk clearly and accurately across the Group and within each separate business, from the level of individual facilities up to the total portfolio;
- control and plan credit risk taking in line with external stakeholder expectations and avoiding undesirable concentrations;
- > monitor risk portfolio against agreed limits; and
- > maximise the stake holder's value.

### **Organisation and Structure**

The Bank has structured the responsibilities of credit risk management so that decisions are taken as close as possible to the business, whilst ensuring that there are an adequate internal control mechanism and up-to-date and comprehensive risk policies which adherence to legal and regulatory requirements.

In designing credit policies and the credit process, due consideration is given to the Bank's commitment to:

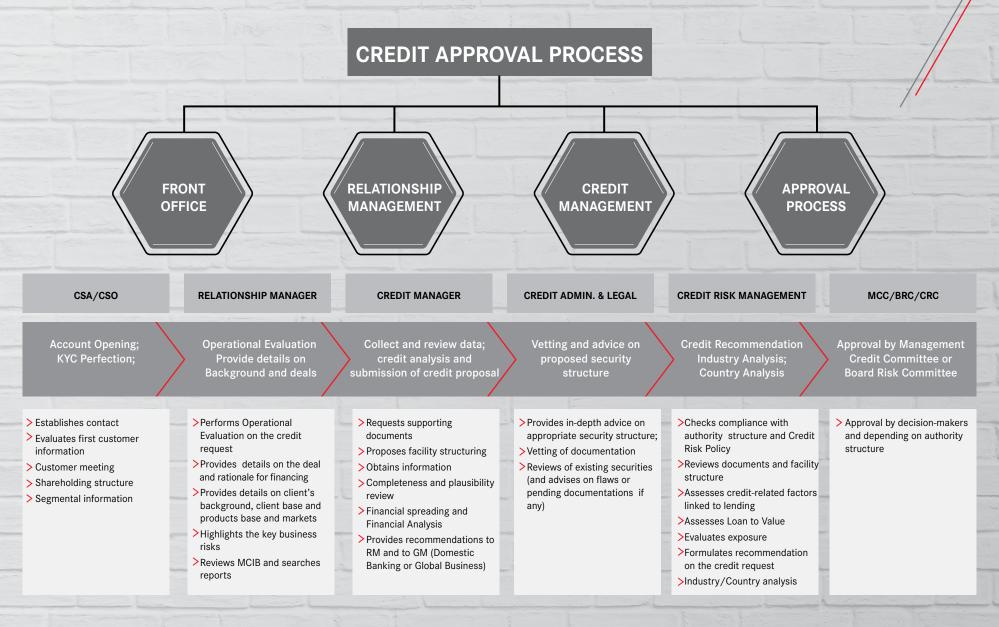
- > create, monitor and manage credit risk in a manner that complies with the Bank of Mauritius guidelines and AfrAsia Bank's credit risk policy;
- identify credit risk in each investment, loan or other activity of the Bank;
- > utilise appropriate, accurate and timely tools to measure credit risk; and
- > set acceptable risk parameters.

The responsibilities of the credit risk management teams in the businesses include: sanctioning new sources of risk; monitoring risk against limits and other parameters; ensuring all elements of post sanction fulfilment are completed in line with terms of the sanction; maintaining robust systems, data gathering, quality, storage and reporting methods for effective credit risk management; and performing effective turnaround and workout scenarios via dedicated restructuring and recoveries teams.

Credit risk approval is undertaken by experienced credit risk professionals operating within a clearly defined delegated authority framework, with the head of the department and the Chief Executive Officer being entrusted with the higher levels of delegated authority.



An overview of the credit approval process and procedures is depicted below:





### Roles and Responsibilities

The responsibilities of the credit risk management teams in the businesses, the sanctioning team and other shared services include: sanctioning new credit agreements; setting policies for approval of transactions; setting risk appetite; monitoring risk against limits and other parameters; maintaining robust processes, data gathering, quality, storage and reporting methods for effective credit risk management; performing effective turnaround and workout scenarios for our portfolio via dedicated restructuring and recoveries teams; maintaining robust collections and recovery processes/units and review and validation of credit risk measurement models.

The Board has ultimate control and oversight of the credit risk policies for the Bank and these policies are reviewed on at least an annual basis. The policies are designed to provide effective internal control within the bank. Any developments in the customers' financial situation are closely monitored by the Bank thus enabling it to assess whether the basis for granting the credit facility has changed. However, a new review is triggered when changes happen in regulations and guidelines. Credit facilities are generally granted on the basis of an understanding of customers' individual financial circumstances, cash flows assessments of market conditions and security procedures. The facilities should match the customers' creditworthiness, capital position and assets to a reasonable degree, and customers should be able to substantiate their repayment ability. In order to reduce credit risk, the Bank generally requires collateral that corresponds to the risk for the product segment.

### **Credit Rating**

As per Basel II Capital Accord, a Rating System must have 2-Dimensions and provide for a separate assessment of borrower and transaction characteristics to provide for a meaningful differentiation of risk. In that respect, over the reporting financial period, the Bank implemented CRISIL Risk Solutions which provide a suite of software that is critical for ensuring compliance with regulatory guidelines, such as Basel II. CRISIL's Risk Assessment Model (RAM) is the largest deployed internal risk rating solution in India. This model as well as CRISIL Retail Scoring Solution (CRESS) has been implemented to assist the Bank in complying with the requirements under the internal ratings-based

approach of the Basel II Accord. Both models now facilitate credit risk appraisal of a borrower through a judicious mix of objective and subjective methodologies and act as a comprehensive database for all borrower-specific information.

CRISIL's rating grades and description for each grade is as follows:

Definition

Rating Description

Grades	Description	Definition
AAA	Investment Grade- Highest Safety	Borrowers rated AAA are judged to offer highest safety of timely payment.
AA+	Investment Grade- High Safety	Borrowers rated AA+ are judged to offer high safety of timely payment.
AA	Investment Grade- High Safety	Borrowers rated AA are judged to offer high safety of timely payment. They differ in safety from AA+ only marginally.
А	Investment Grade- Adequate Safety	Borrowers rated A are judged to offer adequate safety of timely payment.
BBB	Investment Grade- Moderate Safety	Borrowers rated BBB are judged to offer moderate safety of timely payment of interest and principal for the present.
ВВ	Investment Grade- Moderate Safety	Borrowers rated BB are judged to offer moderate safety of timely payment of interest and principal for the present. There is only a marginal difference in the degree of safety provided by borrowers rated BBB.
В	Investment Grade- Minimum Safety	Borrowers rated B are judged to carry minimum safety of timely payment of interest and principal for the present.
CC	Sub-Investment Grade-Inadequate Safety	Borrowers rated CC are judged to carry inadequate safety of timely payment.
С	Sub-Investment Grade – High Risk	Borrowers rated C have a greater susceptibility to default.
D	Highly Susceptible to Default / Default	Borrowers rated D are in default or are expected to default on



(CONTINUED)

### **Credit Monitoring**

### Monitoring weaknesses in portfolios

Credit risk exposures and weaknesses are in fact managed through the robust credit assessment, structuring and regular monitoring process. The latter under the responsibility of the Credit Recovery Unit, involves the monitoring of daily credit excesses on accounts as well as the review of all potential credit losses on a timely basis. Those exposures showing signs of deterioration are put on watch list, the files are reviewed at least monthly to ensure prompt actions are taken. The basis to provisioning and loan assessment is based on the Guideline on Credit Impairment and Income Recognition issued by the Bank of Mauritius (BOM).

### Corporate portfolios

Corporate accounts that are showing signs of deterioration or a likelihood of potential credit losses risk are recorded on the watchlists (WL) comprising two categories graded in line with the perceived severity of the risk attached to the lending, and its probability of default.

These lists are updated monthly and circulated to the relevant recovery manager. Once an account has been placed on WL, the exposure is carefully monitored and, where appropriate, exposure reductions are effected. When an account becomes impaired, it will normally, but not necessarily, have passed through each of the two categories, which reflect the need for increasing caution and control. Where a borrower's financial health gives grounds for concern, it is immediately placed into the appropriate category. While all borrower, regardless of financial health, are subject to a full review of all facilities on at least an annual basis, more frequent interim reviews may be undertaken should circumstances dictate.

#### **Retail portfolios**

Within the retail portfolios, the approach is consistent with the Bank's policy of raising a specific impairment allowance as soon as objective evidence of impairment is identified. Retail accounts can be classified according to specified categories of arrears status, which reflects the level of contractual payments which are overdue. The probability of default increases with the number of contractual payments missed, thus raising the associated impairment requirement.

Once a loan has passed through a prescribed number of statuses and downgrades, it will enter recovery status where the file shall be classified and monitored by the recovery unit.



(CONTINUED)

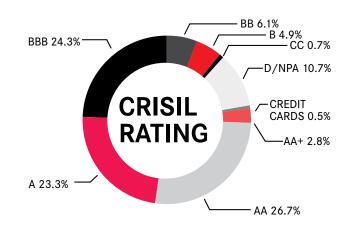
### **Asset Credit Quality**

All loans and advances are categorised as neither past due nor impaired; past due but not impaired; or impaired, which includes restructured loans.

- A loan is considered past due when the borrower has failed to make a payment when due under the terms of the loan contract:
- > The impairment allowance includes specific allowances against financial assets that have been individually impaired and financial assets that are not impaired but that are subject to collective impairment; and
- > Loans neither past due nor impaired consist predominantly of loans that are performing.

In carrying out credit transactions, AfrAsia Bank strives not only to improve its volume growth, but also keeps in mind the quality of its loan portfolio.

CRISIL Rating	Description	OVERALL CRISIL RATING	%
		MUR'000	
AAA	Investment Grade - Highest safety	-	0.0%
AA+	Investment Grade – High safety	639,683	2.8%
AA	Investment Grade – High safety	6,118,929	26.7%
Α	Investment Grade - Adequate safety	5,350,398	23.3%
BBB	Investment Grade - Moderate safety	5,577,263	24.3%
ВВ	Investment Grade - Moderate safety	1,366,185	6.1%
В	Investment Grade – Minimum safety	1,132,541	4.9%
CC	Sub- Investment Grade - Inadequate safety	156,624	0.7%
С	Sub-Investment Grade – High Risk	-	0.0%
D/NPA*	Default	2,463,557	10.7%
Sub-Total		22,805,179	0 0 0 0 0
Credit Cards		125,664	0.5%



<sup>\*</sup>NPA Balance Outstanding includes NPA Credit Cards of MUR 12.11m.

As at 30 June 2016, 88% of the Bank's asset book (excluding Credit Cards) was in the range AA+ to B, thus, reflective of investment grade status of the borrowers. The remaining 12% were either sub-investment grade (facilities being on the "watchlist" where there are arrears and borrowings classified as non-performing).

Total Non-Performing Assets (NPA) (including credit cards NPA of MUR 12.1m) were MUR 2.5bn representing 11% of total asset book. This has increased from the last financial year from 5%. The Bank has classified a few large corporates as NPA over this financial year base on the automatic classification of any facility as from 90 days arrears.

Total provision held by the Bank as at 30 June 2016 stood at MUR 972.5m, an increase from the previous financial year and at 4% of our total loan book. The Bank has adopted a conservative approach to impairment provisioning and on asset quality/credit risk.



(CONTINUED)

### **Credit Exposure**

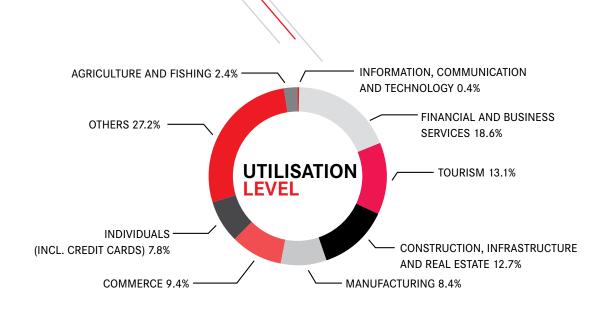
The Bank manages portfolios for individual industries by determining the credit appetite and limit for each industry on the basis of total exposure, credit quality and industry outlook. The portfolio monitoring and reporting system enables the Group to manage portfolios and to focus on specific industries and business units.

Exposure risk arises due to the over-dependency on a particular sector of the economy, geographical area, industry, currency and exposure for a single party or a group is managed through sector limits with monitoring and approval on a monthly basis to the MCC and BCC.

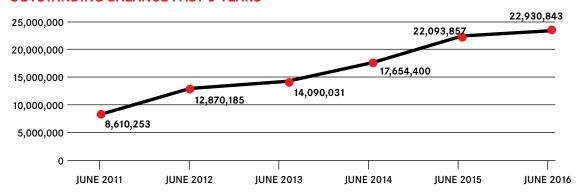
The Bank's key portfolio concentrations by industry are set out below:

#### **OUTSTANDING BALANCE**

SECTOR	30-Jun-16 (MUR'000)	30-Jun-15 (MUR'000)
Financial and Business Services	4,268,189	3,856,234
Tourism	3,012,701	2,800,971
Construction, Infrastructure and Real Estate	2,915,291	2,288,266
Manufacturing	1,916,741	2,636,013
Commerce	2,149,004	1,803,152
Individuals (incl. Credit Cards)	1,779,351	1,847,212
Agriculture and Fishing	555,911	927,736
Information, Communication and Technology	96,694	161,460
Others	6,236,962	5,772,814
Total Exposure	22,930,843	22,093,858



#### **OUTSTANDING BALANCE PAST 5 YEARS**



During the financial year 2015/16, AfrAsia Bank Limited has taken active steps in prudently managing its exposures and ensuring that its loan book is judiciously diversified, while periodically conducting stress tests to assess the resilience of its portfolio in case of unfavourable events. Over the years, the Bank has been keeping a close attention on its credit concentration to ensure it meets regulatory requirements.



### CONCENTRATION OF RISK / LARGE EXPOSURES

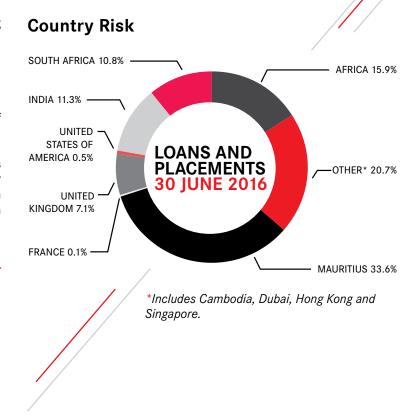
The Bank of Mauritius Guidelines on Credit Concentration (revised November 2013) restrict the granting of credit facilities to non-financial institutions and other related parties, to:

- > a maximum exposure to any single customer of 25% of the Bank's capital base;
- > to related group of companies to 40% of the Bank's capital base; and
- > in aggregate, any individual exposure of 15% above of the Bank's capital base shall not exceed 800% of its capital base.

Key focus of the Bank's macro credit risk management approach is to avoid any undue concentrations in its credit portfolio, whether in terms of counterparty, group, portfolio, product, country, sovereign, or currency. The Bank has always kept its large exposures within these limits. For instance, our concentration ratio of large exposures above 15% was 130% as at 30 June 2016, well within the regulatory limit as shown below:

CAPITAL BASE AS AT 30 JUNE 2016	MUR'000
Time!	4 200 000
Tier I	4,328,220
Tier II	663,332
Capital Base	4,991,552
Total Large Exposures (15% above)	6,494,882
% Large exposure v/s Capital Base (Limitation 600%)	130%

ABL's portfolio management supports a comprehensive assessment of concentrations within its credit risk portfolio for provision of subsequent risk mitigating actions and diversification across various geographical boundaries, sectors, borrower groups and products, with the main objectives of maximising shareholder value. To manage industry risk, AfrAsia Bank also prepares economic and industry reports, which are submitted to the Board Risk Committee, that highlight industry developments and risks to the Bank's credit portfolio. These reports are used to define strategies for both our industry portfolio, and individual counterparties within the portfolio.



The Board of Directors is responsible for setting the Bank's tolerance for country risks. It has delegated authority for the day to day management of the country risk policy to MCC.

This policy will also ensure effective oversight by the Board of Directors and Senior Management in ensuring that country risk is managed satisfactorily.

The Bank regularly compares its internal risk ratings with the ratings of the major international rating agencies. Country risk limits are reviewed regularly, in conjunction with the review of country risk ratings. Country risk limits are set by the Board Risk Committee.



### CONCENTRATION OF RISK / LARGE EXPOSURES (CONTINUED)

#### **Risk Assessment**

Assessment of country risk involves the determination of the nature of risks associated with individual country exposure and the evaluation of country conditions. In this connexion, the Bank conducts a thorough evaluation of risks associated with its cross-border operation and which have the potential to adversely affect its risk profile.

The aim is to identify the risk of a shock, such as an economic crisis or a sudden change in the political environment that would affect those conducting business within a country.

The Bank utilises two types of approach:

- > a bottom-up approach; analysis of the country risk pertaining in each cross-border credit files, placements, financial products, ...
- > a top-down approach:
- > analysis of the concentration / diversification of country risk in the Bank's portfolio; and
- > analysis of the global or regional economic and politic movements and their adverse impacts on the country risk profiles.

Risk team analyses the following elements:

- > The short and long term **Economic Risk:** The aim is to assess the degree to which the country approximates the ideal of non-inflationary growth, contained fiscal and external deficits, and manageable debt ratios. The analysis takes into account GDP growth, unemployment, inflation, real interest rates, exchange rates, the fiscal balance, the current account balance, external debt and a number of other structural factors; and
- > The short and long term **Political Risk:** The political risk assessment compares the state against a theoretical ideal state, essentially a liberal state and a homogenous society in terms of ethnicity and income equality, with the premise that democracies are more able to contain and manage direct threats to the political system and offers template for greater long-term stability.

### Limits

An appropriate structure of limits is set for each individual country exposure.

The determination of limits is based on the following:

- > The overall strategy and commercial opportunities;
- > The relation with Bank's capital base;
- > The perceived economic strength and stability of the borrowing country;
- > The degree of perceived risk; and
- > The diversification of the Bank's international lending and investment portfolio.

Board of Directors validates the structure and value of the limits.

The Bank's operations are performed strictly within the approved limits.



### CREDIT RISK MITIGATION

As a fundamental credit principle, the Bank does not generally grant credit facilities solely on the basis of the collateral provided. All credit facilities are also based on the credit rating, source of repayment and debt-servicing ability of the borrower. Collaterals are taken whenever possible to mitigate the credit risk. The collateral is monitored on a regular basis with the frequency of the valuation depending on the liquidity and volatility of the collateral value. Enforcement legal certainty of enforceability and effectiveness is another techniques used to enforce the risk mitigation.

Where a claim on counterparty is secured against eligible collateral, the secured portion of the claim is weighted according to the risk weight of the collateral and the unsecured portion against the risk weight of the counterparty. To mitigate counterparty risk, the Bank also requires closeout netting agreements. This enables the Bank to net the positive and negative replacement values of contracts if the counterparty defaults. The Bank's policy is to promote the use of closeout netting agreements and mutual collateral management agreements with an increasing number of products and counterparties in order to reduce counterparty risk.

As an indication, claims secured by cash which has been netted off against exposure is 3% of the asset book, whilst 9% of total asset book was for claims on banks.

Collateral Chart	MUR
Cash Security	711,881
Unsecured Loans and Advances	3,607,941
Claims on Bank	2,188,517
Tangible Assets	16,422,504
Total Loans and Advances	22,930,843





### MARKET AND LIQUIDITY RISK

### INTEREST RATE, LIQUIDITY AND CURRENCY RISKS

Apart from Credit Risk, the Bank is exposed to the risks inherent in its core businesses. Given the diversity and changes in the Bank's activities, its risk management focuses on the following main categories of risks, any of which could adversely affect its business, results of operations and financial situation:



Structural interest and exchange rate risk are the risk of loss or write- downs in the Bank's assets arising from variations in interest or exchange rates.

Structural interest and exchange rate risk arises from commercial activities and from transactions entered in the Balance Sheet.

The general principle for the Bank is to minimise structural interest rate and exchange rate risks as much as possible.

Assets & Liabilities are immunised against interest rate by keeping duration of assets close to duration of liabilities. Any residual structural interest rate risk exposure is contained by sensitivity limits set for each sub-portfolio of the Bank in accordance with the structural risk appetite as validated by the ALCO Committee.

As for exchange rates, the Bank's policy is to immunise its Common Equity Tier 1 against fluctuations of the major currencies in which it operates; in line with the Bank of Mauritius Guidelines.



Risk of the Bank not being able to meet its cash or collateral requirements as they arise and at reasonable cost.

Given that liquidity is a scarce resource, the Bank's objective is to finance its activities at the best possible rates under normal conditions whilst maintaining adequate buffers to cover outflows in periods of stress. Targets are validated by the Board of Directors in accordance with Risk Appetite.



Market risk

Risk of decline in the value of financial instruments arising from changes in market parameters, the volatility of these parameters and correlations between them. These parameters include, but are not limited to exchange rates, interest rates, and the price of securities (bonds), and derivatives.



### MARKET AND LIQUIDITY RISK (CONTINUED)

#### **RISK FACTORS**

Changes in interest rates may adversely affect the Bank

exchange rates could adversely affect the Bank's results of operations

Fluctuations in

The Bank's operating currency is the Mauritian Rupee. However, a significant portion of the Bank's business is carried out in currencies other than the Mauritian Rupee, such as, the US Dollar, the British Pound Sterling, the Euro, and the South African Rand.

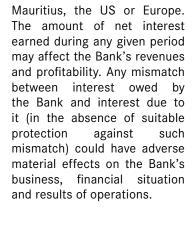
The Bank is exposed to exchange rate movements to the extent its revenues and expenses or its assets and liabilities are recorded in different currencies.

The Bank is exposed to counterparty risk for its Over-The-Counter (OTC) derivatives business

The Bank is exposed to counterparty credit risk with respect to numerous counterparties in the ordinary course of its trading, lending, deposit-taking, clearance and settlement, and other activities. These counterparties include institutional clients, brokers, and commercial and investment banks. The Bank may realise losses if a counterparty defaults on its obligations and the collateral that it holds does not represent a value equal to, or is liquidated at prices not sufficient to recover the full amount of the derivative exposure it is intended to cover. Many of the Banks's hedging and other risk management strategies also involve transactions with financial services counterparties. The weakness or insolvency of these counterparties may impair the effectiveness of the Bank's hedging and other risk management strategies, which could in turn materially adversely affect its business, results of operations and financial situation.

The volatility of the financial markets may cause the Bank to suffer some losses on its trading and investment activities

Market volatility could adversely affect the Bank's trading and investment positions in the money, government securities and currency markets in the trading book.



The Bank's performance is

influenced by changes and

fluctuations in interest rates in





### RISK MANAGEMENT FRAMEWORK AND GOVERNANCE

## Assets and Liabilities Management (ALM)

The Bank's ALM function covers both a prudential component (management of all possible risks and rules and regulation) and an optimisation role (management of funding costs, generating results on balance sheet position), within the limits of compliance (implementation and monitoring with internal rules and regulatory set of rules).

### ALM Committee (ALCO) and Board of Directors

ALCO sets liquidity risk management policies approved by the Board of Directors which are consistent with the Bank's standards and which ensure that funding requirements and payment obligations can be met at all times under normal and stressed situations.

On a monthly basis, the Asset and Liability Committee (ALCO) reviews the risk ratios and limits for these areas wherein the Bank has exposure together with sensitivity analysis/stress tests done to monitor impact of potential changes in interest rates or currency movements.

The Bank's Board Risk Committee delegates the implementation and monitoring of the Bank's ALCO strategy, policies and procedures to Management ALCO, which is composed of some of the Executive Committee members. ALCO meets at least once monthly to review the ALCO risk ratios, financials and other relevant information.

### Management of Market Risk

Market risk exposure for different types of transactions is managed within risks limits and guidelines approved by the Board of Directors and monitored through Asset and Liability Committee (ALCO).

The risk limits comprise a combination of sensitivity analysis and historical simulation approach. All open positions are subject to daily mark-to-market valuations.

Although primary responsibility for managing risk exposure lies with the front office managers, the supervision system is based on an independent structure, the Market Risk Department of the Risk Division. Specific actions are instituted to ensure the market risks of the overall outstanding portfolio are managed within the Bank's appetite. Any exceptions are reviewed and sanctioned by the appropriate level of Management or by the Board of Directors.

### **Limits Structure and Control**

Risk is controlled primarily through a series of limits, whether set internally by management in the context of the market environment and business strategy and/or set by regulators.

In setting limits, the Bank takes into consideration factors such as market volatility, product liquidity and accommodation of client business and management experience.

The Bank maintains limits at different levels, of which:

- > Dealers limits;
- > Counterparty limits;
- > Products limits; and
- > Forex exposure limits.



### RISK MANAGEMENT FRAMEWORK AND GOVERNANCE (CONTINUED)

#### **Focus on Interest Rate Risk**

With regards to its commercial activities, AfrAsia Bank Limited is exposed to rate fluctuations in several currencies. The structural interest rate risk arises mainly from the residual gaps (surplus or deficit) of the Money Market & Fixed Income Desk fixed-rate forecasted positions.

The Bank uses several indicators to measure its interest rate risk. The three most important indicators are:

- > Interest rate gap analysis (the difference between outstanding fixed-rate assets and liabilities by maturity): the schedule of fixed rate positions is the main indicator for assessing the characteristics of the hedging operations required, it is calculated on a static basis;
- > the **net interest income sensitivity** to variations in interest rates in various stress scenarios over a 1-year rolling horizon; and
- > the **economic value sensitivity** is a supplementary and synthetic indicator. It is calculated as the sensitivity of the economic value of the statement of financial position to variations in interest rates. This measurement is calculated for all currencies to which the Group and the Bank is exposed.

The following observations can be made with regards to the Bank's major exposure to interest rate risk:

Note that interest rate simulation model is based on the repricing schedule of assets and liabilities.

Net Interest Income Sensitivity

as of lun-16

- (MUR)

Change in (bp)		Sensitivity	1	Scenario 1	Scenario 2	Scenario 3
Govt Secu.Yield Curve	1	0	0	0	(20)	(40)
PLR	0	1	0	(35)	(35)	(35)
Saving Rate	0	0	1	(35)	(35)	(35)
Impact on NII	0.4	0.7	(1.1)	12.4	5.4	(1.7)
(In MUR millions)						

For MUR, assets have almost the same duration as liabilities, which immunised the profit against rate fluctuations.

Net Interest Income Sensitivity - (USD)

as of Jun-16

Change in (bp)		Sensitivity		Scenario 1	Scenario 2	Scenario 3
Market Rate (Libor,Fed)	1	0	0	25	25	25
Current Account Rate	0	1	0	-	-	10
Deposit Rate	0	0	1	-	25	25
Impact on NII	3.4	(3.0)	(1.3)	86.2	54.8	24.4
(In MUR millions)						

For USD, assets are mainly indexed to market rates and the Bank will profit from the expected increase of the Fed rates in the coming months.



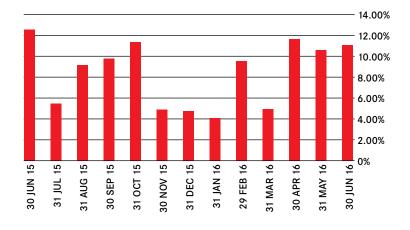
### RISK MANAGEMENT FRAMEWORK AND GOVERNANCE (CONTINUED)

### **Focus on Currency Risk**

The following observations can be made with regard to the Bank's currency risk:

> The Bank's net open, either overbought/oversold, position against the Rupee have been no more than 15% of Tier I capital, throughout the financial year ended 30 June 2016, which is in compliance to the Bank of Mauritius requirements.

### FOREIGN EXCHANGE EXPOSURE ON A MONTHLY BASIS JUNE 2015 TILL JUNE 2016



The following table presents the sensitivity of net profit to the fluctuation of the major currencies traded by the Bank. A 5% movement has been used against each currency.

CURRENCY	% change in Currency Rate	Assets	Liabilities	Net Position	Sensitivity of net income and equity
		MUR'000	MUR'000	MUR'000	MUR'000
AUD	+5% -5%	1,038,606	1,039,790	(1,184)	(59) 59
EUR	+5% -5%	16,117,092	15,923,729	193,363	9,668 (9,668)
GBP	+5% -5%	5,073,860	5,026,173	47,687	2,384 (2,384)
USD	+5% -5%	49,061,484	48,881,683	179,801	8,990 (8,990)
ZAR	+5% -5%	619,612	615,106	4,509	225 (225)



### RISK MANAGEMENT FRAMEWORK AND GOVERNANCE (CONTINUED)

### **Focus on Liquidity Risk**

Liquidity risk is managed in line with the new guidelines on Liquidity Risk Management issued by the Bank of Mauritius (BOM).

In this respect, the Bank set up funding requirement forward looking indicators, which are built using:

- > Assets and Liabilities' maturity ladders constructed for selected maturity dates on a day-to-day basis and on a much longer period; and
- > Behavioral patterns for non-maturing items. The patterns are derived using conservative statistical models, which are back-tested on regular basis.

As a result, any abnormal fund shortage (or excess) at selected maturity is pointed out and actions are taken accordingly.

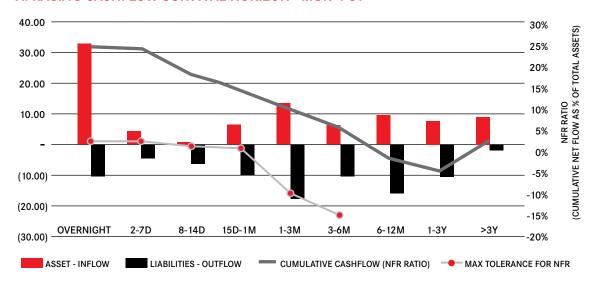
The Bank monitors also other indicators, such as Liquidity Ratio, Liquidity Coverage Ratio (LCR) and Net Stable Funding Requirement (NSFR) required by Basel III.

As at 30 June 2016, no funding stress point was foreseen beyond our risk tolerance limit.

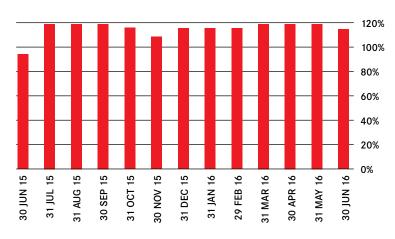
Please note that the model for Cash flow survival horizon (Liquidity Gap Analysis) differs from the IFRS Liquidity models and assumptions. From an ALM perspective, we focus on the Bank of Mauritius requirements. The purpose is to lay emphasis on the risks and to manage the medium and long-term financing needs. These models are constructed in accordance with Bank of Mauritius guidelines and reviewed by the Asset and Liability Committee.

The liquidity ratio assesses the extent to which assets can be readily converted into cash or cash substitutes to meet financial obligations. AfrAsia Bank Limited's liquidity ratio reflects a strong liquidity position, adequate to absorb the impact of a stressed liquidity and funding environment. The table below shows the month end liquidity ratio maintained during the financial year ended 30 June 2016 against the limit approved by the Board Risk Committee.

#### AFRASIA'S CASHFLOW SURVIVAL HORIZON - MUR+FCY



#### **LIQUIDITY RATIO - JUNE 2015 TO JUNE 2016**



### $Q \equiv \langle \rangle = X$

# OPERATIONAL RISKS INFORMATION RISK MANAGEMENT

The management of operational risk is a key feature of sound risk management practice in modern financial markets precisely in Banking. The recognition of operational risk as a specific category next to market and credit risk by the Basel Committee on Banking Supervision in the Revised International Capital Framework demonstrates its growing importance. While the management of operational risk is the primary responsibility of each function or service responsible, the implementation of an integrated Operational Risk Management Framework is coordinated by a dedicated and independent team to achieve operational excellence and to ensure alignment with best market practice.

Operational risks include risk of losses resulting from inadequate or failed internal processes, people and systems or from external events. The Bank limits its operational risks with business procedures and internal controls that were updated and adjusted to its current business conditions on an on-going basis. The Bank has been computing its operational risk capital computation in line with Bank of Mauritius Guidelines under the Basel II Basic Indicator Approach where the capital charge for Operational Risk is taken at 15% of average gross income over the past 3 years.

The Bank's operational risk management process involves a structured and uniform approach across the Bank. It includes risk identification and assessments, the monitoring of risk indicators, controls and risk mitigation plans for key operational risks.



On an annual basis, the Bank performs a complete review of all its processes and its procedures across all the areas of operation to mitigate the risk arising from the fast growing operations. Each subsidiary, business unit and resource area is now responsible for the day-to-day monitoring of its operational risks and for reducing and preventing losses caused by operational risks.



### **OPERATIONAL RISKS INFORMATION**

### RISK MANAGEMENT

(CONTINUED)

To that end, all Head of Departments have participated in this review using methods adapted from the ISO 31000 standard which provides a structured approach to management risk and each department/Risk unit has nominated an Operational Risk Business Coordinator (ORBC) who worked closely with risk management. Procedures and processes have been updated accordingly and action plans designed for each department.

The review conducted during the financial year ended June 2016 showed that risk ranges from low to medium. The overall results were unchanged from last financial year end. Additional controls have been put in place, additional staffs have been recruited and some departments have been restructured in financial year 2016 to ensure higher controls.

We note improvements in the Business Operations department in the various Inherent Level of Risk, overall. In another area where we have seen some Inherent Level of Risk increasing, namely the Treasury Department, the Bank tested several systems and a new Treasury system (Front Office) is currently being implemented to cater for the higher volume of trades and also based on new products we are offering to clients. A new ALM (Asset & Liability Management) system is under testing for implementation and will go live after implementation of the Treasury system.





# BUSINESS CONTINUITY MANAGEMENT (BCM)

Business Continuity Management Policy has been put in place, with appropriate plans to mitigate operational risks, and as a commitment to continue business with our shareholders, customers and employees. The BCM framework has been implemented to provide for a Disaster Recovery site with data being updated as per preset recovery time objectives. This minimises operational, financial, legal, reputational and other material consequences arising from any disruption to the primary IT infrastructure.

The management team of the Bank is committed to the following statement:



We will take all necessary measures to ensure the continuity of business operations and to minimise recovery time in the case of disaster (natural or otherwise) or in the event of an emergency. The BCM Framework in place has the following in-built principles:

- > Responsibility rests on the Bank's Board of Directors and Senior Management;
- > Explicitly consider and plan for major operational disruptions;
- > Recovery objectives are in line with the criticality of the operation of the banking system;
- > In the "worst case scenario", the recovery time objective (RTO) is set as 4 hours for the core banking application with a Recovery Point Objective (RPO) of 15 minutes;
- > Certain non-critical functions may be recovered within a maximum threshold of 24 hours (RTO) after declaring the crisis. The RPO for these systems is set to the state of business as of previous end of day;
- > Preparation for clear and regular communication during a major operational disruption;
- > Highlights on cross-border communications during a major operational disruption, as the Bank has global reach;
- > Ensuring that business continuity plans are effective and identify necessary modifications through periodic testing; and
- > Ensuring that appropriate procedures for business continuity management reflecting that recovery objectives are adopted and reviewed periodically.

The Bank has in place a BCM Steering Committee to review the processes after each testing exercise and to review the policy every year with a view to continuously improving resilience. The ultimate objective is to cater for any eventual disruption of operations to be restored within a minimum lapse of time such that the Bank resumes to normal operations within a reasonable time frame.

The Bank currently has its data centre at Ebène and the Disaster Recovery (DR) site in its premises at Port Louis with a Work Area Recovery (WAR) arrangement at both sites to cater for Business Continuity.



### BUSINESS CONTINUITY MANAGEMENT (BCM) (CONTINUED)

A BCM test is performed annually for all critical infrastructure involving all functions and user groups of the Bank to ensure the effectiveness of the processes and the readiness of the infrastructure and people. The last BCP Functional test was carried in May 2016 and following BCP reviews and training sessions with the coordinators of respective departments. Overall, the DR testing was successful with minor issues that were addressed accordingly during and after the tests.

To continuously improve on the BCM and attain an efficient and acceptable result we will adopt a cyclical approach. Rigorous administration and maintenance, as well as any event experienced, will necessitate revisions and/or plan additions. This approach resides on the four pillars: Readiness, Prevention, Response and Recovery /Resumption. The guru mantra adopted for an efficient BCM is to continuously test, train, evaluate and maintain the BCP.

The BCM policy is in place for moving towards a better resilient framework to protect the interest of all stakeholders of the Bank.





STATUS

### INTERNAL AUDIT

The main highlights of the year under review have been categorised under the following themes:

# Reorganisation of the Internal Audit Function

Significant and profound changes have been brought to the Internal Audit Function in line with the approved 3-year strategic plan. These changes were necessary for setting the appropriate building block to enable this function to progressively position itself as a strategically-focused unit as defined by the Institute of Internal Auditors (IIA)\*. The Head of Internal Audit maintains a direct reporting line with the Audit Committee for direction and accountability and to the Chief Executive Officer for administrative interface and support in line with good governance practices. We are therefore pleased to provide a status summary of the key initiatives as per the 3-year road map:

		KET INITIATIVES	31A1U3
		Vision and Mission (IA Charter)	Completed
	CTDATECY	3-Year Risk-Based Audit Plan	Completed
	STRATEGY	Advisory and Assurance services	Completed
		Synergy with other control functions (including External Auditors)	Completed
		Promote knowledge growth, hard & soft skills and discipline	In Progress
	PEOPLE	Recruitment of appropriate professionals	Completed
	PEOPLE	Development and retention of professionals	In Progress
		Establish Key Performance Indicators	In Progress
		IT Audits:	
3/1	IT	> General Controls	In Progress
	"	> Application Controls	In Progress
		Use of Computer Aided Audit Tools	In Progress
		Audit methodology in line with IIA standards	Completed
X	PROCESS	Revised communication protocol (including risk-based grading of issues)	Completed
		Implementing an Internal Audit Manual	Completed

### Execution of approved risk based audit plan

KEY INITIATIVES

A total number of 50 assignments (operational and IT) have been completed during the year (June 2015: 29) representing key areas as per the risk-based audit plan and other adhoc projects. We are pleased to report that, as at date, the lion's share of issues categorised as "critical" and "major" have been satisfactorily addressed by Senior Management through the implementation of audit recommendations. We also wish to highlight that the Internal Audit Function will continue to provide relevant stakeholders of the Bank with more value added solutions to help the organisation accomplish its set objectives in line with IIA and other relevant frameworks.

<sup>\*</sup>Internal auditing is an independent, objective assurance and consulting activity designed to add value and improve an organisation's operations. It helps an organisation accomplish its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes.



### **COMPLIANCE**

The Compliance function monitors and overviews the following:

- > Regulatory Compliance and Regulatory Interaction.
- Anti-Money laundering and Combating the Financing of Terrorism including:
- > Customer Acceptance Know Your Customer / Customer Due Diligence;
- > Transaction monitoring;
- > Compliance monitoring and testing;
- > Investigation and reporting;
- > Fraud identification, investigation and reporting; and
- > AML Training.
- > Policies and Procedures of the Bank.
- > Corporate Governance.

Internal control and risk mitigation measures are put in place and implemented to ensure compliance with the relevant laws, regulations and internal policies and procedures. As per the approved Compliance Plan, Compliance reviews of department are conducted and reports are duly submitted to Senior Management, Audit Committee of the Board and the Board of Directors. Other functions of the Compliance Department are as per image on the right:



### **PREVENT**

- 1 Compliance Risk Management
- 2 Review of Policies & Procedures
- 3 Advisories to Senior Management and Sales Departments
- 4 KYC software risk classification of customers
- AML Training/Compliance

  workshop and circulation of regulatory changes, issuing Compliance Digest
- 6 FATCA and CRS implementation

### **DETECT**

- Monitoring AML
  Software/Transaction Monitoring
- Financial Crime and Investigations

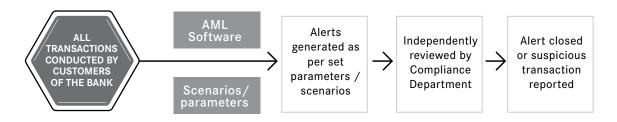
  of Suspicious Transactions File
  Suspicious Transactions
- 3 Swift Sanction Screening monitoring
- 4 Compliance Control and Testing conduct KYC checks and other checks
- 5 Frauds/Attempted Frauds -reporting to BOM

### **RESPOND**

- 1 Report compliance issues
- Ensure implementation of
- 2 recommendations and regulatory changes
- **3** Assisting investigative authorities in conducting investigations
- Replying to Request for Information 4 from investigative / regulatory authorities
- 5 Reply to queries from Correspondent banks
- **6** FATCA reporting



With the implementation of a fully automated AML Software, Compliance Department independently reviews transactions and the AML alerts generated based on agreed parameters, transaction amounts and frequency. The transaction monitoring system in place also assists in the independent investigations of suspicious cases. Consequently appropriate decisions and actions are taken by the MLRO.



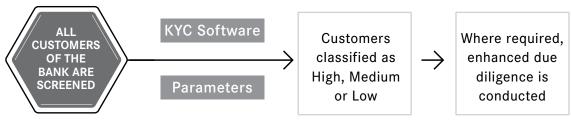
The SWIFT Sanction Screening system of the Bank, which screens all details contained in incoming and outgoing swift messages, ensures that the Bank is not facilitating payments for individuals and organisations blacklisted under the US, EU, OFAC and UN Sanction Lists.

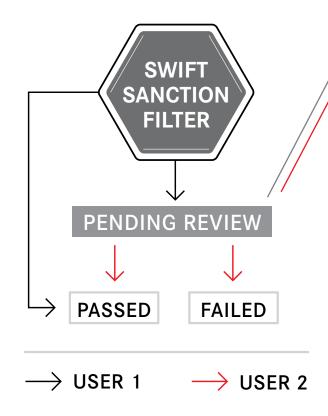
The below decision workflow is the internal process that the Bank applies for investigation and instruction on alerted messages. In the case of a false positive and no issue is found, User 1 takes the Pass decision and releases the message. In the case of a possible true hit, User 1 escalates the alert to User 2. This action moves the alert to a Pending Review state. User 2 then decides to Pass or Fail the message.

### **Compliance investigation process**



Furthermore the KYC software in place allows KYC profiling, which is improved through enhanced due diligence, customer identification, screening and customer risk scoring.







### **RISK WEIGHTED ASSETS**

AFRASIA BANK LIMITED	BASEL III 2016	BASEL III 2015	BASEL II 2014
	MUR'000	MUR'000	MUR'000
Common Equity Tier 1 capital: instruments and reserves			
Share Capital	2,555,363	2,511,291	3,133,884
Share premium (from issue of ordinary shares included in CET1)	13,923	13,923	14,283
Statutory reserve	217,161	152,116	125,861
Retained earnings	493,282		
Accumulated other comprehensive income and other disclosed reserves	82,468	182,164	332,175
Common Equity Tier 1 capital before regulatory adjustments	3,362,197	2,859,494	3,606,203
Common Equity Tier 1 capital: regulatory adjustments			
Treasury (Own Shares)	-	-	(405,776)
Other intangible assets	(111,840)	(48,018)	(37,667)
Deferred Tax	(60,441)	(19,607)	(8,897)
Significant investments in the capital of banking, financial and insurance entities that are outside the scope of regulatory consolidation, net	(94,781)	(94,781)	(356,045)
of eligible short positions (amount above 10% threshold)	, ,		
Total regulatory adjustments to Common Equity Tier 1 capital	(267,062)	(162,406)	(808,385)
Common Equity Tier 1 capital (CET1)	3,095,135	2,697,087	2,797,818
Additional Tier 1 capital: instruments			
Instruments issued by the Bank that meet the criteria for inclusion in Additional Tier 1 capital (not included in CET1)	1,233,085	1,319,420	-
Additional Tier 1 capital before regulatory adjustments	1,233,085	1,319,420	-
Additional Tier 1 capital: regulatory adjustments			
Total regulatory adjustments to Additional Tier 1 capital	-	-	-
Additional Tier 1 capital (AT1)	1,233,085	1,319,420	-
Tier 1 capital (T1 = CET1 + AT1)	4,328,220	4,016,507	2,797,818



(CONTINUED)

### **RISK WEIGHTED ASSETS**

AFRASIA BANK LIMITED	BASEL III 2016	BASEL III 2015	BASEL II 2014
	MUR'000	MUR'000	MUR'000
Tier 2 capital: instruments and provisions			
Instruments issued by the Bank that meet the criteria for inclusion in Tier 2 capital (and are not included in Tier 1 capital)	484,112	684,463	836,345
Provisions or loan-loss reserves (subject to a maximum of 1.25 percentage points of credit risk-weighted risk assets calculated under the			
standardised approach)	274,001	307,117	219,363
Tier 2 capital before regulatory adjustments	758,113	991,580	1,055,708
Tier 2 capital: regulatory adjustments			
Significant investments in the capital of banking, financial and insurance entities that are outside the scope of regulatory consolidation			
(net of eligible short positions)	(94,781)	(94,781)	(356,045)
Other Adjustments to Tier 2 capital (please specify)			
Total regulatory adjustments to Tier 2 capital	(94,781)	(94,781)	(356,045)
Tier 2 capital (T2)	663,332	896,799	699,663
Total Capital (capital base) (TC = T1 + T2)	4,991,552	4,913,306	3,497,481
Risk weighted assets			
Credit Risk	39,946,865	33,646,596	25,170,144
Market Risk	522,049	491,320	418,328
Operational Risk	2,343,740	1,743,573	1,168,809
Total risk weighted assets	42,812,654	35,881,489	26,757,280
Regulatory Limits			
Capital ratios (as a percentage of risk weighted assets) under Basel III			
CET1 capital ratio 6.8%	7.2%	7.5%	N/A
Tier 1 capital ratio 8.3%	10.1%	11.2%	N/A
Total capital ratio 10.3%	11.7%	13.7%	13.1%



(CONTINUED)

### RECONCILIATION WITH AFRASIA BANK'S AUDITED FINANCIAL STATEMENTS

#### **30 JUNE 2016**

	Statement of Financial Position as in published financial statements	Statement of Financial Position as per Basel III
Assets	MUR'000	MUR'000
Cash and cash equivalent	3,029,129	3,029,129
Trading assets	3,858,103	3,858,103
Pledged assets	-	-
Derivative assets held for risk management	-	-
Loans and advances to banks	46,000,675	46,000,675
Loans and advances to customers	21,958,342	21,958,341
Derivative financial instruments	33,644	33,644
Financial investments-held for maturity	11,538,879	11,538,879
Investment securities		
of which: Insignificant capital investments in financial sector entities exceeding 10% threshold	-	-
of which: Significant capital investments in financial sector entities exceeding 10% threshold	189,563	189,563
Property, plant and equipment	135,990	135,991
Intangible assets		
of which: Goodwill	-	-
of which: Other intangible assets	111,840	111,841
Deferred tax assets	60,441	60,441
Other assets of which: Defined benefit pension fund assets	206,184	206,184
Total assets	87,122,789	87,122,791



(CONTINUED)

### **RECONCILIATION WITH AFRASIA BANK'S AUDITED FINANCIAL STATEMENTS**

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	Statement of Financial Position as in published financial statements	Statement of Financial Position as per Basel III
	MUR'000	MUR'000
Liabilities		
Deposits from banks	173,510	173,510
Deposits from customers	80,378,976	80,378,976
Derivative financial instruments	127,914	127,914
Trading liabilities	-	-
Derivatives liabilities held for risk management	-	-
Debt securities issues	-	-
Other borrowed funds	-	-
Subordinated liabilities		
of which: Subordinated debt not eligible for inclusion in regulatory capital	626,920	626,920
of which: Subordinated debt eligible for inclusion in regulatory capital	484,112	484,112
Current tax liabilities	84,379	84,379
Deferred tax liabilities	-	-
Provisions		
of which: Provision reflected in regulatory capital	-	-
Other liabilities	407,504	407,506
Total liabilities	82,283,316	82,283,316
Shareholders' Equity		
Share capital and share premium	3,981,131	3,981,131
of which amount eligible for CET1	2,555,363	2,555,363
of which amount eligible for AT1	1,233,085	1,233,085
Retained earnings	493,282	493,283
Other reserves	365,060	365,060
Accumulated other comprehensive income	-	-
Total shareholders equity	4,839,474	4,839,474

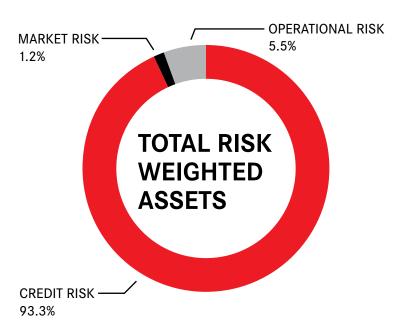


### CAPITAL STRUCTURE AND ADEQUACY (CONTINUED)

Total Risk Weighted Assets as at 30 June 2016 was at MUR 43bn versus capital base of MUR 5bn. Analysis by risk type:



\* Includes counterparty credit risk, that is, placements at risk weights assigned under Basel III.



### **Supervisory Review Process and Stress Testing**

In line with the Bank of Mauritius (BOM) Guideline on Supervisory Review Process, stress tests are performed on AfrAsia Bank's risk portfolio at least annually in order to assess the impact of possible adverse events on key profit or loss and balance sheet ratios as well as on the Bank's ability to meet capital requirements at distinct stages of the economic cycle. The Supervisory Review Process recognises the responsibility of the Bank's management in developing a sound Internal Capital Adequacy Assessment Process (ICAAP) and setting up capital targets that are commensurate with the Bank's risk profile.

Stress testing is one of the main elements of the ICAAP and is performed on a monthly basis via ALCO to measure impact of changes on interest rate (negative and positive interest rate shocks of 100bps across all maturity buckets), foreign currency (5% variance in exchange rates) and liquidity position. On at least an annual basis, stress tests are done on the Bank's portfolio to assess any impact on key performance indicators such as asset downgrade, decline in specific sectors, deposit withdrawal and defaulting counterparties as well as on the Bank's ability to meet capital requirements on the targeted plans. The ICAAP process is to ensure that the capital base reflects the risk and return profile of its business operations while adhering to all regulatory and statutory requirements and good corporate governance.

ICAAP certificate for the financial year 2015 had been prepared in line with the guidelines and showed that the Bank has adequate capital to sustain targeted growth. This ICAAP exercise for the financial year 2015 had taken into account all unexpected scenarios to assess the impact of various operational risks on capital and potential risks associated with the Bank's strategy. This report also showed that the Bank's capital adequacy ratios compare well with those of domestic peers, and the highlighted growth in risk-weighted assets will support the Bank in complying with further regulatory requirements, as well as in maintaining investor confidence. It also demonstrates that chosen internal capital targets are well founded and those targets are consistent with the Bank's overall risk profile and current operating environment.

#### Basel III

BASEL III is a new global regulatory standard on bank capital adequacy and liquidity agreed by the members of the Basel Committee on Banking Supervision in December 2010. Basel III strengthens bank capital requirements and introduces new regulatory requirements on bank liquidity and bank leverage. It proposes many newer capital, leverage and liquidity standards to strengthen the regulation, supervision and risk management of the banking sector. The capital standards and new capital buffers will require banks to hold more capital and higher quality of capital than under current Basel II rules. The new leverage and liquidity ratios introduce a non-risk based measure to supplement the risk-based minimum capital requirements and measures to ensure that adequate funding is maintained in case of crisis. Our local supervisor has issued proposed guidelines and recommendations as to measures to be taken by banks in line with Basel III. The Bank has already set its reporting in line with Bank of Mauritius requirements.



### CAPITAL STRUCTURE AND ADEQUACY (CONTINUED)

### RELATED PARTY TRANSACTIONS, POLICIES AND PRACTICES

The Bank adheres to the Guideline on Related Party Transactions issued by the Bank of Mauritius in January 2009. In line with this Guideline, the Board of Directors appointed a Board Risk Committee to review and approve related party transactions. The Board has also adopted a policy which sets out the rules governing the identification of related parties, the terms and conditions applicable to transactions entered into with them, and reporting procedures to the Board Risk Committee.

The Board Risk Committee ("BRC") comprises four independent directors and the Chief Executive Officer. This Committee is responsible for the approval of all Category 1 and Category 2 related party transactions, which are not exempted as per BOM guidelines (falling below 2% of Tier 1 capital).

All related party transactions are reviewed at the level of the BRC, which ensures that market terms and conditions are applied to such transactions. Those exceeding the 2% of Tier 1 capital, as and when request is sent for approval and for those exempted transactions i.e. below the 2% of Tier 1 capital; these are reviewed in the quarterly meetings. Furthermore, all facilities granted to minority shareholders of AfrAsia Bank and exceeding 2% of Tier 1 capital, even not classified as Related Party as per BOM guidelines, are reviewed by the BRC on a quarterly basis.

During the normal course of business throughout the year, the Bank entered into a number of banking transactions with its related parties. These include placements or loans to/from banks, deposits as well as other normal banking transactions. As at 30 June 2016, related party exposure was within regulatory guidelines at 47% (Cat 1 and Cat 2).

The Bank has complied in all respects to the Bank of Mauritius Guideline on Related Party Transactions. Related party reporting to the Bank of Mauritius is made on a quarterly basis. Moreover, all related party transactions (including those transactions which are exempted as per the Guideline on Related Party Transactions) are monitored and reported to the Board Risk Committee on a quarterly basis.





# EMBRACING THE SUSTAINABILITY PATH

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# EMBRACING THE SUSTAINABILITY PATH

Our main objective is to align AfrAsia's overall Sustainability strategy with the general strategy and Nation Vision 2030, whilst moving towards the UN Sustainable Development Goals (SDGs). As a guide, AfrAsia Bank Limited has set some SDGs goals to be achieved by 2020.

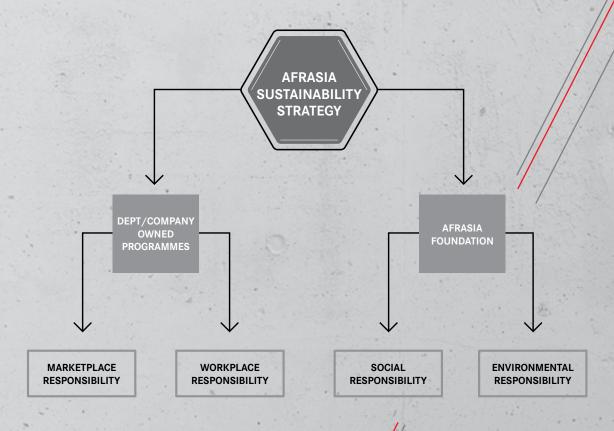
UN Sustainable Development Goals programme, contains 17 goals with 169 targets covering a broad range of sustainable development issues. These include ending poverty and hunger, improving health and education, making cities more sustainable, combating climate change, and protecting oceans and forests.

The Bank keeps on embracing Economic, Social and Environmental considerations to align with its corporate strategy and uphold its sustainability structure across society, workplace and the communities it serves.

AfrAsia Bank's sustainability approach also takes into consideration that of the Bank's asset management house, AfrAsia Capital Management which aims at financing innovative projects.

We are taking the commitment to work towards 9 SDGs by 2020. Our Sustainability structure will also involve commitment around voluntary reporting initiatives.

## **OUR SUSTAINABILITY STRUCTURE**





#### MARKETPLACE RESPONSIBILITY

AfrAsia Bank Limited continues to act responsibly meanwhile providing the best banking solution to its actual and potential clients.

#### **Business Principles and Code of Ethics**

In order to implement anti-corruption within the workplace, the bank provides annual training related to Anti Money Laundering (AML); this includes an explanation of what money laundering is, how it works, how it impacts our business and what actions can be taken to fight against financial crime. AML is an extremely important issue for all financial institutions and it is essential to protect our clients and our business and failure to abide to the regulations around Money Laundering can lead to sanctions.

Ethical standards of AfrAsia Bank Limited are based on the following legislations and regulations:

- > Financial Intelligence and Anti Money Laundering Act 2002 (FIAML Act 2002);
- > Financial Intelligence and Anti Money Laundering Regulations 2003 (FIAML Reg 2003);
- > Bank of Mauritius Guidance Notes;
- > National Code of Corporate Governance;
- > AfrAsia Bank Limited Anti Money Laundering Policies and Procedures; and
- > BOM Guideline on Corporate Governance.

## Develop and provide financial products and services responsibly

The Bank is committed to a business exclusion list highlighting areas that it will not invest in, nor provide financing for. The areas identified are:

#### **Business Exclusion List**

Hazardous and radioactive materials

Waste or waste products not in accordance with the Basel Convention

Drift net fishing using excess length of fish nets

Pharmaceuticals, pesticides, chemicals and ozone depleting substances

Destruction of Critical Habitat

Wildlife or wildlife products which do not respect the Convention on International Trade in Endangered Species of Wild Fauna and Flora.

Activities restricted as per Mauritian Acts, Regulations and the Bank's internal Policies and Procedures.

In line with the UN Global Compact requirements, the Bank has a precautionary approach towards environmental challenges and encourages the development and practices of environmental-friendly technologies.

The bank therefore aims to work with stakeholders that are respecting these green and eco-friendly practices and this will be implemented as part of our three-year environmental programme.



## WORKPLACE RESPONSIBILITY

Employees are the most valuable asset for the Bank and thus, AfrAsia Bank Limited keeps on investing on their development either in terms of training, health, recreational activities among others.

These are anchored through:

#### **Culture of Excellence**

The Bank continues to inspire employees to become brand advocates, while remaining motivated and focusing on customer service excellence. AfrAsia Bank Limited aims at improving its employee retention strategy and a dedicated resource has been recruited to focus on talent, rewards, learning and growth.

	YEAR ENDED 30 JUNE 2014	YEAR ENDED 30 JUNE 2015	YEAR ENDED 30 JUNE 2016
No. of Full time Employees	153	195	219
Staff Turnover rate %	12	13	14

#### **People Development**

During the year, various training programmes were provided to the staff of AfrAsia Bank Limited.

6900+Training hours:

3900+

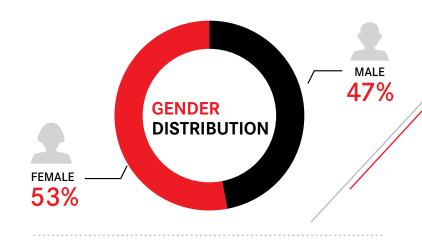
for local and international training

3000 Hours

3000 hours of self-study for employees undertaking the Chartered Institute of Bankers (Scotland)

#### **Diversity**

Leveraging diverse backgrounds and experiences while respecting all people is key to the Bank.







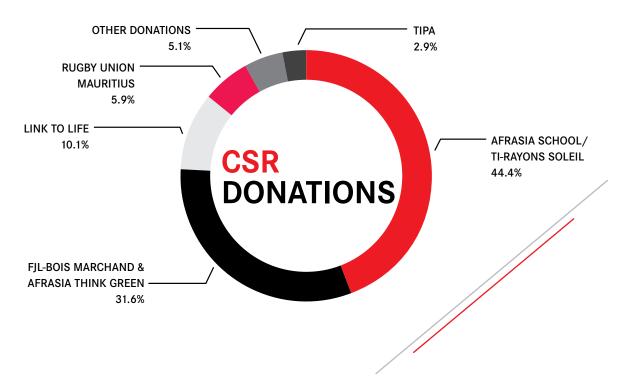
#### SOCIAL AND ENVIRONMENTAL RESPONSIBILITY

#### Creation of the AfrAsia Foundation

To bring Corporate Responsibility to a higher level, the AfrAsia Foundation was created and registered as a foundation in May 2016; its status as a charitable institution was approved in June 2016. The main focus areas are: Children's Education, Health and Environment Protection and other overall objectives include:

- > To make a meaningful and measurable impact in the lives of economically, physically and socially challenged communities by supporting initiatives aimed at creating conditions suitable for sustainable livelihood; and
- > To promote initiatives that preserve, restore and enhance environment, the ecological balance, natural resources and improve sanitation and hygiene.

#### **Local Initiatives**





#### **AfrAsia Golf Academy**

The AfrAsia Golf Academy is a project in collaboration with the Mauritius Golf Federation and Ti Rayons Soleil which aims to provide children from vulnerable groups, access to golf. This project comprises 3 phases.

PHASE 1	45 children went through a selection process
PHASE 2	Continuous training of the selected children
PHASE 3	Integration of children at the age of 15 in the world of pro-golfers



As part of its health initiatives, AfrAsia Capital Management organised the ACM Movember Charity Dinner in November 2015 targeting 200 guests. In collaboration with a local NGO, Link to Life, ACM raised over MUR 1.3m during this event to fund patients suffering from Lymphedema.

In addition to this, over 60 female and male employees benefited from breast, cervical, lung and prostate cancer screening during the AfrAsia Women's Health month in April and the Men's Health Month in November.



# AFRASIA THINK GREEN PROGRAMME

AfrAsia takes an integrated approach to environmental issues, whether creating environmental products and services, assessing the environmental risk of the Bank's lending portfolio or reducing paper and energy consumption.

AfrAsia works towards reducing the negative effects and increasing the positive effects that it may have on the environment through internal and external programmes.

Our 2020 environmental strategy involves lowering by half our carbon footprint by increasing the share of renewable energy, improving energy efficiency and steering travelling towards more environmentally friendly alternatives.

AfrAsia Bank Limited, in collaboration with ABAX, UBP and Fondation Joseph Lagesse, is working towards the creation of a 1.1km health track and the embellishment of a local river in Ebene by reviewing the biodiversity and the replantation of endemic trees and shrubs.

Amongst the different environmental commitments:

- > refurbish old laptops and phones;
- > review our waste segregation system;
- > reduce our paper consumption;
- > find alternative Green Suppliers; and
- > survey of our electricity consumption.





## KEY INITIATIVES FOR 2016/2017

#### Key initiatives for 2016/2017

Creation of the AfrAsia Ti Rayons Soleil School

- > Submitted a project to the Decentralised Cooperation Programme to obtain a grant of Rs 4m;
- > Worked on an internal project which involves staff participation in the school and the Bank's contribution in kind through audit, legal and accounting services;

To create a pre-primary school for vulnerable children of the society and ensure that follow up is done on both psychological and academic basis.

**Objectives** 

Continue in our endeavor in fighting cancer

- > Provide cancer screening for women in April and for men in November;
- > Create awareness about cancer through workshops and campaigns;
- > Raise funds in favour of Link to Life for treatment and projects related to cancer;

Raise awareness about cancer amongst the public and help fight the disease.

Re-commit to reporting of the United Nations Global Compact (UNGC)

- > Show our involvement in the 10 principles of the UNGC;
- > Help ensure the long term sustainability of the business through proper reporting, good corporate governance and proper values of the bank;
- > Contribute to the UNGC Foundation;

Help provide information about transparency of our practices.

Engage in Global Reporting Initiative

- > Sustain best practices;
- > Show good corporate governance practices;
- > Improve communication to stakeholders and the public in general.

We aim at showing transparency in all banking transactions through detailed reporting systems.

## REPORTING

We are committed and will be engaging by 2020 in different sustainable reporting activities: United Nations Global Compact, GML Developpement Durable and the Global Reporting Initiative.

SinceOctober2015, AfrAsiaBank Limited has been committed to the UNGC. The United Nations Global Compact is a United Nations initiative to encourage businesses worldwide to adopt sustainable and sociallyresponsible policies, and to report on their implementation. With over 3,100 participating companies and hundreds of other stakeholders from more than 100 countries, the UN Global Compact is the world's largest voluntary corporate citizenship initiative.





#### 2015-2016 AT A GLANCE

#### Growing the brand through local and international events



https://www.youtube.com/watch?v=R-oK98mJxF

#### > AfrAsia Bank Mauritius Open 2016

The second edition of the AfrAsia Bank Mauritius Open, the only worldwide tri-sanctioned tournament endorsed by the European, Sunshine and Asian Tours, was held at the Four Seasons Golf Club Mauritius at Anahita.

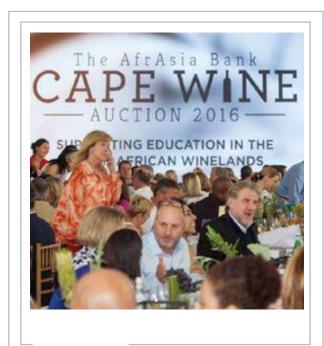


#### > Ebene Human Chain

3000+ participants, including 100 AfrAsians, participated in a 3 Km Human Chain in Ebene to raise awareness on the importance of regular cancer screening in collaboration with the NGO Link to Life and Minerva Fiduciary Services.



https://www.youtube.com/watch?v=8EktJ-uta44



goo.gl/cMSPwo

#### > AfrAsia Bank Cape Wine Auction 2016

The AfrAsia Bank Cape Wine Auction celebrates, on a global stage, South Africa's vinous offering in line with uniting the industry around a common philanthropic goal. The 2016 edition raised an astounding R15 million for children's education in South Africa's winelands.



## 2015-2016 AT A GLANCE (CONTINUED)

## AfrAsia International 7's Rugby Tournament 2015

Rugby Union Mauritius, in collaboration with AfrAsia Bank and Vision Sport Mauritius, hosted the third consecutive 'AfrAsia International 7's Rugby Tournament' at the Dodo Club.





#### AfrAsia Bank Duke Of York Cup 2015

AfrAsia Bank sponsored the AfrAsia Duke of York Cup, a day also marked by the presence of Miss Jane Constance, winner of 'The Voice Kids 2015' who performed live at the event.





#### Movember 2015

The Movember movement is an initiative which challenges men to grow their moustache for the 30-days of November, and become ambassadors of cancer awareness. AfrAsia Capital Management organised a Charity Gala Dinner to raise funds to sponsor a centre specialised in lymphedema treatment, a side effect of cancer – A cheque of MUR1.36m was remitted to Link to Life.





## 2015-2016 AT A GLANCE (CONTINUED)



#### > AfrAsia Tecoma Award 2015

Held in collaboration with Eco Austral, AfrAsia Tecoma Award honors the best of the local business community whose courage, foresight and determination have created and sustained successful, growing business ventures. The winner of the 2015 edition was Vincent Lagarde.



https://www.youtube.com/watch?v=8PcvkLJQU9Q



#### Porlwi by Light

With the objective of promoting local heritage and citizenship, we participated in the Porlwi by Light cultural festival, a first in Mauritius, in collaboration with IBL, LUX\* Resorts and ABAX, to propose a ballet of illuminated canoes in the harbor.



https://www.youtube.com/watch?v=vgmAgmPrtWw

## Yannick Noah Concert & Tennis Exhibition Show

In line with providing our clients with unique lifestyle experiences, a tennis exhibition with Yannick Noah as well as a private concert was held, upholding thus our 'Bank Different' approach.









# STATEMENT OF MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The consolidated and separate financial statements of the Group's and the Bank's operations in Mauritius presented in this annual report have been prepared by management, which is responsible for their integrity, consistency, objectivity and reliability. International Financial Reporting Standards of the International Accounting Standards Board as well as the requirements of the Mauritius Companies Act 2001, Banking Act 2004 and the guidelines issued thereunder, have been applied in the preparation and fair presentation of the financial statements for the year ended 30 June 2016 and management has exercised its judgement and made best estimates where deemed necessary.

The Group has designed and maintained its accounting systems, related internal controls and supporting procedures, to provide reasonable assurance that financial records are complete and accurate and that assets are safeguarded against loss from unauthorised use or disposal. These supporting procedures include careful selection and training of qualified staff, the implementation of organisation and governance structures providing a well-defined division of responsibilities, authorisation levels and accountability for performance, and the communication of the Bank's policies, procedure manuals and guidelines of the Bank of Mauritius throughout the Bank.

The Bank's Board of Directors, acting in part through the Audit Committee, Risk Management / Conduct Review Committee and Credit Committee, which comprise independent directors who are not officers or employees of the Bank, oversees management's responsibility for financial reporting, internal controls, assessment and control of major risk areas, and assessment of significant and related party transactions.

The Bank's Head of Internal Audit, who has full and free access to the Audit Committee, conducts a well-designed program of internal audits. In addition, the Bank's compliance function maintains policies, procedures and programs directed at ensuring compliance with regulatory requirements.

Pursuant to the provisions of the Banking Act 2004, the Bank of Mauritius makes such examination and inquiry into the operations and affairs of the Bank as it deems necessary.

The Bank's external auditors, Ernst & Young, have full and free access to the Board of Directors and its committees to discuss the audit and matters arising therefrom, such as their observations on the fairness of financial reporting and the adequacy of internal controls.

May

Lim Sit Chen LAM PAK NG

Chairman

Sanjiv BHASIN

**Chief Executive Officer** 

Arvind SETHI

Director

Date: 22 September 2016



#### **ADMINISTRATIVE INFORMATION**

#### **HEAD OFFICE**

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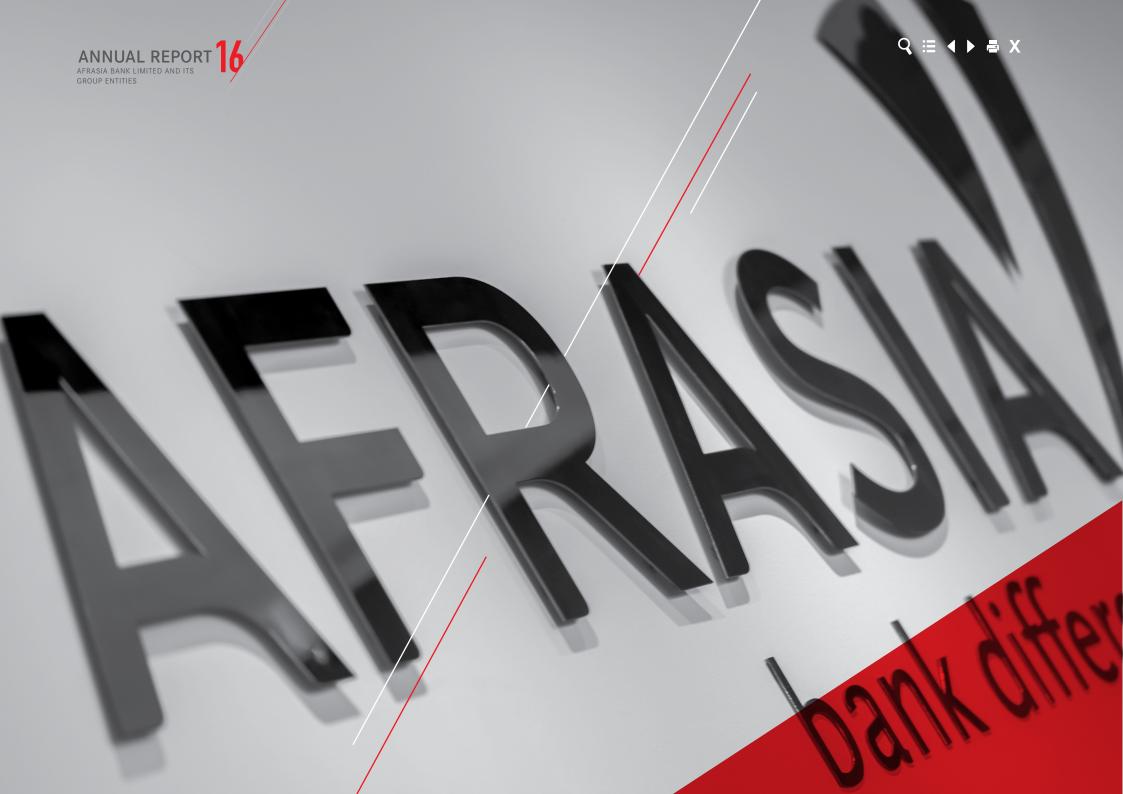
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# FINANCIAL STATEMENTS 2016

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## CERTIFICATE FROM THE COMPANY SECRETARY

In terms of Section 166 (d) of the Mauritius Companies Act 2001, we certify that to the best of our knowledge and belief, AfrAsia Bank Limited (the "Bank") has filed with the Registrar of Companies all such returns as are required of the Bank under the Mauritius Companies Act 2001.

IBL CORPORATE SERVICES LTD COMPANY SECRETARY

Date: 22 September 2016



# INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF AFRASIA BANK LIMITED

#### **Report on the Financial Statements**

We have audited the financial statements of AfrAsia Bank Limited (the "Bank") and its subsidiaries (the "Group") on pages 167 to 256, which comprise the statements of financial position as at 30 June 2016 and the statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### Directors' Responsibility for the Financial Statements

The Bank's Directors are responsible for the preparation and fair presentation of these financial statements in accordance with International Financial Reporting Standards and in compliance with the requirements of the Companies Act 2001, Banking Act 2004 and Financial Reporting Act 2004, and for such internal control as the Directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with International Standards on Auditing. Those Standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the Bank's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Bank's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the Directors, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinior

In our opinion, the financial statements give a true and fair view of the financial position of the Group and the Bank as at 30 June 2016 and of their financial performance and their cash flows for the year then ended in accordance with International Financial Reporting Standards and comply with the requirements of the Companies Act 2001.

#### Other matter

This report has been prepared solely for the Bank's members, as a body, in accordance with Section 205 of the Companies Act 2001. Our audit work has been undertaken so that we might state to the Bank's members those matters that we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Bank and the Bank's members, as a body, for our audit work, for this report, or for the opinions we have formed.

#### Report on Other Legal and Regulatory Requirements

#### Companies Act 2001

We have no relationship with or interests in the Group and the Bank other than in our capacity as auditors and tax advisors, and dealings in the ordinary course of business.

We have obtained all the information and explanations we have required.

In our opinion, proper accounting records have been kept by the Group and the Bank as far as it appears from our examination of those records.

#### Banking Act 2004

In our opinion, the financial statements have been prepared on a consistent basis and are complete, fair and properly drawn up and comply with the Banking Act 2004 and the regulations and guidelines of the Bank of Mauritius.

The explanations or information called for or given to us by the officers or agents of the Bank were satisfactory.

#### Financial Reporting Act 2004

The Directors are responsible for preparing the corporate governance report.

Our responsibility is to report on the extent of compliance with the Code of Corporate Governance (the "Code") as disclosed in the annual report and on whether the disclosure is consistent with the requirements of the Code.

In our opinion, the disclosure in the corporate governance report is consistent with the requirements of the Code.

ERNST & YOUNG

ANDRE LAI WAN LOONG, A.C.A.

Ebène, Mauritius Licensed by FRC

Date: 27 September 2016



## STATEMENTS OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

FOR THE YEAR ENDED 30 JUNE 2016

FOR THE YEAR ENDED 30 JUNE 2016			THE GROUP			THE BANK	
		Year ended					
		30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Interest income	3	1,745,056	1,603,346	1,362,484	1,740,611	1,609,153	1,353,358
Interest expense	4	(797,206)	(756,260)	(701,314)	(774,912)	(748,564)	(694,338)
Net interest income	_	947,850	847,086	661,170	965,699	860,589	659,020
Fees and commission income	5	581,849	563,837	341,432	457,243	341,006	207,383
Fees and commission expense	5	(159,458)	(73,071)	(36,193)	(159,440)	(72,768)	(38,043)
Net fees and commission income	5	422,391	490,766	305,239	297,803	268,238	169,340
Net trading income	6a	590,892	7,485	248,816	594,683	471,082	245,815
Other operating income	6b	4,170	45,008	9,875	5,975	46,844	102,386
Total operating income		1,965,303	1,390,345	1,225,100	1,864,160	1,646,753	1,176,561
Net allowance for credit impairment	7	(644,557)	(236,980)	(67,711)	(644,557)	(500,279)	(175,711)
Net operating income	_	1,320,746	1,153,365	1,157,389	1,219,603	1,146,474	1,000,850
Personnel expenses	8	(452,346)	(371,877)	(341,434)	(396,790)	(294,044)	(288,877)
Depreciation of equipment	23	(22,788)	(15,888)	(8,592)	(20,504)	(13,536)	(6,878)
Amortisation of intangible assets	24	(33,145)	(64,546)	(48,459)	(9,224)	(8,729)	(6,624)
Other operating expenses	9 .	(343,440)	(329,643)	(213,474)	(269,564)	(273,373)	(192,259)
Total operating expenses	_	(851,719)	(781,954)	(611,959)	(696,082)	(589,682)	(494,638)
Operating profit		469,027	371,411	545,430	523,521	556,792	506,212
Loss on disposal of subsidiary	18	(4,185)	-	-	-	-	-
Share of profit of joint venture	21	-	-	2,664	-	-	-
Fair value gain on acquisition of subsidiaries	19	-	-	125,846	-	-	-
Impairment loss on subsidiary	18	-	-	-	-	(302,554)	(217,000)
Impairment loss on associate	22	-	(118,565)	(144,247)	-	-	-
Impairment of intangible assets	24	(100,514)	-	-	-	-	-
Impairment of available-for-sale investment	17	-	(327,647)	-	-	-	-
Share of loss of associate	22	-	-	(129,175)	-	-	-
Gain on liquidation of subsidiaries	18	372,447	-	-	-	-	-
Profit/(loss) before tax		736,775	(74,801)	400,518	523,521	254,238	289,212
Tax expense	10	(97,036)	(101,267)	(75,994)	(89,885)	(79,207)	(66,567)
Profit/(loss) for the year		639,739	(176,068)	324,524	433,636	175,031	222,645
Other comprehensive income to be reclassified to profit or loss in subsequent period:							
Net (loss)/gain on available-for-sale investments		(6,867)	1,999	1,978	(579)	-	_
Movement in other reserves		(1,309)	-	(814)	-	-	-
Exchange differences on translation of foreign operations		(17,165)	(678)	(9,630)	-	-	-
Net gain on hedge of a net investment		-	-	7,008	-	-	-
Total other comprehensive (loss)/income to be reclassified to profit or loss in subsequent period		(25,341)	1,321	(1,458)	(579)	-	-
Total comprehensive income/(loss) for the year		614,398	(174,747)	323,066	433,057	175,031	222,645
,, ,	-		, , ,			,	,

The notes on pages 167 to 256 form an integral part of these financial statements. Auditors' report on page 161.



## STATEMENTS OF FINANCIAL POSITION AS AT 30 JUNE 2016

			THE GROUP			THE BANK	
		2016	2015	2014	2016	2015	2014
	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
ASSETS							
Cash and balances with the Central Bank	12	3,029,129	2,514,213	2,021,272	3,029,129	2,512,469	2,019,625
Due from banks	13	46,009,527	41,447,016	18,265,309	46,000,675	41,434,529	18,251,138
Derivative financial instruments	14	138,647	217,383	860,845	33,644	68,527	76,088
Financial investments - held-for-trading	15	4,893,741	3,045,474	2,636,145	3,542,070	1,967,124	1,911,412
Loans and advances to customers	16	21,958,341	21,772,735	17,227,455	21,958,341	21,707,868	17,397,055
Financial investments - available-for-sale	17a	350,798	41,049	341,340	316,033	-	-
Financial investments - held-to-maturity	17b	11,538,879	5,071,692	6,836,837	11,538,879	5,071,692	6,836,837
Investment in subsidiaries	18	-	-	-	189,563	189,563	409,801
Investment in joint venture	21	-	-	-	-	-	-
Investment in associates	22	-	-	118,565	-	-	-
Equipment	23	140,101	103,496	71,207	135,991	98,955	66,310
Intangible assets	24	300,804	356,071	401,507	111,841	48,018	37,667
Other assets	25	130,207	263,743	197,071	206,184	288,150	174,217
Deferred tax assets	10	60,441	24,060	12,644	60,441	19,607	8,897
TOTAL ASSETS	_	88,550,615	74,856,932	48,990,197	87,122,791	73,406,502	47,189,047
LIABILITIES AND EQUITY							
Due to banks	26	173,510	227,418	1,015,350	173,510	227,411	1,015,350
Derivative financial instruments	14	232,917	555,094	857,442	127,914	54,775	72,685
Deposits from customers	27	80,012,268	66,437,716	40,413,544	80,378,976	66,928,651	41,089,955
Debts issued	28	1,489,943	1,655,238	1,108,517	1,111,032	1,094,275	1,033,574
Other liabilities	29	1,770,876	1,627,871	2,091,923	407,506	531,787	599,510
Current tax liabilities	10	84,510	67,836	53,040	84,379	51,327	44,739
Deferred tax liabilities	10	125	114	-	-	-	
TOTAL LIABILITIES	_	83,764,149	70,571,287	45,539,816	82,283,317	68,888,226	43,855,813
EQUITY ATTRIBUTABLE TO EQUITY HOLDERS OF THE PARENT							
Ordinary shares	30	2,595,363	2,590,959	1,747,639	2,595,363	2,590,959	1,747,639
Class A shares	30	1,399,768	1,399,768	1,400,244	1,385,768	1,385,768	1,386,244
Treasury shares	30	-	-	(405,776)	-	-	(405,776)
Share application monies		-	17,261	-	-	17,261	-
Retained earnings/(Accumulated losses)		448,491	(142,091)	434,096	493,283	107,086	332,174
Other reserves	31 _	342,844	419,748	274,178	365,060	417,202	272,953
TOTAL EQUITY	_	4,786,466	4,285,645	3,450,381	4,839,474	4,518,276	3,333,234
TOTAL LIABILITIES AND EQUITY	_	88,550,615	74,856,932	48,990,197	87,122,791	73,406,502	47,189,047

The financial statements have been approved for issue by the Board of Directors on 22 September 2016.

LIM SIT CHEN LAM PAK NG

Mham

Chairman

SANJIV BHASIN Chief Executive Officer ARVIND SETHI

Director

The notes on pages 167 to 256 form an integral part of these financial statements. Auditors' report on page 161.



## STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2016

(a)	THE GROUP		Ordinary shares	Treasury shares	Class A shares	Share application monies	Retained earnings / (Accumulated losses)	Other reserves	Total
		Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	At 1 July 2013		1,694,593	-	-	-	290,050	212,751	2,197,394
	Profit for the year			-	_	-	324,524		324,524
	Other comprehensive income		-	-		-		(1,458)	(1,458)
	Total comprehensive income for the year		_	_	_	_	324,524	(1,458)	323,066
	Issue of shares	30	53,046	_	1,400,244	_	-	(.,)	1,453,290
	Acquisition of shares	30	-	(405,776)	-	_	-	_	(405,776)
	Share-based payments	31	-	-	-	-	-	(1,566)	(1,566)
	Appropriation of reserves	31	-	-	-	-	(64,451)	64,451	-
	Dividends	11		-	_	-	(116,027)	<u> </u>	(116,027)
	At 30 June 2014	=	1,747,639	(405,776)	1,400,244		434,096	274,178	3,450,381
	At 1 July 2014		1,747,639	(405,776)	1,400,244	-	434,096	274,178	3,450,381
	Loss for the year		-	-	-	-	(176,068)	-	(176,068)
	Other comprehensive income			-		_		1,321	1,321
	Total comprehensive income/(loss) for the year		-	-	-	-	(176,068)	1,321	(174,747)
	Issue of shares	30	843,320	405,776	-	-	-	-	1,249,096
	Incidental cost on issue of shares		· -	-	(476)	-	-	-	(476)
	Acquisition of shares	30	-	-	-	-	-	-	-
	Share application monies		-	-	-	17,261	-	-	17,261
	Share-based payments	31	-	-	-	-	-	(360)	(360)
	Appropriation of reserves	31	-	-	-	-	(144,609)	144,609	-
	Dividends	11		-		-	(255,510)	-	(255,510)
	At 30 June 2015	=	2,590,959	-	1,399,768	17,261	(142,091)	419,748	4,285,645
	At 1 July 2015		2,590,959	-	1,399,768	17,261	(142,091)	419,748	4,285,645
	Profit for the year		-	-	-	-	639,739	-	639,739
	Other comprehensive income		-	-	-	-		(25,341)	(25,341)
	Total comprehensive income/(loss) for the year		-	-	-	-	639,739	(25,341)	614,398
	Issue of shares	30	17,261	-	-	(17,261)	-	-	-
	Indemnity costs	30	(12,857)	-	-	<u>-</u>	-	-	(12,857)
	Consolidation adjustment		-	-	-	-	(1,718)	-	(1,718)
	Appropriation of reserves	31	-	-	-	-	51,563	(51,563)	-
	Dividends	11	-	-	-	-	(99,002)	-	(99,002)
	At 30 June 2016		2,595,363	-	1,399,768	-	448,491	342,844	4,786,466
		-			, ,		,		



## STATEMENTS OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2016

THE BANK		Ordinary shares	Treasury shares	Class A shares	Share application monies	Retained earnings / (Accumulated losses)		Tota
	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'00
At 1 July 2013		1,694,593	-	-	-	290,007	210,068	2,194,66
Profit for the year		-	-	-	-	222,645	-	222,64
Other comprehensive income	L	-	-	-	-			
Total comprehensive income for the year		-	-	-	-	222,645	-	222,64
Issue of shares	30	53,046	-	1,386,244	-	-	-	1,439,29
Acquisition of shares	30	-	(405,776)	-	-	-	-	(405,77
Share-based payments	31	-	-	-	-	-	(1,566)	(1,56
Appropriation of reserves	31	-	-	-	-	(64,451)	64,451	
Dividends	11 _	-	-		-	(116,027)		(116,02
At 30 June 2014	=	1,747,639	(405,776)	1,386,244	-	332,174	272,953	3,333,23
At 1 July 2014		1,747,639	(405,776)	1,386,244	-	332,174	272,953	3,333,23
Profit for the year		_	-	-	-	175,031		175,03
Other comprehensive income	L	-	-	-		_		
Total comprehensive income for the year		-	-	-	-	175,031	-	175,03
Issue of shares	30	843,320	405,776	-	-	-	-	1,249,09
Incidental cost on issue of shares		-	-	(476)	-	-	-	(47
Share application monies		-	-	-	17,261	-	-	17,26
Share-based payments	31	-	-	-	-	-	(360)	(360
Appropriation of reserves	31	-	-	-	-	(144,609)	144,609	
Dividends	11 _	-	-	-		(255,510)	-	(255,510
At 30 June 2015	=	2,590,959	-	1,385,768	17,261	107,086	417,202	4,518,27
At 1 July 2015		2,590,959	-	1,385,768	17,261	107,086	417,202	4,518,27
Profit for the year		-	-	-	-	433,636	-	433,63
Other comprehensive income		-	-	-	-	-	(579)	(579
Total comprehensive income/(loss) for the year		-	-	-	-	433,636	(579)	433,05
Issue of shares	30	17,261	-	-	(17,261)	-	-	
Indemnity costs	30	(12,857)	-	-	-	-	-	(12,85
Appropriation of reserves	31	-	-	-	-	51,563	(51,563)	
Dividends	11	-	-	-	_	(99,002)		(99,002

2,595,363

1,385,768

493,283

365,060

4,839,474

The notes on pages 167 to 256 form an integral part of these financial statements. Auditors' report on page 161.

At 30 June 2016



## STATEMENTS OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2016

			THE GROUP			THE BANK	
		Year ended					
		30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
OPERATING ACTIVITIES							
Profit/(loss) before tax		736,775	(74,801)	400,518	523,521	254,238	289,212
Adjustments for:							
Change in operating assets	33(b)	(5,740,790)	(12,738,312)	(8,182,496)	(5,627,759)	(13,662,319)	(7,214,283)
Change in operating liabilities	33(c)	13,105,528	25,007,791	16,126,764	13,291,390	25,017,056	14,702,516
Non-cash items included in profit before tax	33(d)	1,155,062	606,033	186,163	1,024,496	1,150,817	329,478
Tax paid		(116,730)	(97,773)	(55,409)	(97,667)	(83,326)	(44,843)
Net cash flows from operating activities		9,139,845	12,702,938	8,475,540	9,113,981	12,676,466	8,062,080
INVESTING ACTIVITIES							
Purchase of equipment	23	(76,808)	(48,858)	(46,705)	(69,330)	(46,868)	(44,734)
Purchase of investment in associates	22	· , , , -	-	(144,693)	-	-	-
Purchase of intangible assets	24	(78,392)	(19,110)	(29,383)	(73,047)	(19,081)	(28,870)
Investment in subsidiaries	18	· , , , -	-	-	-	-	(250,693)
Purchase of available-for-sale financial investments		(316,615)	(25,357)	(300,576)	(316,612)	-	-
Acquisition of subsidiaries, net of cash acquired	19	-	-	(225,689)	-		
Net cash flows used in investing activities		(471,815)	(93,325)	(747,046)	(458,989)	(65,949)	(324,297)
FINANCING ACTIVITIES							
Issue of shares		_	820,436	1,453,290	_	820,436	1,439,290
Indemnity paid on shares issued		(12,857)	-	-	(12,857)	-	-
Disposal/(acquisition) of treasury shares	30	(12,007)	405,776	(405,776)	(12,007)	405,776	(405,776)
Dividends paid	50	(99,002)	(185,649)	(116,027)	(99,002)	(185,649)	(116,027)
·	-						
Net cash flows (used in)/from financing activities		(111,859)	1,040,563	931,487	(111,859)	1,040,563	917,487
Net cash flows for the year		8,556,171	13,650,176	8,659,981	8,543,133	13,651,080	8,655,270
Movement in cash and cash equivalents							
Cash and cash equivalents at 1 July		31,288,032	17,638,539	8,967,489	31,273,801	17,622,721	8,967,451
Net increase in cash and cash equivalents		8,556,171	13,650,176	8,659,981	8,543,133	13,651,080	8,655,270
Net foreign exchange difference	-	(18,417)	(683)	11,069			
Cash and cash equivalents at 30 June	33(a)	39,825,786	31,288,032	17,638,539	39,816,934	31,273,801	17,622,721
Operational cash flows from interest							
Interest paid		(867,855)	(695,169)	(567,016)	(845,561)	(687,473)	(560,040)
Interest received		1,535,327	1,506,181	1,311,306	1,530,882	1,511,988	1,302,180

The notes on pages 167 to 256 form an integral part of these financial statements. Auditors' report on page 161.



## NOTES TO THE FINANCIAL STATEMENTS - YEAR ENDED 30 JUNE 2016

## 1. CORPORATE INFORMATION

AfrAsia Bank Limited ('the Bank') is a public company incorporated and domiciled in the Republic of Mauritius. The principal activity of the Bank and those of its group entities ('the Group') is the provision of financial services in the Indian Ocean Region. Its registered office is at 10, Dr Ferrière Street, Port Louis, Mauritius.

The financial statements for the year ended 30 June 2016 were authorised for issue in accordance with a resolution of the directors on 22 September 2016.

## 2. ACCOUNTING POLICIES

#### 2.1 Basis of preparation

The financial statements of the Group and the Bank ('the Group') have been prepared on a historical cost basis, except for available-for-sale investments, financial assets held-for-trading and derivative financial instruments, all of which have been measured at fair value. The financial statements are presented in Mauritian Rupees ('MUR') and all values are rounded to the nearest rupee except when otherwise indicated.

#### Statement of compliance

The financial statements of the Group have been prepared in accordance with International Financial Reporting Standards ('IFRS') as issued by the International Accounting Standards Board ('IASB'), the Companies Act 2001 and the Guidelines and Guidance Notes issued by Bank of Mauritius.

#### Presentation of financial statements

The Group and the Bank present their statements of financial position broadly in order of liquidity. An analysis regarding recovery or settlement within 12 months after the reporting date (current) and more than 12 months after the reporting date (non-current) is presented in Note 34.

Financial assets and financial liabilities are offset and the net amount reported in the statements of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liabilities simultaneously.

Income and expense will not be offset in the statements of profit or loss and other comprehensive income unless required or permitted by any accounting standard or interpretation, as specifically disclosed in the accounting policies.

#### **Basis of consolidation**

The consolidated financial statements comprise the financial statements of the Group as at 30 June 2016. Control is achieved when the Group is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

Specifically, the Group controls an investee if and only if the Group has:

- (i) Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its involvement with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

When the Group has less than a majority of the voting or similar rights of an investee, the Group considers all relevant facts and circumstances in assessing whether it has power over an investee, including:

- (i) The contractual arrangement with the other vote holders of the investee;
- (ii) Rights arising from other contractual arrangements;
- (iii) The Group's voting rights and potential voting rights; and
- (iv) A combination of (i) (iii).

The Group re-assesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control. Consolidation of a subsidiary begins when the Group obtains control over the subsidiary and ceases when the Group loses control of the subsidiary. Assets, liabilities, income and expenses of a subsidiary acquired or disposed of during the year are included in the statement of profit or loss and other comprehensive income from the date the Group gains control until the date the Group ceases to control the subsidiary.

#### 2.2 Significant accounting judgements and estimates

In the process of applying the Group's accounting policies, management has exercised its judgement and made estimates in determining the amounts recognised in the financial statements. The most significant use of judgements and estimates are as follows:

#### (a) Judgements

In the process of applying the Group's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognised in the financial statements:

#### Going concern

Management has made an assessment of the Group's ability to continue as a going concern and is satisfied that the Group has the resources to continue in business for the foreseeable future. Furthermore, management is not aware of any material uncertainties that may cast significant doubt upon the Group's ability to continue as a going concern. On this basis, the financial statements continue to be prepared on the going concern basis.



#### 2.2 Significant accounting judgements and estimates (Continued)

#### (b) Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Group based their assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### Fair value of financial instruments

Where the fair values of financial assets and financial liabilities recorded on the statements of financial position cannot be derived from active markets, they are determined using a variety of valuation techniques that include the use of mathematical models. The input to these models is taken from observable market data where possible, but where observable data is not available, a degree of judgement is required in establishing fair values. The judgements include considerations of liquidity and model inputs such as correlation and volatility for longer dated derivatives. Further details in respect of the fair valuation of financial instruments are included in Note 32 to the financial statements.

#### Impairment losses on loans and advances

The Group reviews their individually significant loans and advances at each reporting date to assess whether an impairment loss should be recorded in the statements of profit or loss and other comprehensive income. In particular, judgement by management is required in the estimation of the amount and timing of future cash flows when determining the impairment loss. In estimating these cash flows, the Group make judgements about the borrower's financial situation and the net realisable value of collateral. These estimates are based on assumptions about a number of factors and actual results may differ, resulting in future changes to the allowance.

Loans and advances that have been assessed individually (and found not to be impaired) are assessed together with all individually insignificant loans and advances in groups of assets with similar risk characteristics. This is to determine whether provision should be made due to incurred loss events for which there is objective evidence, but the effects of which are not yet evident. The collective assessment takes account of data from the loan portfolio (such as levels of arrears, credit utilisation, loan-to-collateral ratios, etc.), and judgements on the effect of concentrations of risks and economic data (including levels of unemployment, real estate prices indices, country risk and the performance of different individual groups).

The impairment loss on loans and advances is disclosed in more detail in Note 16.

#### Impairment of non-financial assets

An impairment exists when the carrying value of an asset or cash generating unit exceeds its recoverable amount, which is the higher of its fair value less costs to sell and its value in use. The fair value less costs to sell calculation is based on available data from binding sales transactions in an arm's length transaction of similar assets or observable market prices less incremental costs for disposing of the asset. The value in use calculation is based on a discounted cash flow model. The cash flows are derived from the budget for the next five years and do not include restructuring activities that the Group is not yet committed to or significant future investments that will enhance the asset's performance of the cash generating unit being tested. The recoverable amount is most sensitive to the discount rate used for the discounted cash flow model as well as the expected future cash inflows and the growth rate used for extrapolation purposes. The key assumptions used to determine the recoverable amount for the different CGU's, including sensitivity analysis, are disclosed and further explained in Note 20.

#### 2.3 Changes in accounting policies and disclosures

The accounting policies adopted are consistent with those of the previous financial year. There were no new standards and interpretations which were effective for this financial year.



Effective for accounting period

#### 2. ACCOUNTING POLICIES (Continued)

#### 2.4 Accounting standards and interpretations issued but not yet effective

The following standards, amendments to existing standards and interpretations were in issue but not yet effective. They are mandatory for accounting periods beginning on the specified dates, but the Group has not early adopted them:

#### New or revised standards and interpretations:

	beginning on or after
New or revised standards	
IFRS 9 Financial Instruments	1 January 2018
IFRS 14 Regulatory Deferral Accounts	1 January 2016
IFRS 15 Revenue from Contracts with Customers	1 January 2018
IFRS 16 Leases	1 January 2019
<u>Amendments</u>	
Accounting for Acquisitions of Interests in Joint Operations (Amendments to IFRS 11)	1 January 2016
Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to IAS 16 and IAS 38)	1 January 2016
Agriculture: Bearer Plants (Amendments to IAS 16 and IAS 41)	1 January 2016
Equity Method in Separate Financial Statements (Amendments to IAS 27)	1 January 2016
Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28)	Effective date deferred indefinitely
Annual Improvements 2012 - 2014 Cycle	1 January 2016
Disclosure Initiative (Amendments to IAS 1)	1 January 2016
Investment Entities: Applying the Consolidation Exception (Amendments to IFRS 10, IFRS 12 and IAS 28)	1 January 2016
Recognition of Deferred Tax Assets for Unrealised Losses (Amendments to IAS 12)	1 January 2017
Disclosure Initiative (Amendment to IAS 7)	1 January 2017
Clarification to IFRS 15 'Revenue from contracts with customers'	1 January 2018
Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2)	1 January 2018

Where the standards and interpretations may have an impact at a future date, they have been discussed below:

#### New or revised standards

#### IFRS 9 Financial Instruments - Classification and measurement of financial assets, Accounting for financial liabilities and derecognition - effective 1 January 2018

In July 2014, the IASB issued the final version of IFRS 9 Financial Instruments that replaces IAS 39 Financial Instruments: Recognition and Measurement and all previous versions of IFRS 9. IFRS 9 brings together all three aspects of the accounting for financial instruments project: classification and measurement, impairment and hedge accounting. IFRS 9 is effective for annual periods beginning on or after 1 January 2018, with early application permitted. Except for hedge accounting, retrospective application is required but providing comparative information is not compulsory. For hedge accounting, the requirements are generally applied prospectively, with some limited exceptions.

IFRS 9 introduces new requirements for classifying and measuring financial assets, as follows:

#### Classification and measurement of financial assets

All financial assets are measured at fair value on initial recognition, adjusted for transaction costs if the instrument is not accounted for at fair value through profit or loss (FVTPL).

Debt instruments are subsequently measured at FVTPL, amortised cost or fair value through other comprehensive income (FVOCI), on the basis of their contractual cash flows and the business model under which the debt instruments are held. There is a fair value option (FVO) that allows financial assets on initial recognition to be designated as FVTPL if that eliminates or significantly reduces an accounting mismatch. Equity instruments are generally measured at FVTPL. However, entities have an irrevocable option on an instrument-by-instrument basis to present changes in the fair value of non-trading instruments in other comprehensive income (OCI) (without subsequent reclassification to profit or loss).

#### Classification and measurement of financial liabilities

For financial liabilities designated as FVTPL using the FVO, the amount of change in the fair value of such financial liabilities that is attributable to change in credit risk must be presented in OCI. The remainder of the change in fair value is presented in profit or loss, unless presentation of the fair value change in respect of the liability's credit risk in OCI would create or enlarge an accounting mismatch in profit or loss. All other IAS 39 Financial Instruments: Recognition and Measurement classification and measurement requirements for financial liabilities have been carried forward into IFRS 9, including the embedded derivative separation rules and the criteria for using the FVO.

#### Impairment

The impairment requirements are based on an expected credit loss (ECL) model that replaces the IAS 39 incurred loss model. The ECL model applies to: debt instruments accounted for at amortised cost or at FVOCI; most loan commitments; financial guarantee contracts; contract assets under IFRS 15; and lease receivables under IAS 17 Leases. Entities are generally required to recognise either 12-months' or lifetime ECL, depending on whether there has been a significant increase in credit risk since initial recognition (or when the commitment or guarantee was entered into). For some trade receivables, the simplified approach may be applied whereby the lifetime expected credit losses are always recognised.



#### 2.4 Accounting standards and interpretations issued but not yet effective (Continued)

#### Hedge accounting

Hedge effectiveness testing is prospective, without the 80% to 125% bright line test in IAS 39, and, depending on the hedge complexity, can be qualitative. A risk component of a financial or non-financial instrument may be designated as the hedged item if the risk component is separately identifiable and reliably measureable.

The time value of an option, any forward element of a forward contract and any foreign currency basis spread, can be excluded from the designation as the hedging instrument and accounted for as costs of hedging. More designations of groups of items as the hedged item are possible, including layer designations and some net positions.

The application of IFRS 9 may change the measurement and presentation of many financial instruments, depending on their contractual cash flows and business model under which they are held. The impairment requirements will generally result in earlier recognition of credit losses. The new hedging model may lead to more economic hedging strategies meeting the requirements for hedge accounting.

The impact of the new standard is currently being assessed.

#### IFRS 14 Regulatory Deferral Accounts - effective 1 January 2016

IFRS 14 permits an entity which is a first-time adopter of International Financial Reporting Standards to continue to account, with some limited changes, for 'regulatory deferral account balances' in accordance with its previous GAAP, both on initial adoption of IFRS and in subsequent financial statements.

This new standard will not have an impact, as the Group is not a first time adopter of IFRS.

#### IFRS 15 Revenue from Contracts with Customers - effective 1 January 2017

IFRS 15 provides a single, principles based five-step model to be applied to all contracts with customers.

The five steps in the model are as follows:

- Identify the contract with the customer;
- Identify the performance obligations in the contract;
- Determine the transaction price;
- Allocate the transaction price to the performance obligations in the contracts; and
- Recognise revenue when (or as) the entity satisfies a performance obligation.

Guidance is provided on topics such as the point in which revenue is recognised, accounting for variable consideration, costs of fulfilling and obtaining a contract and various related matters. New disclosures about revenue are also introduced.

The Group is still assessing the impact of this new standard, but it is not expected to have a significant effect on financial position of the Group. There may be an impact on the level of disclosure provided.

#### IFRS 16 Leases - effective 1 January 2019

The IASB has redrafted this new leasing standard that would require lessees to recognise assets and liabilities for most leases. Lessees applying IFRS would have a single recognition and measurement model for all leases (with certain exemptions). Lessors applying IFRS would classify leases using the principle in IAS 17; in essence, lessor accounting would not change. The IASB and the FASB have made different decisions about lease classification and the recognition, measurement and presentation of leases for lessees and lessors.

The Group is still assessing the impact of this new standard.

#### **Amendments**

#### Accounting for Acquisitions of Interests in Joint Operations (Amendments to IFRS 11) - effective 1 January 2016

Amends IFRS 11 Joint Arrangements to require an acquirer of an interest in a joint operation in which the activity constitutes a business (as defined in IFRS 3 Business Combinations) to:

- Apply all of the business combinations accounting principles in IFRS 3 and other IFRSs, except for those principles that conflict with the guidance in IFRS 11; and
- Disclose the information required by IFRS 3 and other IFRSs for business combinations.

The amendments apply both to the initial acquisition of an interest in joint operation, and the acquisition of an additional interest in a joint operation (in the latter case, previously held interests are not remeasured).

The amendment will not have an impact since the Group does not have any interests in joint operations.

#### Clarification of Acceptable Methods of Depreciation and Amortisation (Amendments to IAS 16 and IAS 38) - effective 1 January 2016

Amends IAS 16 Property, Plant and Equipment and IAS 38 Intangible Assets to:

- Clarify that a depreciation method that is based on revenue that is generated by an activity that includes the use of an asset is not appropriate for property, plant and equipment;
- Introduce a rebuttable presumption that an amortisation method that is based on the revenue generated by an activity that includes the use of an intangible asset is inappropriate, which can only be overcome in limited circumstances where the intangible asset is expressed as a measure of revenue, or when it can be demonstrated that revenue and the consumption of the economic benefits of the intangible asset are highly correlated; and
- Add guidance that expected future reductions in the selling price of an item that was produced using an asset could indicat'e the expectation of technological or commercial obsolescence of the
  asset, which, in turn, might reflect a reduction of the future economic benefits embodied in the asset.

The amendment will not have an impact since the Group does not use a depreciation method based on revenue for its plant and equipment.



#### 2.4 Accounting standards and interpretations issued but not yet effective (Continued)

#### Agriculture: Bearer Plants (Amendments to IAS 16 and IAS 41) - effective 1 January 2016

Amends IAS 16 Property, Plant and Equipment and IAS 41 Agriculture to:

- Include 'bearer plants' within the scope of IAS 16 rather than IAS 41, allowing such assets to be accounted for a property, plant and equipment and measured after initial recognition on a cost or revaluation basis in accordance with IAS 16;
- Introduce a definition of 'bearer plants' as a living plant that is used in the production or supply of agricultural produce, is expected to bear produce for more than one period and has a remote likelihood of being sold as agricultural produce, except for incidental scrap sales; and
- Clarify that produce growing on bearer plants remains within the scope of IAS 41.

The amendment will not have an impact as the Group does not recognise 'bearer plants'.

#### Amendments to IAS 27: Equity Method in Separate Financial Statements - 1 January 2016

Amends IAS 27 Separate Financial Statements to permit investments in subsidiaries, joint ventures and associates to be optionally accounted for using the equity method in separate financial statements.

The Group is still assessing the impact of this new standard.

#### Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (Amendments to IFRS 10 and IAS 28) - Effective date deferred indefinitely

The amendments to IFRS 10 Consolidated Financial Statements and IAS 28 Investments in Associates and Joint Ventures (2011) clarify the treatment of the sale or contribution of assets from an investor to its associate or joint venture, as follows:

- require full recognition in the investor's financial statements of gains and losses arising on the sale or contribution of assets that constitute a business (as defined in IFRS 3 Business Combinations)
- require the partial recognition of gains and losses where the assets do not constitute a business, i.e. a gain or loss is recognised only to the extent of the unrelated investors' interests in that associate or joint venture.

These requirements apply regardless of the legal form of the transaction, e.g. whether the sale or contribution of assets occurs by an investor transferring shares in a subsidiary that holds the assets (resulting in loss of control of the subsidiary), or by the direct sale of the assets themselves.

This amendment will not have an impact on the Group as it does not hold investment in associates or joint venture.

#### Annual Improvements 2012 - 2014 Cycle - 1 July 2016

The following amendments were made to these standards:

- IFRS 5 Adds specific guidance in IFRS 5 for cases in which an entity reclassifies an asset from held for sale to held for distribution or vice versa and cases in which held-for-distribution accounting is discontinued
- IFRS 7 Additional guidance to clarify whether a servicing contract is continuing involvement in a transferred asset, and clarification on offsetting disclosures in condensed interim financial statements
- IAS 19 Clarify that the high quality corporate bonds used in estimating the discount rate for post-employment benefits should be denominated in the same currency as the benefits to be paid
- IAS 34 Clarify the meaning of 'elsewhere in the interim report' and require a cross-reference

The Group is still evaluating the effect of these new or revised standards and interpretations on the presentation of its financial statements.

#### Disclosure Initiative (Amendments to IAS 1) - 1 January 2016

The amendment will address perceived impediments to preparers exercising their judgement in presenting their financial reports by making the following changes:

- clarification that information should not be obscured by aggregating or by providing immaterial information, materiality considerations apply to all parts of the financial statements, and even when a standard requires a specific disclosure, materiality considerations do apply;
- clarification that the list of line items to be presented in these statements can be disaggregated and aggregated as relevant and additional guidance on subtotals in these statements and clarification that an entity's share of OCI of equity-accounted associates and joint ventures should be presented in aggregate as single line items based on whether or not it will subsequently be reclassified to profit or loss;
- additional examples of possible ways of ordering the notes to clarify that understandability and comparability should be considered when determining the order of the notes and to demonstrate that the notes need not be presented in the order so far listed in paragraph 114 of IAS 1.

The Group is still evaluating the effect of these new or revised standards and interpretations on the presentation of its financial statements.

#### Investment Entities: Applying the Consolidation Exception (Amendments to IFRS 10, IFRS 12 and IAS 28) - 1 January 2016

The amendments to IFRS 10 Consolidated Financial Statements, IFRS 12 Disclosure of Interests in Other Entities and IAS 28 Investments in Associates and Joint Ventures (2011) will address issues that have arisen in the context of applying the consolidation exception for investment entities by clarifying the following points:

- The exemption from preparing consolidated financial statements for an intermediate parent entity is available to a parent entity that is a subsidiary of an investment entity, even if the investment entity measures all of its subsidiaries at fair value.
- A subsidiary that provides services related to the parent's investment activities should not be consolidated if the subsidiary itself is an investment entity.
- When applying the equity method to an associate or a joint venture, a non-investment entity investor in an investment entity may retain the fair value measurement applied by the associate or joint venture to its interests in subsidiaries.
- An investment entity measuring all of its subsidiaries at fair value provides the disclosures relating to investment entities required by IFRS 12.

The amendment will not have an impact as the Group is not an investment entity or a subsidiary of an investment entity.



#### 2.4 Accounting standards and interpretations issued but not yet effective (Continued)

#### Recognition of Deferred Tax Assets for Unrealised Losses (Amendments to IAS 12)

Amends IAS 12 Income Taxes to clarify the following aspects:

- Unrealised losses on debt instruments measured at fair value and measured at cost for tax purposes give rise to a deductible temporary difference regardless of whether the debt instrument's holder expects to recover the carrying amount of the debt instrument by sale or by use.
- The carrying amount of an asset does not limit the estimation of probable future taxable profits.
- Estimates for future taxable profits exclude tax deductions resulting from the reversal of deductible temporary differences.
- An entity assesses a deferred tax asset in combination with other deferred tax assets. Where tax law restricts the utilisation of tax losses, an entity would assess a deferred tax asset in combination with other deferred tax assets of the same type.

The Group is still assessing the impact of this new standard, but it is not expected to have a significant effect on financial position of the Group.

#### Disclosure Initiative (Amendments to IAS 7)

Amends IAS 7 Statement of Cash Flows to clarify that entities shall provide disclosures that enable users of financial statements to evaluate changes in liabilities arising from financing activities.

The Group is still evaluating the effect of these new or revised standards and interpretations on the presentation of its financial statements.

#### Clarifications to IFRS 15 'Revenue from Contracts with Customers' - effective 1 January 2018

IASB amended IFRS 15 'Revenue from Contracts with Customers' to clarify three aspects of the standard (identifying performance obligations, principal versus agent considerations, and licensing) and to provide some transition relief for modified contracts and completed contracts.

The Group is still assessing the impact of this new standard.

#### Classification and Measurement of Share-based Payment Transactions (Amendments to IFRS 2) - effective 1 January 2018

IASB has issued amendments to IFRS 2 Share-based Payment in relation to the classification and measurement of share-based payment transactions. The amendments are intended to eliminate diversity in practice in three main areas:

- The effects of vesting conditions on the measurement of a cash-settled sharebased payment transaction
- · The classification of a share-based payment transaction with net settlement features for withholding tax obligations
- The accounting where a modification to the terms and conditions of a share-based payment transaction changes its classification from cash-settled to equity-settled.

The Group is still assessing the impact of this new standard.

#### 2.5 Summary of significant accounting policies

The principal accounting policies applied in the preparation of these financial statements are set out below.

#### (a) Foreign currency translation

The financial statements are presented in Mauritian Rupees ('MUR'). Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### (i) Transactions and balances

Transactions in foreign currencies are initially recorded at the functional currency rate of exchange ruling at the date of the transaction.

Monetary assets and liabilities denominated in foreign currencies are retranslated at the spot rate of exchange at the reporting date. All differences are taken to 'Net trading income' in the statements of profit or loss and other comprehensive income, with the exception of differences in foreign currency borrowings that provide an effective hedge against a net investment in a foreign entity. The differences are taken directly to equity until the disposal of the net investment, at which time they are recognised in profit or loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the spot exchange rates as at the dates of recognition. Non-monetary items measured at fair value in a foreign currency are translated using the spot exchange rates at the date when the fair value was determined.

#### (ii) Group Companies

On consolidation, the assets and liabilities of foreign operations are translated into Mauritian Rupees at the rate of exchange prevailing at the reporting date and their statements of profit or loss are translated at exchange rates prevailing at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in 'Other comprehensive income'. On disposal of a foreign entity, the deferred cumulative amount recognised in equity relating to that particular foreign operation is recognised in the statements of profit or loss and other comprehensive income in 'Other operating expenses' or 'Other operating income'. Any goodwill arising on the acquisition of a foreign operation and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operations and translated at the closing rate.



#### 2.5 Summary of significant accounting policies (Continued)

#### (b) Financial instruments - initial recognition and subsequent measurement

#### (i) Date of recognition

All financial assets and liabilities are initially recognised on the trade date, i.e. the date that the Group become a party to the contractual provisions of the instrument. This includes regular way trades: purchases or sales of financial assets that require delivery of assets within the time frame generally established by regulation or convention in the marketplace.

#### (ii) Initial measurement of financial instruments

The classification of financial instruments at initial recognition depends on the purpose and characteristics and management's intention in acquiring them. All financial instruments are measured initially at their fair value plus transaction costs, except in the case of financial assets and financial liabilities recorded at fair value through profit or loss.

#### (iii) Derivatives recorded at fair value through profit or loss

The Group use derivatives such as forward foreign exchange contracts and options on foreign currencies. Derivatives are recorded at fair value and carried as assets when their fair value is positive and as liabilities when their fair value is negative. Changes in the fair value are included in Net trading income.

#### (iv) Financial assets or financial liabilities held-for-trading

Financial assets or financial liabilities held-for-trading are recorded in the statements of financial position at fair value. Changes in fair value are recognised in 'Net trading income'. Interest and dividend income or expense is recorded in 'Net trading income' according to the terms of the contract, or when the right to receive the income /make the payment has been established.

Included in this classification are debt securities, which have been acquired principally for the purpose of selling or repurchasing in the near term.

#### (v) 'Day 1' profit or loss

When the transaction price differs from the fair value of other observable current market transactions in the same instrument or based on a valuation technique whose variables include only data from observable markets, the Group immediately recognises the difference between the transaction price and fair value (a 'Day 1' profit or loss) in 'Net trading income'. In case where fair value is determined using data which is not observable, the difference between the transaction price and model value is only recognised in the statements of profit or loss and other comprehensive income when the inputs become observable, or when the instrument is derecognised.

#### (vi) Held-to-maturity financial investments

Held-to-maturity financial investments are non-derivative financial assets with fixed or determinable payments and have fixed maturities, which the Group has the intention and ability to hold to maturity. After initial measurement, held-to-maturity financial investments are subsequently measured at amortised cost using the effective interest rate method less allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees that are an integral part of the effective interest rate. The amortisation is included in 'Interest income' in the statements of profit or loss and other comprehensive income. The losses arising from impairment of such assets are recognised in profit or loss.

If the Group was to sell or reclassify more than an insignificant amount of held-to-maturity financial assets before maturity (other than in certain specific circumstances), the entire category would be tainted and would have to be reclassified as available-for-sale. Furthermore, the Group would be prohibited from classifying any financial asset as held-to-maturity during the following two years.

#### (vii) Available-for-sale financial investments

Available-for-sale investments include equity securities and investment in preference shares. Equity investments classified as available-for-sale are those which are neither classified as held-for-trading nor designated at fair value through profit or loss.

The Group has not designated any loans or receivables as available-for-sale.

After initial measurement, available-for-sale financial investments are subsequently measured at fair value.

Unrealised gains and losses are recognised directly in equity ('Other comprehensive income') in the available-for-sale reserve. When the investment is disposed of, the cumulative gain or loss previously recognised in equity is recognised in the statements of profit or loss and other comprehensive income in 'Other operating income'. Where the Group holds more than one investment in the same security, they are deemed to be disposed of on a first-in first-out basis. Dividends earned whilst holding available-for-sale financial investments are recognised in the statements of profit or loss and other comprehensive income as 'Other operating income' when the right to receive the income has been established. The losses arising from impairment of such investments are recognised in the statements of profit or loss and other comprehensive income and removed from the available-for-sale reserve.

#### (viii) Due from banks and loans and advances to customers

'Due from banks' and 'Loans and advances to customers' include non-derivative financial assets with fixed or determinable payments that are not quoted in an active market, other than:

- Those that the Group intend to sell immediately or in the near term and those that the Group, upon initial recognition, designates as at fair value through profit or loss;
- Those that the Group upon initial recognition, designates as available-for-sale;
- · Those for which the Group may not recover substantially all of its initial investment, other than because of credit deterioration.

After initial measurement, amounts 'Due from banks' and 'Loans and advances to customers' are subsequently measured at amortised cost using the EIR, less allowance for impairment. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees and costs that are an integral part of the EIR. The amortisation is included in 'Interest income' in the statements of profit or loss and other comprehensive income. The losses arising from impairment are recognised in the statements of profit or loss and other comprehensive income in 'Net allowance for credit impairment'.

The Group may enter into certain lending commitments where the loan on drawdown, is expected to be classified as held-for-trading because the intent is to sell the loans in the short term. These commitments to lend are recorded as derivatives and measured at fair value through profit or loss.

Where the loan, on drawdown, is expected to be retained by the Group, and not sold in the short term, the commitment is recorded only when the commitment is an onerous contract that is likely to give rise to a loss (e.g., due to a counterparty credit event).



#### 2.5 Summary of significant accounting policies (Continued)

#### (b) Financial instruments - initial recognition and subsequent measurement (Continued)

#### (ix) Debts issued

Financial instruments issued by the Group that are not designated at fair value through profit or loss, are classified as liabilities under 'Debts issued' where the substance of the contractual arrangement results in the Group having an obligation either to deliver cash or another financial asset to the holder, or to satisfy the obligation other than by the exchange of a fixed amount of cash or another financial asset for a fixed number of own equity shares.

After initial measurement, debts issued and other borrowed funds are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on the issue and costs that are an integral part of the EIR. An analysis of the Group's and the Bank's issued debt is disclosed in Note 28 to the financial statements.

#### (x) Reclassification of financial assets

Effective from 1 July 2008, the Group is permitted to reclassify, in certain circumstances, non-derivative financial assets out of the 'Held-for-trading' category and into the 'Available-for-sale', 'Loans and receivables', or 'Held-to-maturity' categories. From this date it was also permitted to reclassify, in certain circumstances, financial instruments out of the 'Available-for-sale' category and into the 'Loans and receivables' category. Reclassifications are recorded at fair value at the date of reclassification, which becomes the new amortised cost.

The Group may reclassify a non-derivative trading asset out of the 'Held-for-trading' category and into the 'Loans and receivables' category if it meets the definition of loans and receivables and the Group has the intention and ability to hold the financial asset for the foreseeable future or until maturity. If a financial asset is reclassified, and if the Group subsequently increases its estimates of future cash receipts as a result of increased recoverability of those cash receipts, the effect of that increase is recognised as an adjustment to the EIR from the date of the change in estimate.

For a financial asset reclassified out of the 'Available-for-sale' category, any previous gain or loss on that asset that has been recognised in equity is amortised to profit or loss over the remaining life of the investment using the EIR. Any difference between the new amortised cost and the expected cash flows is also amortised over the remaining life of the asset using the EIR. If the asset is subsequently determined to be impaired then the amount recorded in 'Other comprehensive income' is recycled to profit or loss.

Reclassification is at the election of management, and is determined on an instrument by instrument basis. The Group does not reclassify any financial instrument into the fair value through profit or loss category after initial recognition.

#### (c) Derecognition of financial assets and financial liabilities

#### (i) Financial assets

A financial asset (or, where applicable a part of a financial asset or part of a group of similar financial assets) is derecognised when:

- The contractual rights to receive cash flows from the asset have expired;
- the Group or the Bank has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either
- a. the Group or the bank has transferred substantially all the risks and rewards of the asset, or
- b. the Group or the Bank has neither transferred nor retained substantially all the risks and rewards on the asset, but has transferred control of the asset.

When the Group or the Bank has transferred its rights to receive cash flows from an asset or has entered into a 'pass-through' arrangement, and has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Group's and the Bank's continuing involvement in the asset. In that case, the Group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the Group has retained.

Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Group could be required to repay.

#### (ii) Financial liabilities

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. Where an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference between the carrying value of the original liability and the consideration paid is recognised in profit or loss.

#### (d) Fair value measurement

The Group measure financial instruments, such as, derivatives at fair value at each reporting date. Also, fair values of financial instruments measured at amortised cost are disclosed in Note 32.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- · In the principal market for the asset or liability, or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible to by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.



#### 2.5 Summary of significant accounting policies (Continued)

#### (d) Fair value measurement (Continued)

The Group use valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- · Level 3 Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

For the purpose of fair value disclosures, the Group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

An analysis of fair values of financial instruments and further details as to how they are measured are provided in Note 32.

#### (e) Impairment of financial assets

The Group assess at each reporting date whether there is any objective evidence that a financial asset or a group of financial asset (an incurred 'loss event') and that loss event (or events) has an impact on the estimated future cash flows of the financial asset or the group of financial assets that can be reliably estimated.

Evidence of impairment may include: indications that the borrower or a group of borrowers is experiencing significant financial difficulty; default or delinquency in interest or principal payments; the probability that they will enter bankruptcy or other financial reorganisation; and where observable data indicate that there is a measurable decrease in the estimated future cash flows, such as changes in arrears or economic conditions that correlate with defaults. The following sets out the policies of the Group regarding the impairment of specific classes of assets:

#### (i) Financial assets carried at amortised cost

For financial assets carried at amortised cost (such as amounts due from banks, loans and advances to customers as well as held-to-maturity investments), the Group first assesses individually whether objective evidence of impairment exists for financial assets that are individually significant, or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be, recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows (excluding future expected credit losses that have not yet been incurred). The carrying amount of the asset is reduced through the use of an allowance account and the amount of the loss is recognised in the statements of profit or loss and other comprehensive income in 'Net allowance for credit impairment'. Interest income continues to be accrued on the reduced carrying amount and is accrued using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss. The interest income is recorded as part of 'Interest income'.

Loans together with the associated allowance are written off when there is no realistic prospect of future recovery and all collateral has been realised or has been transferred to the Group.

If, in a subsequent year, the amount of the estimated impairment loss increases or decreases because of an event occurring after the impairment was recognised, the previously recognised impairment loss is increased or reduced by adjusting the allowance account. If a future write-off is later recovery, the recovery is credited to profit or loss.

The present value of the estimated future cash flows is discounted at the financial asset's original effective interest rate (EIR). If a loan has a variable interest rate, the discount rate for measuring any impairment loss is the current EIR. If the Group or the Bank has reclassified trading assets to loans and advances, the discount rate for measuring any impairment loss is the new EIR determined at the reclassification date. The calculation of the present value of the estimated future cash flows of a collateralised financial asset reflects the cash flows that may result from foreclosure less costs for obtaining and selling the collateral, whether or not foreclosure is probable.

For the purpose of a collective evaluation of impairment, financial assets are grouped on the basis of the Group's internal credit grading system, that considers credit risk characteristics such as asset type, industry, geographical location, collateral type, past-due status and other relevant factors.

Future cash flows on a group of financial assets that are collectively evaluated for impairment are estimated on the basis of historical loss experience for assets with credit risk characteristics similar to those in the Group. Historical loss experience is adjusted on the basis of current observable data to reflect the effects of current conditions on which the historical loss experience is based and to remove the effects of conditions in the historical period that do not exist currently.

Estimates of changes in future cash flows reflect, and are consistent with, changes in related observable data from year to year (such as changes in unemployment rates, property prices, commodity prices, payment status, or other factors that are indicative of incurred losses in the Group and their magnitude). The methodology and assumptions used for estimating future cash flows are reviewed regularly to reduce any differences between loss estimates and actual loss experience.



#### 2.5 Summary of significant accounting policies (Continued)

#### (e) Impairment of financial assets (Continued)

#### (ii) Available-for-sale financial investments

For available-for-sale financial investments, the Group assesses at each reporting date whether there is objective evidence that an investment is impaired.

In the case of equity investments classified as available-for-sale, objective evidence would also include a 'significant' or 'prolonged' decline in the fair value of the investment below its cost. The Group treats 'significant' generally as 20% and 'prolonged' generally as greater than six months. Where there is evidence of impairment, the cumulative loss measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that investment previously recognised in profit or loss, is removed from equity and recognised in profit or loss. Impairment losses on equity investments are not reversed through profit or loss; increases in the fair value after impairment are recognised in 'Other comprehensive income'.

#### (iii) Renegotiated loans

Where possible, the Group seek to restructure loans rather than to take possession of collateral. This may involve extending the payment arrangements and the agreement of new loan conditions.

Once the terms have been renegotiated, any impairment is measured using the original EIR as calculated before the modification of terms and the loan is no longer considered past due. Management continuously reviews renegotiated loans to ensure that all criteria are met and that future payments are likely to occur. The loans continue to be subject to an individual or collective impairment assessment, calculated using the loan's original EIR.

#### (f) Hedge accounting

The Group makes use of non-derivative instruments to manage exposures to foreign currency risks, including exposures arising from highly probable forecast transactions and firm commitments. In order to manage particular risks, the Group applies hedge accounting for transactions which meet specified criteria.

At inception of the hedge relationship, the Group formally documents the relationship between the hedged item and the hedging instrument, including the nature of the risk, the risk management objective and strategy for undertaking the hedge and the method that will be used to assess the effectiveness of the hedging relationship at inception and on an ongoing basis.

At each hedge effectiveness assessment date, a hedge relationship must be expected to be highly effective on a prospective basis and demonstrate that it was effective (retrospective effectiveness) for the designated period in order to qualify for hedge accounting. A formal assessment is undertaken by comparing the hedging instrument's effectiveness in offsetting the changes in fair value or cash flows attributable to the hedged risk in the hedged item, both at inception and at each quarter end on an ongoing basis. A hedge is expected to be highly effective if the changes in fair value or cash flows attributable to the hedged risk during the period for which the hedge is designated were offset by the hedging instrument in a range of 80% to 125% and were expected to achieve such offset in future periods. Hedge ineffectiveness is recognised in the statements of profit or loss and other comprehensive income in 'Net trading income'. For situations where the hedged item is a forecast transaction, the Group also assesses whether the transaction is highly probable and presents an exposure to variations in cash flows that could ultimately affect profit or loss.

#### Fair value hedges

For designated and qualifying fair value hedges, the cumulative change in the fair value of a hedging derivative is recognised in the statements of profit or loss in 'Net trading income'. Meanwhile, the cumulative change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item in the statements of financial position and is also recognised in the statements of profit or loss and other comprehensive income in 'Net trading income'.

If the hedging instrument expires or is sold, terminated or exercised, or where the hedge no longer meets the criteria for hedge accounting, the hedge relationship is discontinued prospectively. For a hedged item recorded at amortised cost, the difference between the carrying value of the hedged item on termination and the face value is amortised over the remaining term of the original hedge using the recalculated effective interest rate (EIR) method. If the hedged item is derecognised, the unamortised fair value adjustment is recognised immediately in profit or loss.

#### Hedges of a net investment

Hedges of a net investment in a foreign operation, including a hedge of a monetary item that is accounted for as part of the net investment, are accounted for in a way similar to cash flow hedges. Gains or losses on the hedging instrument relating to the effective portion of the hedge are recognised as 'Other comprehensive income' while any gains or losses relating to the ineffective portion are recognised in profit or loss. On disposal of the foreign operation, the cumulative value of any such gains or losses recorded in equity is transferred to profit or loss.

The Group uses foreign currency borrowings as a hedge of its exposure to foreign exchange risk on its investments in foreign subsidiaries.

#### (g) Offsetting financial instruments

Financial assets and financial liabilities are offset and the net amount reported in the statements of financial position if, and only if, there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the asset and settle the liability simultaneously. This is not generally the case with master netting agreements, therefore, the related assets and liabilities are presented gross in the statements of financial position.

#### (h) Recognition of income and expenses

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The following specific recognition criteria must also be met before revenue is recognised.

#### (i) Interest income and expenses

For all financial instruments measured at amortised cost, interest income or expense is recorded using the EIR. EIR is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or a shorter period, where appropriate, to the net carrying amount of the financial asset or financial liability.

The calculation takes into account all contractual terms of the financial instrument (for example, prepayment options) and includes any fees or incremental costs that are directly attributable to the instrument and are an integral part of the EIR, but not future credit losses.

The carrying amount of the financial asset or financial liability is adjusted if the Group or the Bank revises its estimates of payments or receipts. The adjusted carrying amount is calculated based on the original EIR and the change in carrying amount is recorded as interest income for financial assets and interest expense for financial liabilities.



#### 2.5 Summary of significant accounting policies (Continued)

#### (h) Recognition of income and expenses (Continued)

#### (i) Interest income and expenses (Continued)

However, for a reclassified financial asset for which the Group or the Bank subsequently increases its estimates of future cash receipts as a result of increased recoverability of those cash receipts, the effect of that increase is recognised as an adjustment to the EIR from the date of the change in estimate.

Once the recorded value of a financial asset or a group of similar financial assets has been reduced due to an impairment loss, interest income continues to be recognised using the rate of interest used to discount the future cash flows for the purpose of measuring the impairment loss.

#### (ii) Fees and commission income

The Group earn fees and commission income from a diverse range of services it provides to its customers. Fee income can be categorised into the following two categories:

#### Fee income earned from services that are provided over a certain period of time

Fees earned for the provision of services over a period of time are accrued over that period. These fees include commission income, asset management, custody and other management and advisory fees.

Loan commitment fees for loans that are likely to be drawn down and other credit related fees are deferred (together with any incremental costs) and recognised as an adjustment to the EIR on the loan. When it is unlikely that a loan will be drawn down, the loan commitment fees are recognised over the commitment period on a straight line basis.

#### Fee income from providing transaction services

Fees arising from negotiating or participating in the negotiation of a transaction for a third party, such as the arrangement of the acquisition of shares or other securities or the purchase or sale of businesses, are recognised on completion of the underlying transaction. Fees or components of fees that are linked to a certain performance are recognised after fulfilling the corresponding criteria.

#### (iii) Dividend income

Revenue is recognised when the Group's and the Bank's right to receive the payment is established, which is generally when the shareholders approve the dividend.

#### (iv) Net trading income

Results arising from trading activities include all gains and losses from changes in fair value and related interest income or expense and dividends for financial assets and financial liabilities held-for-trading.

#### (v) Fees and commission expenses

Fees and commission expense relate mainly to transaction and service fees, which are expensed as the services are received - Please refer to Note 5 of the financial statements.

#### (i) Operating leases

Payments made under operating leases are recognised in profit or loss on a straight-line basis over the term of the lease. Lease incentives received are recognised as an integral part of the total lease expense, over the term of the lease.

#### (j) Cash and cash equivalents

Cash and cash equivalents as referred to in the statements of cash flows comprise cash in hand, non-restricted current accounts with the central bank and amounts due from banks on demand or with an original maturity of three months or less.

#### (k) Interest in joint venture

#### The Group

The Group has an interest in a joint venture, which is a jointly controlled entity, whereby the venturers have a contractual arrangement that establishes joint control over the economic activities of the entity. The Group recognises its interest in the joint venture using the equity method.

Under the equity method, the interest in joint venture is carried on the statement of financial position at cost plus post acquisition changes in the Group's share of net assets of the joint venture. Goodwill relating to the joint venture is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment.

The statements of profit or loss and other comprehensive income reflect the share of the results of operations of the joint venture. Where there has been a change recognised directly in the equity of the joint venture, the Group recognises its share of any changes and discloses this, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the joint venture are eliminated to the extent of the interest in the joint venture.

The Group's share of profit of the joint venture is shown on the face of the statements of profit or loss and other comprehensive income. This is the profit attributable to equity holders of the joint venture and therefore is profit after tax and non-controlling interests in the subsidiaries of the joint venture.

The financial statements of the joint venture are prepared for the same reporting period as the Group. When necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's interest in joint venture. The Group determines at each reporting date whether there is any objective evidence that the interest in joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the joint venture and its carrying value and recognises the amount in profit or loss.

Upon loss of joint control and provided the former joint control entity does not become a subsidiary or associate, the Group measures and recognises its remaining investment at its fair value. Any differences between the carrying amount of the former jointly controlled entity upon loss of joint control and the fair value of the remaining investment and proceeds from disposal are recognised in profit or loss. When the remaining investment constitutes significant influence, it is accounted for as investment in an associate.

#### The Bank

Investment in joint venture is accounted for at cost in the Bank's separate financial statement, less any accumulated impairment in value.



#### 2.5 Summary of significant accounting policies (Continued)

#### (I) Investment in an associate

#### The Group

The Group's investment in its associate is accounted for using the equity method. An associate is an entity in which the Group has significant influence.

Under the equity method, the investment in the associate is carried in the statement of financial position at cost plus post acquisition changes in the Group's share of net assets of the associate. Goodwill relating to the associate is included in the carrying amount of the investment and is neither amortised nor individually tested for impairment.

The statements of profit or loss and other comprehensive income reflect the share of the results of operations of the associate. Where there has been a change recognised directly in the equity of the associate, the Group recognises its share of any changes and discloses this, when applicable, in the statement of changes in equity. Unrealised gains and losses resulting from transactions between the Group and the associate are eliminated to the extent of the interest in the associate.

The share of profit of the associate is shown on the face of the statements of profit or loss and other comprehensive income. This is the profit attributable to equity holders of the associate and therefore is profit after tax and non-controlling interests in the subsidiaries of the associate.

The financial statements of the associate are prepared for the same reporting period as the Group. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in the associate. The Group determines at each reporting date whether there is any objective evidence that the investment in the associate is impaired. If this is the case the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in profit or loss.

Upon loss of significant influence over the associate, the Group measures and recognises any retaining investment at its fair value. Any difference between the carrying amount of the associate upon loss of significant influence and the fair value of the retaining investment and proceeds from disposal is recognised in the statements of profit or loss and other comprehensive income.

#### The Bank

Investment in associate is accounted for at cost in the Bank's separate financial statement, less any accumulated impairment in value.

#### (m) Investment in a subsidiary

#### The Bank

Investment in a subsidiary is accounted at cost in the Bank's separate financial statements, less any accumulated impairment in value, except for investment in subsidiary that is designated as a hedged item that is measured at fair value.

#### (n) Equipment

Equipment is stated at cost excluding the costs of day-to-day servicing, less accumulated depreciation and accumulated impairment in value.

Depreciation is calculated using the straight-line method to write down the cost of equipment to their residual values over their estimated useful lives. The estimated useful lives are as follows:

	Rate
Improvement to building	10%
Furniture and fittings	10%
Office equipment	10% - 20%
Motor vehicle	14.29% - 20%
Computer equipment	25% - 33 1/3%

An item of equipment is derecognised on disposal or when no future economic benefits are expected from its use. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is recognised in 'Other operating income' in the statements of profit or loss and other comprehensive income in the year the asset is derecognised.

Residual values and useful lives are reviewed at least at each financial year end.

Changes in the expected useful life are accounted for by changing the depreciation period or method, as appropriate, and treated as changes in accounting estimates.

#### (o) Intangible assets

An intangible asset is recognised only when its cost can be measured reliably and it is probable that the expected future economic benefits that are attributable to it will flow to the Group or the Bank.

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and any accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite. Intangible assets with finite lives are amortised over the useful economic life.

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at each financial year end. Changes in the expected useful life or the expected pattern of consumption of future economic benefits embodied in the asset are accounted for by changing the amortisation period or method, as appropriate, and they are treated as changes in accounting estimates.

The amortisation expense on intangible assets with finite lives is presented as a separate line item in the statements of profit or loss and other comprehensive income.



#### 2.5 Summary of significant accounting policies (Continued)

#### (o) Intangible assets (Continued)

Amortisation is calculated using the straight-line method to write down the cost of intangible assets to their residual values over their estimated useful lives as follows:

	Rate
Computer software	25% - 33 1/3%
Banking software	14.29%
Customer relationship	13% - 20%
Non-compete agreement	50%
Licence	50%
Other	33 1/3%

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

Gains or losses arising from derecognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in profit or loss when the asset is derecognised.

#### (p) Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs to sell and its value in use. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs to sell, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded subsidiaries or other available fair value indicators.

For assets excluding goodwill, an assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the Group estimates the asset's or CGU's recoverable amount. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognised. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceeds the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised for the asset in prior years. Such reversal is recognised in profit or loss.

#### (q) Financial guarantees

In the ordinary course of business, the Group gives financial guarantees, consisting of letters of credit, financial guarantees and acceptances. Financial guarantees are initially recognised in the financial statements, within 'Other liabilities' at fair value. Subsequent to initial recognised less cumulative amortisation recognised in profit or loss, and the best estimate of expenditure required to settle any financial obligation arising as a result of the guarantee.

Any increase in the liability relating to financial guarantees is recorded in the statements of profit or loss and other comprehensive income in 'Net allowance for credit impairment'. The premium received is recognised in the statements of profit or loss and other comprehensive income in 'Fees and commission income' on a straight line basis over the life of the guarantee.

#### (r) Deposit from banks and customers' accounts

For the purpose of estimating fair value, deposits by banks and customer accounts are grouped by remaining contractual maturity. Fair values are estimated using discounted cash flows, applying current rates offered for deposits of similar remaining maturities. The fair value of a deposit repayable on demand is approximated by its carrying value.

#### (s) Pension benefits

#### Defined contribution pension plan

The Group operates a defined contribution pension plan. The contribution payable to the defined contribution plan is in proportion to the services rendered to the Group by the employees and is recorded as an expense under 'Personnel expenses'. Unpaid contributions are recorded as a liability.

#### (t) Equity reserves

The reserves recorded in equity on the statement of financial position include:

- · 'Equity-settled share-based payments' reserve relates to expenses arising from equity-settled share-based payment transactions;
- 'Statutory reserve' which represents 15% of the net profit transferred in accordance with the Banking Act 2004; and
- 'General banking reserve' which comprises amounts set aside for general banking risks including country risk.
- 'Foreign currency translation reserve' which arises on retranslation of foreign operations on consolidation.

Further details are included in Note 31.



#### 2.5 Summary of significant accounting policies (Continued)

#### (u) Share-based payment transactions

Employees (including senior executives) of the Bank receive remuneration in the form of share-based payment transactions, whereby employees render services as consideration for equity instruments ('equity-settled transactions').

#### Equity-settled transactions

The cost of equity-settled transactions is recognised, together with a corresponding increase in equity, over the period in which the performance and/or service conditions are fulfilled, ending on the date on which the relevant employees become fully entitled to the award ('the vesting date'). The cumulative expense recognised for equity-settled transactions at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Group's best estimate of the number of equity instruments that will ultimately vest. The expense or credit for a period is recorded in 'Personnel expenses' and represents the movement in cumulative expense recognised as at the beginning and end of that period.

Where the terms of an equity-settled award are modified, the minimum expense recognised in 'Personnel expenses' is the expense as if the terms had not been modified. An additional expense is recognised for any modification which increases the total fair value of the share-based payment arrangement, or is otherwise beneficial to the employee as measured at the date of modification.

Where an equity-settled award is cancelled, it is treated as if it had vested on the date of cancellation, and any expense not yet recognised for the award is recognised immediately. This includes any award where non-vesting conditions within the control of either the entity or the counterparty are not met. However, if a new award is substituted for the cancelled award, and designated as a replacement award on the date that it is granted, the cancelled and new awards are treated as if they were a modification of the original award, as described in the previous paragraph.

#### (v) Business combination and goodwill

Business combinations are accounted for using the acquisition method. The cost of an acquisition is measured as the aggregate of the consideration transferred measured at acquisition date fair value and the amount of any non-controlling interests in the acquiree. For each business combination, the Group elects whether to measure the non-controlling interests in the acquiree at fair value or at the proportionate share of the acquiree's identifiable net assets. Acquisition-related costs are expensed as incurred and included in administrative expenses.

When the Group acquires a business, it assesses the financial assets and liabilities assumed for appropriate classification and designation in accordance with the contractual terms, economic circumstances and pertinent conditions as at the acquisition date. This includes the separation of embedded derivatives in host contracts by the acquiree.

If the business combination is achieved in stages, any previously held equity interest is re-measured at its acquisition date fair value and any resulting gain or loss is recognised in profit or loss. It is then considered in the determination of goodwill.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Contingent consideration classified as an asset or liability that is a financial instrument and within the scope of IAS 39 Financial Instruments: Recognition and Measurement, is measured at fair value with changes in fair value recognised in profit or loss. If the contingent consideration is not within the scope of IAS 39, it is measured in accordance with the appropriate IFRS. Contingent consideration that is classified as equity is not re-measured and subsequent settlement is accounted for within equity.

Goodwill is initially measured at cost, being the excess of the aggregate of the consideration transferred and the amount recognised for non-controlling interests, and any previous interest held, over the net identifiable assets acquired and liabilities assumed. If the fair value of the net assets acquired is in excess of the aggregate consideration transferred, the Group re-assesses whether it has correctly identified all of the assets acquired and all of the liabilities assumed and reviews the procedures used to measure the amounts to be recognised at the acquisition date. If the re-assessment still results in an excess of the fair value of net assets acquired over the aggregate consideration transferred, then the gain is recognised in profit or loss.

After initial recognition, goodwill is measured at cost less any accumulated impairment losses. For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to each of the Group's cash-generating units that are expected to benefit from the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

Where goodwill has been allocated to a cash-generating unit and part of the operation within that unit is disposed of, the goodwill associated with the disposed operation is included in the carrying amount of the operation when determining the gain or loss on disposal. Goodwill disposed in these circumstances is measured based on the relative values of the disposed operation and the portion of the cash-generating unit retained.

#### (w) Taxes

#### (i) Current tax

Current tax assets and liabilities for the current and prior years are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the reporting date. Current tax also includes any tax arising from dividends.

The Bank is liable to pay a special levy as follows:

Segment A	Segment B
10% on chargeable income	3.4% on accounting profit 1.0% on total operating income

Please refer to part (x) Segmental reporting.

The special levy is included in the income tax expense and current tax liability in the financial statements.

The Bank is subject to the Advance Payment System (APS) whereby it pays income tax on a quarterly basis.



### 2. ACCOUNTING POLICIES (Continued)

### 2.5 Summary of significant accounting policies (Continued)

#### (w) Taxes (Continued)

### (ii) Value Added Tax

Revenues, expenses and assets are recognised net of the amount of value added tax except:

- where the value added tax incurred on a purchase of assets or services is not recoverable from the taxation authority, in which case the value added tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- receivables and payables that are stated with the amount of value added tax included.

The net amount of value added tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the statements of financial position.

### (iii) Deferred tax

Deferred tax is provided on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes. Deferred tax liabilities are recognised for all taxable temporary differences, except:

where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.

In respect of taxable temporary differences associated with investments in subsidiaries, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss.
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each reporting date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Current tax and deferred tax relating to items recognised directly in equity are also recognised in equity and not in profit or loss.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

### (iv) Corporate Social Responsibility

The Corporate Social Responsibility ('CSR') was legislated by the Government of Mauritius in July 2009. In terms of the legislation, the Bank is required to allocate 2% of its chargeable income under Segment A - residents of the preceding financial year to Government approved CSR projects.

The required CSR fund for the year is recognised in tax expense in the statements of profit or loss and other comprehensive income.

The net amount of CSR fund payable to the taxation authority is included in current tax liabilities in the statements of financial position.

### (x) Segment reporting

A segment is a distinguishable component of the Bank that is engaged either in providing products or services (business segment), or in providing products or services within a particular economic environment (geographical segment), which is subject to risks and rewards that are different from those of other segments. Segment income, segment expenses and segment performance include transfers between business segments and between geographical segments.

The Bank has prepared its separate financial statements in line with the requirements of the Bank of Mauritius Guideline on 'Segmental Reporting under a Single Banking Licence Regime' which requires that segment information should be provided by Segment A and Segment B banking businesses.

### Segment A

Segment A activity relates to all banking business other than Segment B activity. The financial services provided under Segment A may be funded and/or non-fund based. Segment A business will essentially consist of transactions with residents of Mauritius, both on the liability side and asset side.

### Segment E

Segment B activity essentially relates to the provision of international financial services that give rise to 'foreign source income'. Such services may be fund based and/or non-fund based. Segment B assets will generally consist of placements with and advances to foreign resident companies, institutions as well as individuals including stocks and debt instruments and claims on non-resident and/or entities holding Global Business Licence ('GBLs'). Segment B liabilities will normally arise from deposits, borrowings, funds deposited by non-residents and GBLs.



### 2. ACCOUNTING POLICIES (Continued)

### 2.5 Summary of significant accounting policies (Continued)

### (y) Equity and dividends

### (i) Equity instruments and treasury shares

The Bank classifies capital instruments as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instruments.

Ordinary shares are classified as equity.

The Bank's Class A shares are classified as equity as they are redeemable at the option of the Bank. These shares carry non-cumulative dividends which are payable at the discretion of the board.

Incremental costs directly attributable to the issue of ordinary shares, net of any tax effects, are recognised as a deduction from equity.

Treasury shares are own equity instruments that are reacquired are recognised at cost and deducted from equity. No gain or loss is recognised in profit or loss on the purchase, sale, issue or cancellation of the Bank's own equity instruments.

### (ii) Dividends on ordinary shares and Class A shares

Dividends on ordinary shares and Class A shares are recognised as a liability and deducted from equity when they are approved by the Bank's directors. Interim dividends are deducted from equity when they are declared and no longer at the discretion of the Bank.

Dividends for the year that are approved after the reporting date are disclosed as an event after the reporting date.

### (z) Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. The expense relating to any provision is presented in profit or loss net of any reimbursement.



# 3. INTEREST INCOME

		THE GROUP			THE BANK	
	Year ended					
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Interest income on:						
- Due from banks	265,308	194,445	118,770	261,991	188,263	118,770
- Loans and advances to customers	1,225,153	1,118,296	945,882	1,224,025	1,130,285	936,756
- Financial investments - held-to-maturity	242,770	288,332	297,832	242,770	288,332	297,832
- Placements with the Central Bank	11,825	2,273	-	11,825	2,273	
	1,745,056	1,603,346	1,362,484	1,740,611	1,609,153	1,353,358

# 4. INTEREST EXPENSE

		THE GROUP			THE BANK	
	Year ended	Year ended Year ended	Year ended	Year ended	Year ended	Year ended
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Interest expense on:						
- Due to banks	41,534	12,183	18,834	19,240	7,076	15,059
- Deposits from customers	675,035	662,731	603,587	675,035	662,731	603,587
- Other	80,637	81,346	78,893	80,637	78,757	75,692
	797,206	756,260	701,314	774,912	748,564	694,338

# 5. NET FEES AND COMMISSION INCOME

		THE GROUP			THE BANK	
	Year ended					
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Fees and commission income						
Credit related fees and commission income	321,640	274,018	182,454	321,640	274,018	182,454
Subscription fees	4,795	30,327	16,699	-	-	-
Management and performance fees	61,404	89,404	45,726	-	-	-
Consulting and advisory fees	33,387	62,713	69,839	-	-	-
Trading commission	20,795	31,326	3,662	-	-	-
Custody fees income	118,220	55,019	10,719	118,220	55,019	10,719
Other fees received	21,608	21,030	12,333	17,383	11,969	14,210
Total fees and commission income	581,849	563,837	341,432	457,243	341,006	207,383
Fees and commission expense						
Commission to other banks	(60,098)	(37,248)	(29,418)	(60,098)	(37,248)	(29,418)
Credit card expenses	(38,289)	(22,381)	(3,346)	(38,289)	(22,380)	(3,346)
Custody fees expense	(45,429)	(1,619)	(742)	(45,429)	(1,619)	(742)
Other fees paid	(15,642)	(11,823)	(2,687)	(15,624)	(11,521)	(4,537)
Total fees and commission expense	(159,458)	(73,071)	(36,193)	(159,440)	(72,768)	(38,043)
Net fees and commission income	422,391	490,766	305,239	297,803	268,238	169,340



### 6a. NET TRADING INCOME

		THE GROUP			THE BANK	
	Year ended	Year ended Year ended	Year ended	Year ended	Year ended	Year ended
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Net gain on financial investments - held-for-trading	98,446	12,740	36,532	97,488	39,771	39,822
Foreign exchange gain	492,446	346,208	212,284	497,195	431,311	205,993
Loss on derivatives - Put option (Note 14)		(351,463)	-	-	-	
	590,892	7,485	248,816	594,683	471,082	245,815

Net gain on financial investments held-for-trading includes both realised and unrealised gain.

Foreign exchange gain includes realised and unrealised gains and losses from spot and forward contracts and other currency derivatives.

## 6b. OTHER OPERATING INCOME

		THE GROUP			THE BANK	
	Year ended					
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Dividend income	-	-	-	-	45,000	100,000
Bad debts recovered	-	-	4,546	-	-	-
Transaction and other related fees	4,170	45,008	5,329	5,975	1,844	2,386
	4,170	45,008	9,875	5,975	46,844	102,386

# 7. NET ALLOWANCE FOR CREDIT IMPAIRMENT

Portfolio and specific provisions on loans and advances to customers:		THE GROUP			THE BANK	
	Year ended					
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
- Retail and personal	55,305	4,996	1,083	55,305	4,996	1,083
- Business	272,636	55,696	5,948	272,636	55,696	5,948
- Entities outside Mauritius	312,496	173,509	60,882	312,496	436,808	168,882
- Credit cards	4,120	2,779	(202)	4,120	2,779	(202)
	644,557	236,980	67,711	644,557	500,279	175,711
Please refer to Note 16 for more details.			-		-	·

## 8. PERSONNEL EXPENSES

	THE GROUP			THE BANK	
Year ended	Year ended	Year ended	Year ended	Year ended	Year ended
30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
273,492	264,881	194,225	223,348	189,029	142,694
162,503	94,706	139,478	158,855	94,188	139,248
9,819	8,967	6,483	8,107	7,505	5,688
6,532	3,323	1,248	6,480	3,322	1,247
452,346	371,877	341,434	396,790	294,044	288,877
	30 June 2016 MUR'000 273,492 162,503 9,819 6,532	Year ended       Year ended         30 June 2016       30 June 2015         MUR'000       MUR'000         273,492       264,881         162,503       94,706         9,819       8,967         6,532       3,323	Year ended         Year ended         Year ended         30 June 2014           MUR'000         MUR'000         MUR'000         MUR'000           273,492         264,881         194,225           162,503         94,706         139,478           9,819         8,967         6,483           6,532         3,323         1,248	Year ended 30 June 2016         Year ended 30 June 2015         Year ended 30 June 2014         Year ended 30 June 2016           MUR'000         MUR'000         MUR'000         MUR'000           273,492         264,881         194,225         223,348           162,503         94,706         139,478         158,855           9,819         8,967         6,483         8,107           6,532         3,323         1,248         6,480	Year ended 30 June 2016         Year ended 30 June 2015         Year ended 30 June 2016         Year ended 30 June 2015           MUR'000         MUR'000         MUR'000         MUR'000         MUR'000         MUR'000           273,492         264,881         194,225         223,348         189,029           162,503         94,706         139,478         158,855         94,188           9,819         8,967         6,483         8,107         7,505           6,532         3,323         1,248         6,480         3,322



### 9. OTHER OPERATING EXPENSES

		THE GROUP			THE BANK	
	Year ended	Year ended Year ended	Year ended	Year ended	Year ended	Year ended
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Advertising and marketing expenses	64,967	72,236	50,458	64,640	71,794	50,224
Administrative expenses	211,838	180,215	119,528	155,301	133,598	105,496
Equipment written off	1,582	686	535	1,582	686	302
Professional fees	65,053	76,506	42,953	48,041	67,295	36,237
	343,440	329,643	213,474	269,564	273,373	192,259

### 10. TAXATION

(a) Statements of financial position		THE GROUP			THE BANK	
	Year ended	Year ended 30 June 2015	Year ended 30 June 2014	Year ended	Year ended	Year ended 30 June 2014
	30 June 2016			30 June 2016	30 June 2015	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Corporate tax liability:						
Current year	85,273	75,266	55,319	82,575	54,494	43,008
Tax paid under advance payment scheme	(48,907)	(36,949)	(23,996)	(46,340)	(32,686)	(19,986)
	36,366	38,317	31,323	36,235	21,808	23,022
Special levy	48,144	29,519	21,717	48,144	29,519	21,717
Current tax liabilities	84,510	67,836	53,040	84,379	51,327	44,739

### **Corporate Social Responsibility fund**

The Corporate Social Responsibility ('CSR') was legislated by the Government of Mauritius in July 2009. In terms of the legislation, the Bank is required to allocate 2% of its chargeable income under Segment A ('Residents') of the preceding financial year to Government-approved CSR projects.

### Special levy

Special levy on banks was legislated by the Government of Mauritius in 2007, as amended by the Finance Act 2009. Every bank shall in every year be liable to pay the taxation authorities a special levy calculated at (a) 10% on chargeable income for Segment A; and (b) 3.4% of its book profit and 1% of its operating income for Segment B, derived during the previous year. Operating income means the sum of net interest income and other income before deducting non-interest expense.

### (b) Statements of profit or loss and other comprehensive income

The components of income tax expense for the years ended 30 June 2016, 2015 and 2014 are as follows:

		THE GROUP			THE BANK	
	Year ended					
	30 June 2016	30 June 2015	30 June 2014	30 June 2016	30 June 2015	30 June 2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Current tax						
-Current income tax	85,273	75,266	55,319	82,575	54,494	43,008
-Adjustment in respect of current income tax of prior period	-	(478)	-	-	-	-
Corporate social responsibility fund	-	8,262	3,547	-	5,904	2,684
Special levy	48,144	29,519	21,717	48,144	29,519	21,717
Deferred tax	-	-	-	-	-	-
-Adjustment in respect of deferred tax of prior period	-	-	(199)	-	-	(199)
-Relating to origination and reversal of temporary differences	(36,381)	(11,302)	(4,390)	(40,834)	(10,710)	(643)
Tax expense reported in the statements of profit or loss and other comprehensive income	97,036	101,267	75,994	89,885	79,207	66,567



# 10. TAXATION (continued)

### (c) Reconciliation of the total tax expense

A reconciliation between the tax expense and the accounting profit multiplied by the domestic tax rate for the years ended 30 June 2016, 2015 and 2014 is as follows:

			Year ended 30 June 2016	THE GROUP Year ended 30 June 2015	Year ended 30 June 2014	Year ended 30 June 2016	THE BANK Year ended 30 June 2015	Year ended 30 June 2014
			MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Accounting profit/(loss) before tax			736,775	(74,801)	400,518	523,521	254,238	289,212
At statutory income tax rate of 15%			110,516	(11,220)	60,078	78,528	38,136	43,382
Deemed credit on Segment B profits			(91,800)	(43,708)	(45,348)	(91,800)	(40,859)	(41,732
Over provision of deferred tax asset in prior year	r		-	-	(199)	-	-	(199
Under-provision in corporate tax in prior year			-	(478)	-	-	-	
Non deductible expenses			30,176	126,551	55,940	55,013	53,257	55,71
Non taxable income			-	(7,659)	(20,366)	-	(6,750)	(15,000
Withholding tax			-	-	625	-	-	
Corporate social responsibility fund			-	8,262	3,547	-	5,904	2,68
Special levy			48,144	29,519	21,717	48,144	29,519	21,71
Tax expense reported in the statements of princome	rofit or loss and other	comprehensive	97,036	101,267	75,994	89,885	79,207	66,567
(d) Defensed toy								
(d) Deferred tax THE GROUP	Deferred tax	Deferred tax	Statement of	Deferred tax	Deferred tax	Statement of Profit	Deferred tax	Statement of Profi
THE GROUP	assets	liabilities	Profit or loss and	assets	liabilities	or loss and other	assets	or loss and othe
	400010	nazmeroo	other	doceto	nabilities	comprehensive	400010	comprehensive
			comprehensive			income		income
			income					
	2016	2016	2016	2015	2015	2015	2014	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Impairment allowances on loans and advances								
to customers	(75,960)	-	(48,846)	(27,114)	-	(11,212)	(15,902)	6,249
Accelerated capital allowances	15,519	-	8,012	7,507	-	3,980	3,527	(1,929)
Other temporary differences	-	125	4,453	(4,453)	114	(4,070)	(269)	269
	(60,441)	125	(36,381)	(24,060)	114	(11,302)	(12,644)	4,589
•								
THE BANK	Deferred tax	Deferred tax	Statement of	Deferred tax	Deferred tax	Statement of Profit	Deferred tax	Statement of Profi
	assets	liabilities	Profit or loss	assets	liabilities	or loss and other	assets	or loss and othe
			and other			comprehensive		comprehensive
			comprehensive			income		income
	2016	2016	income 2016	2015	2015	2015	2014	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	MOR OOO	WICK COU	WOR OOO	WOIL OOO	WIGH 000	WIGH 000	WON OOO	WOR OUC
Impairment allowances on loans and advances	/7F 0/0\		(40.044)	(07114)		(14.400)	(10.400)	0 77
to customers	(75,960)	-	(48,846)	(27,114)	-	(14,690)	(12,423)	2,77
Accelerated capital allowances	15,519		8,012	7,507		3,980	3,526	(1,929)
	(60,441)	<u>-</u>	(40,834)	(19,607)	-	(10,710)	(8,897)	842



# 11. DIVIDENDS

THE	GRO	UP A	ND TI	HE B	ANK
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	2016	2015	2014
	MUR'000	MUR'000	MUR'000
Dividends on Ordinary shares:			
Dividend for 2016: Rs 0.35 per share (2015: Rs 1.65 and 2014: Rs 1.50)	27,261	117,719	116,027
Dividends on Class A shares:			
Dividend paid for December 2014: Series 1 & Series 2	-	67,930	-
Dividend payable for June 2015: Series 1 & Series 2*	-	69,861	-
Dividend paid for December 2015: Series 1 & Series 2	71,741	-	-
	71,741	137,791	-
Total dividends	99,002	255,510	116,027

<sup>\*</sup>Provision for dividend payable was accounted for since regulatory approval was obtained by end of financial year.

# 12. CASH AND BALANCES WITH THE CENTRAL BANK

	THE GROUP				THE BANK		
	2016	2015	2014	2016	2015	2014	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Cash in hand (Note 33(a))	9,425	20,631	8,002	9,425	18,887	6,355	
Unrestricted balances with the Central Bank (Note 33(a))	977,455	749,827	1,086,078	977,455	749,827	1,086,078	
Mandatory balances with the Central Bank	1,233,593	1,118,588	927,192	1,233,593	1,118,588	927,192	
Placements with the Central Bank	808,656	625,167	-	808,656	625,167		
	3,029,129	2,514,213	2,021,272	3,029,129	2,512,469	2,019,625	

Mandatory balances with the Central Bank are not available for use in the Bank's day-to-day operations. Mandatory balances with the Central Bank are based on the daily ratio applied for the maintenance of minimum rupee and foreign currency balances as at 30 June 2016.

## 13. DUE FROM BANKS

	THE GROUP				THE BANK		
	2016	2015	2014	2016	2015	2014	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Short term placements with other banks (Note 33(a))	8,993,560	3,043,568	5,237,601	8,993,560	3,043,568	5,237,601	
Medium term placements with other banks	7,170,621	10,929,442	1,720,850	7,170,621	10,929,442	1,720,850	
Current accounts with other banks (Note 33(a))	29,843,852	27,471,232	11,304,367	29,835,000	27,458,745	11,290,196	
Other amounts due (Note 33(a))	1,494	2,774	2,491	1,494	2,774	2,491	
	46,009,527	41,447,016	18,265,309	46,000,675	41,434,529	18,251,138	



# 14. DERIVATIVE FINANCIAL INSTRUMENTS

The table on next page shows the fair values of derivative financial instruments, recorded as assets or liabilities, together with their notional amounts. The notional amounts, disclosed gross, are the amount of a derivative's underlying asset, reference rate or index and is the basis upon which changes in the value of derivatives are measured.

The notional amounts indicate the volume of transactions outstanding at the year end and are indicative of neither the market risk nor the credit risk.

(a) THE GROUP	Assets	Liabilities	Notional amount	Assets	Liabilities	Notional amount	Assets	Liabilities	Notional amount
	2016	2016	2016	2015	2015	2015	2014	2014	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Options Linked Notes Index Linked Notes	105,003	(105,003)	598,078 -	148,856	(148,856)	738,515 -	166,315 618,442	(166,315) (618,442)	740,068 654,886
Put Option (Note 6a)	-	-	-	-	(351,463)	(351,463)	-	-	-
Foreign exchange option contracts	8,147	(8,147)	16,365,970	17,224	(17,224)	12,835,526	8,239	(8,239)	8,661,329
Forward foreign exchange contracts	25,497	(119,767)	7,413,567	51,303	(37,551)	6,371,802	67,849	(64,446)	8,134,679
_ =	138,647	(232,917)	24,377,615	217,383	(555,094)	19,594,380	860,845	(857,442)	18,190,962
(b) THE BANK	Assets	Liabilities	Notional amount	Assets	Liabilities	Notional amount	Assets	Liabilities	Notional amount
	2016	2016	2016	2015	2015	2015	2014	2014	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Foreign exchange option contracts	8,147	(8,147)	16,365,970	17,224	(17,224)	12,835,526	8,239	(8,239)	8,661,329
Forward foreign exchange contracts	25,497	(119,767)	7,413,567	51,303	(37,551)	6,371,802	67,849	(64,446)	8,134,679
	33,644	(127,914)	23,779,537	68,527	(54,775)	19,207,328	76,088	(72,685)	16,796,008

As at 30 June 2016, the Group and the Bank have positions in the following types of derivatives:

### Forward contracts

Forward contracts are contractual agreements to buy or sell a specified financial instrument at a specific price and date in the future. Forward are customised contracts transacted in the over-the-counter market.

### Options

Options are contractual agreements that convey the right, but not the obligation, for the purchaser either to buy or sell a specific amount of a financial instrument at a fixed price, either at a fixed future date or at any time within a specified period.



# 15. FINANCIAL INVESTMENTS - HELD-FOR-TRADING

	THE GROUP				THE BANK		
	2016	2015	2014	2016	2015	2014	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Government of Mauritius debt securities	2,923,763	1,465,219	1,071,625	2,923,763	1,465,219	1,071,625	
Bank of Mauritius bonds and notes	344,663	234,518	585,736	344,663	234,518	585,736	
Unquoted equity investments	1,351,671	1,072,421	724,733	-	-	-	
Listed equity shares	<u>-</u>	5,929	-	-	-	-	
Corporate debt securities	273,644	267,387	254,051	273,644	267,387	254,051	
	4,893,741	3,045,474	2,636,145	3,542,070	1,967,124	1,911,412	

# 16. LOANS AND ADVANCES TO CUSTOMERS

	THE GROUP				THE BANK	BANK	
	2016	2015	2014	2016	2015	2014	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Retail and personal	1,206,113	1,723,244	1,471,553	1,206,113	1,723,244	1,471,553	
Business	9,835,012	8,817,332	6,619,062	9,835,012	8,831,053	6,623,339	
Entities outside Mauritius	11,751,946	11,494,181	9,209,664	11,751,946	11,415,593	9,482,987	
Credit cards	137,772	123,968	76,522	137,772	123,968	76,522	
Gross core loans and advances to customers	22,930,843	22,158,725	17,376,801	22,930,843	22,093,858	17,654,401	
Less: Allowance for impairment losses	(972,502)	(385,990)	(149,346)	(972,502)	(385,990)	(257,346)	
	21,958,341	21,772,735	17,227,455	21,958,341	21,707,868	17,397,055	



# 16. LOANS AND ADVANCES TO CUSTOMERS (Continued)

### Impairment allowance for loans and advances to customers

(a) A reconciliation of the allowance for impairment losses for loans and advances by class is as follows:

THE GROUP	Retail and Personal	Business	Entities outside Mauritius	Credit cards	Total
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	6,191	46,339	21,871	7,877	82,278
Amount written off against allowance	(381)	(188)	-	(74)	(643)
Charge/Reversal for the year	1,083	5,948	60,882	(202)	67,711
At 30 June 2014	6,893	52,099	82,753	7,601	149,346
At 30 June 2014:					
Specific impairment	409	19,159	38,871	4,536	62,975
Collective impairment	6,484	32,940	43,882	3,065	86,371
	6,893	52,099	82,753	7,601	149,346
Gross amount of loans individually determined to be impaired, before deducting the individually assessed					
impairment allowance	13,498	75,385	73,903	4,964	167,750
At 1 July 2014	6,893	52,099	82,753	7,601	149,346
Amount written off against allowance	-	(210)	-	(126)	(336)
Charge for the year	4,996	55,696	173,510	2,778	236,980
At 30 June 2015	11,889	107,585	256,263	10,253	385,990
At 30 June 2015:					
Specific impairment	3,156	55,722	191,100	4,980	254,958
Collective impairment	8,733	53,344	63,682	5,273	131,032
	11,889	109,066	254,782	10,253	385,990
Gross amount of loans individually determined to be impaired, before deducting the individually assessed					
impairment allowance	85,573	881,473	173,686	7,402	1,148,134
At 1 July 2015	3,683	107,585	264,469	10,253	385,990
Amount written off against allowance	-	-	(58,045)	-	(58,045)
Charge for the year	55,305	272,636	312,496	4,120	644,557
At 30 June 2016	58,988	380,221	518,920	14,373	972,502
At 30 June 2016:					
Specific impairment	44,821	279,585	417,687	7,915	750,008
Collective impairment	14,167	100,636	101,233	6,458	222,494
	58,988	380,221	518,920	14,373	972,502
Gross amount of loans individually determined to be impaired, before deducting the individually					
assessed impairment allowance	240,118	1,384,923	826,408	12,108	2,463,557



# 16. LOANS AND ADVANCES TO CUSTOMERS (Continued)

Impairment allowance for loans and advances to customers (Continued)

THE BANK	Retail and Personal	Business	Entities outside Mauritius	Credit cards	Total
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	6,191	46,339	21,871	7,877	82,278
Amount written off against allowance	(381)	(188)	-	(74)	(643)
Charge/Reversal for the year	1,083	5,948	168,882	(202)	175,711
At 30 June 2014	6,893	52,099	190,753	7,601	257,346
At 30 June 2014:					
Specific impairment	409	19,159	146,871	4,536	170,975
Collective impairment	6,484	32,940	43,882	3,065	86,371
	6,893	52,099	190,753	7,601	257,346
Gross amount of loans individually determined to be impaired, before deducting the individually assessed					
impairment allowance	13,498	75,385	375,903	4,964	469,750
At 1 July 2014	6,893	52,099	190,753	7,601	257,346
Amount written off against allowance	-	(210)	(371,298)	(126)	(371,634)
Charge for the year	4,996	55,696	436,808	2,778	500,278
At 30 June 2015	11,889	107,585	256,263	10,253	385,990
At 30 June 2015:					
Specific impairment	3,156	55,722	191,100	4,980	254,958
Collective impairment	8,733	53,344	63,682	5,273	131,032
<u>-</u>	11,889	109,066	254,782	10,253	385,990
Gross amount of loans individually determined to be impaired, before deducting the individually assessed					
impairment allowance	85,573	881,473	173,686	7,402	1,148,134
At 1 July 2015	3,683	107,585	264,469	10,253	385,990
Amount written off against allowance	-	-	(58,045)	-	(58,045)
Charge for the year	55,305	272,636	312,496	4,120	644,557
At 30 June 2016	58,988	380,221	518,920	14,373	972,502
At 30 June 2016:					
Specific impairment	44,821	279,585	417,687	7,915	750,008
Collective impairment	14,167	100,636	101,233	6,458	222,494
_	58,988	380,221	518,920	14,373	972,502
Gross amount of loans individually determined to be impaired, before deducting the individually					
assessed impairment allowance	240,118	1,384,923	826,408	12,108	2,463,557
<del>_</del>					



# 16. LOANS AND ADVANCES TO CUSTOMERS (Continued)

### Impairment allowance for loans and advances to customers (Continued)

(b) The following is a reconciliation of the allowance for impairment losses for loans and advances:

		THE GROUP			THE BANK	
	Specific impairment	Collective impairment	Total	Specific impairment	Collective impairment	Total
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	13,962	68,316	82,278	13,962	68,316	82,278
Amount written off against allowance	(643)	-	(643)	(643)	-	(643)
Charge for the year	49,656	18,055	67,711	157,656	18,055	175,711
At 30 June 2014	62,975	86,371	149,346	170,975	86,371	257,346
At 1 July 2014	62,975	86,371	149,346	170,975	86,371	257,346
Amount written off against allowance	(336)	-	(336)	(371,635)	-	(371,635)
Charge for the year	192,319	44,661	236,980	455,618	44,661	500,279
At 30 June 2015	254,958	131,032	385,990	254,958	131,032	385,990
At 1 July 2015	254,969	131,021	385,990	254,969	131,021	385,990
Amount written off against allowance	(58,045)	-	(58,045)	(58,045)	-	(58,045)
Charge for the year	553,084	91,473	644,557	553,084	91,473	644,557
At 30 June 2016	750,008	222,494	972,502	750,008	222,494	972,502

# 17. FINANCIAL INVESTMENTS

		THE GROUP			THE BANK	
(a) AVAILABLE-FOR-SALE	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Bank of Mauritius bonds and notes	316,033	-	-	316,033	-	-
Investment in equity shares	34,765	41,049	39,040	-	-	-
Investment in preference shares		-	302,300	-	-	
	350,798	41,049	341,340	316,033	-	

### THE GROUP

Available-for-sale investments for an amount of MUR 18.5m (2015 and 2014: MUR 18.5m) are stated at cost since their fair value cannot be reliably measured due to no active market and an absence of track record for such or similar investments. In 2015, the Group recognised an impairment loss of MUR 327.6m on its investment in preference shares which was held by AfrAsia Holdings Limited.

	THE GR	THE GROUP AND THE BANK			
a) HELD-TO-MATURITY	2016	2015	2014		
	MUR'000	MUR'000	MUR'000		
Government of Mauritius debt securities	4,474,740	2,685,114	4,372,367		
Bank of Mauritius bonds and notes	1,207,513	1,344,574	1,523,856		
Other corporate debt securities	5,856,626	1,042,004	940,614		
	11,538,879	5,071,692	6,836,837		



### 18. INVESTMENT IN SUBSIDIARIES

		THE BANK			
	2016	2015	2014		
Cost	MUR'000	MUR'000	MUR'000		
At start Acquisition during the year	189,563 -	409,801 -	383,116 250,693		
Impairment loss Fair value hedge movement	189,563 - -	409,801 (302,554) 82,316	633,809 (217,000) (7,008)		
At 30 June	189,563	189,563	409,801		

The details of the subsidiaries are as follows:

	Country of	Class of		Effective % Holdings	3
	Incorporation	Shares	2016	2015	2014
			%	%	%
ect Subsidiaries					
Asia Investments Limited	Mauritius	Ordinary	100	100	100
sia Holdings Limited (Note (a & b))	Mauritius	Ordinary	-	100	100
rect Subsidiaries					
sia Capital Management Limited	Mauritius	Ordinary	100	100	100
sia Corporate Finance (Africa) Limited	Mauritius	Ordinary	100	100	100
lar Advisers (Pty) Limited (Formerly known as AfrAsia Corporate Finance (Pty) ited) (Note (c))	South Africa	Ordinary	-	100	100
Asia Corporate Finance (Pty) Ltd (Formerly known as "Africa Asia Corporate Finance v) Ltd") (Note (d))	South Africa	Ordinary	100	-	-
sia Corporate Finance International Limited (Formerly known as "Africa Capital isors PCC") (Note (d))	Mauritius	Ordinary	100	-	-
sia Corporate Finance Limited	Mauritius	Ordinary	100	100	100
Asia Kingdom Holdings Limited (""AKHL"") (Note (a & b))	Mauritius	Ordinary	-	100	52

- (a) During the year these entities went into liquidation thereby resulting in a gain of MUR 372.4m as reported in the Group statement of profit or loss and other comprehensive income
- (b) Previously accounted under Investment in associates and joint venture.

The Bank invested USD 9.7m and USD 4.8m in AfrAsia Holdings Limited ("AHL") in 2012 and 2014 respectively. The investment was financed by borrowings denominated in United States Dollars (USD) and the Bank classified the transaction as a fair value hedge. At the end of 2014 and 2015, the Bank adjusted the value of its investment in AfrAsia Holdings Limited for any movement in exchange rate.

The impairment loss in both 2014 and 2015 relate to the full write off of the Bank's investment in AHL. AHL was incorporated for the purpose of holding the Bank's investment in Zimbabwe. On 24 February 2015, the Registrar of Banking Institutions of Zimbabwe cancelled the licence of AfrAsia Bank Zimbabwe Limited in terms of section 14 (4) of the Banking Act [Chapter 24:20]. The cancellation followed board resolutions by AfrAsia Zimbabwe Holdings Limited (the shareholder) and AfrAsia Bank Zimbabwe Limited to voluntarily surrender the banking licence. The Registrar determined that the banking institution was no longer in a safe and sound condition in that the institution was grossly undercapitalised and was facing chronic liquidity challenges. All efforts by the shareholders to recapitalize the institution in order to comply with the minimum capital requirements have failed and in addition, the board of directors advised that AfrAsia Bank Limited was constrained in availing any further support to the Zimbabwe operations. The Reserve Bank of Zimbabwe accordingly applied for the liquidation of the institution in terms of section 57 of the Zimbabwe Banking Act.

- (c) The company was sold on 29 January 2016 and the loss on disposal of MUR 4.2m is reported in the Group statement of profit or loss.
- (d) The Group made the acquisition of two subsidiaries during the financial year, namely Africa Asia Corporate Finance (Pty) Ltd and Africa Capital Advisors PCC. Refer to note 19 for more details.



# 19(a). BUSINESS COMBINATION

### 2016

On 25 August 2015, AfrAsia Investments Limited acquired 70% of the share capital of Africa Asia Corporate Finance Pty Ltd and 70% of the share capital of Africa Capital Advisors PCC. Africa Asia Corporate Finance Pty Ltd and Africa Capital Advisors PCC were renamed to AfrAsia Corporate Finance Pty Ltd and AfrAsia Corporate Finance International Limited respectively during the year. As at 30 June 2016, AfrAsia Investments Limited became the sole shareholder of these entities following the cancellation of the shares held by the minority shareholders. These companies operate as investment advisory firms, providing corporate finance, structured finance, investment and alternative funding solutions.

Since the activities of AfrAsia Corporate Finance Pty Limited and AfrAsia Corporate Finance International Limited are similar, both entities have been grouped into one cash generating unit ("CGU") and are referred to as the "New ACF Group".

The following tables summarise the consideration paid for each entity, the fair value of the assets acquired, liabilities assumed and the non-controlling interest at the acquisition date.

Name of Entity	Principal activity	Date of acquisition	Effective % holdings	Consideration transferred
				MUR'000
AfrAsia Corporate Finance Pty Limited (formerly known as "Africa Asia Corporate Finance Pty Limited")	Investment advisory	25-Aug-15	100%	20,100
AfrAsia Corporate Finance International Limited (formerly known as "Africa Capital Advisors PCC")	Global business	25-Aug-15	100%	2

### Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities as at the date of acquisition were:

	Fair value recognised on acquisi		
	AfrAsia Corporate Finance Pty Ltd	AfrAsia Corporate Finance International Limited	
	MUR'000	MUR'000	
Assets			
Property and equipment	56	-	
Debtors	97	-	
Shareholder loans receivable	7,998	-	
Cash and cash equivalents	20,103	2	
	28,254	2	
Liabilities			
VAT payable	28	-	
Salaries payable	7,276		
	7,304	<u>-</u>	
Fair value of identifiable net assets acquired	20,950	2	



20,136

# 19(a). BUSINESS COMBINATION (Continued)

		AfrAsia Corporate		
	AfrAsia Corporate Finance Pty Ltd	Finance International Limited	Tota	
	MUR'000	MUR'000	MUR'000	
Fair value of consideration transferred	20,010	MOR 000 2	20,012	
Non-controlling interest measured as the share of fair value of identifiable net assets	6,285	1	6,286	
Less fair value of identifiable net assets	(20,950)	(2)	(20,952)	
		(2)		
Goodwill arising on acquisition	5,345	1	5,346	
Summarised statement of profit or loss of subsidiaries acquired:				
For the period 25 August 2015 (date of acquisition) to 30 June 2016				
		AfrAsia Corporate		
	AfrAsia Corporate	Finance	Tota	
	Finance Pty Ltd	International Limited	iotai	
	MUR'000	MUR'000	MUR'000	
Revenue (disclosed under fees and commission income)	7,187	3,371	10,558	
(Loss)/profit before tax	(2,428)	2,724	296	
(Loss)/profit after tax	(2,428)	2,720	292	
For the year 1 July 2015 to 30 June 2016				
		AfrAsia Corporate		
	AfrAsia Corporate	Finance	Total	
	Finance Pty Ltd	International Limited	10141	
	MUR'000	MUR'000	MUR'000	
Revenue (disclosed under fees and commission income)	7,389	3,371	10,760	
(Loss)/profit before tax	(2,887)	2,724	(163)	
(Loss)/profit after tax	(2,887)	2,720	(167)	
Analysis of cash flows on acquisition:		AfuAnia Caumauata		
	AfrAsia Corporate	AfrAsia Corporate Finance		
	Finance Pty Ltd	International	Total	
		Limited		
	MUR'000	MUR'000	MUR'000	
Cash consideration to acquire 70% stake in the subsidiaries	20,010	2	20,012	
Cash balance acquired on acquisition of subsidiaries	126	-	126	

20,138

Net cash flow on acquisition



# 19(a). BUSINESS COMBINATION (Continued)

### 2014

On 1 October 2013, the Group acquired the remaining 50% of the ordinary shares of AfrAsia Capital Management Limited ("ACML"), AfrAsia Corporate Finance (Africa) Limited and AfrAsia Corporate Finance (Pty) Ltd.

Since the activities of AfrAsia Corporate Finance (Africa) Limited and AfrAsia Corporate Finance Pty Ltd are similar, both entities have been grouped into one cash generating unit ("CGU") and are referred to as the "ACF Group".

### Assets acquired and liabilities assumed

The fair values of the identifiable assets and liabilities as at the date of acquisition were:

The fair values of the identifiable assets and flabilities as at the date of acquisition were.	Fair value r	Fair value recognised on acquisitio	
	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Assets			
Property, plant and equipment	565	4,481	5,046
Cash and cash equivalents	12,601	1,506	14,107
Trade receivables	29,676	16,296	45,972
Investment held on behalf of client	1,770,872	-	1,770,872
Financial assets at fair value through profit or loss	2,722	-	2,722
Loan and receivables	-	77,634	77,634
Other financial assets	-	33,011	33,011
Financial investments Available-for-sale	42	-	42
Investment in associates	-	74,611	74,611
Patents, licences and customer relations	82,243	116,148	198,391
	1,898,721	323,687	2,222,408
	Fair value r	ecognised on acquis	ition
	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Liabilities			
Trade payables	9,471	6,458	15,929
Financial liabilities	-	27,949	27,949
Deferred tax liabilities	26	384	410
Long term borrowings	-	24,424	24,424
Current tax liabilities	-	5,690	5,690
Bank overdraft	-	25,310	25,310
Amount due to related party	-	74,611	74,611
Dividend payable	30,000	13,624	43,624
Client current accounts	1,770,858	-	1,770,858
	1,810,355	178,450	1,988,805
Total identifiable net assets at fair value	88,366	145,237	233,603
Purchase consideration transferred	105,935	108,552	214,487
Less subsequent dividend to be received	(15,000)	-	(15,000)
Fair value of existing 50% interest previously held (Note (a))	105,935	108,552	214,487
Fair value of option derecognised	26,400	, 	26,400
Fair value of total consideration	223,270	217,104	440,374
Goodwill arising on acquisition	134,904	71,867	206,771



# 19(a). BUSINESS COMBINATION (Continued)

### Note (a) - Fair value of existing 50% interest previously held

The fair value of existing 50% held in ACML and ACF Group, at the acquisition date, is summarised as follows:

	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Carrying amount of 50% equity interest	57,841	30,800	88,641
Fair value gain	48,093	77,752	125,845
Fair value of 50% equity interest	105,934	108,552	214,486

On acquisition of the above subsidiaries, management has fair valued the businesses and the carrying value of assets and liabilities as per the financial statements of the investees who also owned various contracts and licences which were not accounted for in the respective financial statements. Management has assessed the fair value of these intangible assets at the acquisition date.

### Note (b) - Intangible assets on acquisition

Intangible assets recognised at the acquisition on the entities at the acquisition date is as follows:

	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Customer relations	82,243	42,366	124,609
Non-compete agreement	-	41,195	41,195
Licence		32,587	32,587
Total intangible assets recognised on acquisition	82,243	116,148	198,391

### **Customer relations**

Customer relations represent that income stream that both investees are expected to generate based on the good relations that were previously developed and maintained with their customers.

### Non-compete agreement

Non-compete agreement relates to a contract which prevents key management personnel of ACF Group from competing with the Group anywhere in Africa for a period of two years from the date of acquisition. Management has valued the non-compete agreement based on the direct valuation of economic damages approach.

### Licence

The Financial Services Provider licence from the Financial Services Board ("FSB") in South Africa enables Africa Corporate Finance (Pty) Ltd ("ACF Pty") to deliver certain services to listed entities on the Johannesburg Stock Exchange ("JSE"). Although this type of work represents a small proportion of the revenue of ACF Pty (the majority of the fees of ACF Pty is generated from mergers and acquisitions work), the licence is an important asset for ACF Pty in conveying the professionalism and quality of work that it can produce.

Summarised statement of profit or loss of subsidiaries acquired:

For the period 1 October 2013 (date of acquisition) to 30 June 2014

	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Revenue (disclosed under fees and commission income)	63,839	91,372	155,211
Profit before tax	39,791	34,094	73,885
Profit after tax	33,244	32,787	66,031
For the period 1 July 2013 to 30 June 2014			
	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
Revenue (disclosed under fees and commission income)	76,450	104,840	181,290
Profit before tax	46,210	36,910	83,120
Profit after tax	38,572	35,527	74,099
Analysis of cash flows on acquisition:	ACML	ACF Group	Total
	MUR	MUR	MUR
Cash consideration to acquire remaining 50% in the subsidiaries	105,935	108,552	214,487
(Cash)/overdraft balance acquired on acquisition of subsidiaries	(12,601)	23,804	11,203
Net cash flow on acquisition	93,334	132,356	225,690



# 19(b). IMPAIRMENT OF INTANGIBLE ASSETS

The below proivdes a summary of movement in Goodwill and Other Intangible Assets :

Goodwill	ACML	ACF Group	New ACF Group	Total
	MUR'000	MUR'000	MUR'000	MUR'000
Goodwill on acquisition	134,904	71,867	5,345	212,116
Goodwill written off during the year (Note 24(a))	-	(71,867)	(5,345)	(77,212)
Goodwill as at 30 June 2016	134,904	-	-	134,904
Other intangible assets	ACML	ACF Group	New ACF Group	Total
Other intangible assets recognised at acquisition:				
Customer relations	82,243	42,366	-	124,609
Non-compete agreement	-	41,195	-	41,195
Licence	<u> </u>	32,587	-	32,587
	82,243	116,148	-	198,391
Amortisation of intangible assets				
Customer relations	(28,271)	(19,065)	-	(47,336)
Non-compete agreement	-	(41,195)	-	(41,195)
Licence		(32,587)	-	(32,587)
	(28,271)	(92,847)	-	(121,118)
Intangible written off due to disposal				
Customer relations	-	(23,301)	-	(23,301)
Non-compete agreement (Note 24(a))	-	-	-	-
Licence		-	-	
	-	(23,301)	-	(23,301)
Net book value of intangible assets as at 30 June 2016	53,972	-	-	53,972

# 20. IMPAIRMENT TESTING OF GOODWILL

Carrying amount of goodwill allocated to each of the CGUs:	ACML	ACF Group	Total
	MUR'000	MUR'000	MUR'000
30 June 2014 & 2015	206,771	71,867	278,638
30 June 2016	134,904	<del>-</del>	134,904

The Group performed its annual impairment test in June 2016.

The recoverable amount of the ACML Group is MUR 415m as at 30 June 2016, which has been determined based on a value in use calculation using cash flow projections from financial budgets approved by senior management covering a five-year period. Based on the performance achieved by each investee from the acquisition date and the value in use of each investee, management did not identify any impairment for the CGUs.

The recoverable amount of the ACML Group and ACF Group CGU was MUR 415m and MUR 429m respectively as at 30 June 2015.

 $The following \ assumptions \ have \ been \ used \ in \ the \ assessment \ of \ intangible \ assets \ with \ indefinite \ life:$ 

	ACM	ACML		oup
	2016	2015	2016	2015
	%	%	%	%
Discount rates	19.0%	19.0%	-	23.8%



## 20. IMPAIRMENT TESTING OF GOODWILL (Continued)

Discount rates represent the current market assessment of the risks specific to each CGU, taking into consideration the time value of money and individual risks of the underlying assets that have not been incorporated in the cash flow estimates. The discount rate calculation is based on the specific circumstances of the Group and its operating segments and is derived from its weighted average cost of capital ("WACC"). The WACC takes into account both debt and equity.

Sensitivity to changes in assumptions	ACML	ACML		ACF Group	
	2016	2015	2016	2015	
	MUR'000	MUR'000	MUR'000	MUR'000	
1% increase in discount rates (WACC)	(15,710)	(15,710)	-	(12,433)	
1% decrease in discount rates (WACC)	16,713	16,713	-	12,930	

### 21. INVESTMENT IN JOINT VENTURE

In prior years the Group, through AfrAsia Investments Limited, held a 50% interest in AfrAsia Capital Management Limited ("ACML"), a jointly-controlled entity which is engaged in the business of fund management. ACML is a private limited company incorporated in Mauritius. It manages several funds and structured products from which it derives the bulk of its revenues. The Group acquired the remaining 50% equity in ACML on 1 October 2013 and from which date ACML became a subsidiary entity of the Group.

The following table illustrates summarised financial information of the Group's investment in the joint venture:

		THE GROUP		
	2016	2015	2014	
Share of the joint venture's statement of financial position:	MUR'000	MUR'000	MUR'000	
Current assets	-	-	-	
Non-current assets	-	-	-	
Current liabilities	-	-	-	
Non-current liabilities		-		
Equity				
Share of the joint venture's revenue and profit:				
Revenue	-	-	6,306	
Administrative expenses	-	-	(3,169)	
Other income	-	-	30	
Net finance revenue	-	-	43	
Income tax expense		-	(546)	
Profit after tax			2,664	
Carrying amount of the investment		-	-	

### 22. INVESTMENT IN ASSOCIATES

### THE GROUP

The investment in associates are as follows:	Country of			
	incorporation		% Holding	
		2016	2015	2014
AfrAsia Zimbabwe Holdings Limited ("AZHL")	Zimbabwe	-	46.2%	47.0%
AfrAsia Corporate Finance (Africa) Limited	Mauritius	-	100.0%**	100.0%**
AfrAsia Corporate Finance (Pty) Limited	South Africa	-	100.0%**	100.0%**
AfrAsia Kingdom Holdings Limited ("AKHL")	Mauritius	-	100.0%**	52.0%

Since AZHL is being liquidated, the Group interest is no more accounted as an investment in associate. Refer to note 18 for further explanation as to those factors that led to the impairment loss. AKHL is a private limited company incorporated in Mauritius. Its principal activity is to act as an investment holding company.

In prior years, AfrAsia Bank Limited did not consider AKHL as its subsidiary as it was not exposed to or have rights to variability in returns from its involvement with AKHL and did not have the ability to affect those returns through its power over the entity pursuant to the shareholder's agreement with the other investor. Accordingly, the financial statements of these entities were not consolidated in the group financial statements. In 2015, the Group obtained control over AKHL as the latter bought back the shares held by the other shareholder. Refer to note 18 for further explanation to those factors that led to loss of control. AfrAsia Corporate Finance (Pty) Ltd and AfrAsia Corporate Finance (Africa) Ltd are independent corporate finance advisers based in South Africa and Mauritius respectively. Both are private entities and are not listed on any public exchange. Their advisory services include mergers and acquisitions, debt advisory, restructuring, equity advisory and Black Economic Empowerment ('BEE') Advisory. The Group acquired the remaining 50% equity on 1 October 2013 and from which date both entities became subsidiaries of the Group.

<sup>\*\*</sup> Accounted under investment in subsidiaries.



# 22. INVESTMENT IN ASSOCIATES (Continued)

The following table illustrates summarised financial information of the Group's investment in the associates:

		THE GROUP	
	2016	2015	2014
AfrAsia Zimbabwe Holdings Limited	MUR'000	MUR'000	MUR'000
Opening balance	-	118,565	179,688
Additions	-	-	144,693
Acquisition of subsidiaries	-	-	74,611
Share of loss after tax	-	-	(130,621)
Foreign exchange movement	-	-	(4,746)
Impairment loss	-	(118,565)	(144,247)
Share of other reserves			(814)
Closing balance			118,565
		THE GROUP	
	2016	2015	2014
AfrAsia Corporate Finance (Pty) Ltd	MUR'000	MUR'000	MUR'000
Opening balance	-	-	39,641
Share of loss	-	-	(1,262)
Dividend received	-	-	(12,330)
Carrying amount on acquisition of remaining 50% equity interest		-	(26,048)
Closing balance			-
		THE GROUP	
	2016	2015	2014
AfrAsia Corporate Finance (Africa) Ltd	MUR'000	MUR'000	MUR'000
Opening balance	-	-	5,985
Share of profit after tax	-	-	2,709
Dividend received	-	-	(3,942)
Carrying amount on acquisition of remaining 50% equity interest		-	(4,751)
Closing balance			
Statements of financial position			
Investment in associates			118,565
Statements of comprehensive income			
Share of loss of associates	<del>-</del>	<del>-</del>	(129,175)
The following table illustrates summarised financial information of investment in associates:		THE OPOUR	
	2016	THE GROUP 2015	2014
	MUR'000	MUR'000	MUR'000
Share of the associates' statement of financial position:		311 000	
Assets	-	-	1,475,821
Liabilities	<del>-</del>	-	(1,169,672)
Equity	<u> </u>	-	306,149
Share of the associates' revenue and profit:			
Revenue	<del>_</del>		431,033
Loss after tax		-	(129,175)
		;	(.=/,!/0)



# 23. EQUIPMENT

1,200   1,20	(a) THE GROUP	Improvement to buildings	Furniture and fittings	Office equipment	Motor vehicles	Computer equipment	Assets under work-in-progress	Total
Magiliarior of subsidiary   1,105   2,162   -	COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Additions         8,154         23,00         3,74         459         11,209         - 4,275           Exchange loss         145         186         12         199         1141         - 283           Disposals         167         1077         1347         - 1918         - 1370           At 30 June 2014         11,801         38,605         12,230         1,121         23,151         - 9,096           At 1 July 2014         19,661         38,605         12,230         1,121         23,151         - 9,096           Additions         15,678         11,301         2,231         1,04         12,151         - 4,858           Exchange gain         3         5         - 1         12         - 1,250         1,132           At 30 June 2015         35,842         50,501         14,09         2,186         39,880         - 12,250           Additions         12,733         26,902         2,795         12,190         39,880         - 12,250           Additions         12,900         4,090         2,186         39,890         - 12,250           Additions         12,920         4,090         2,180         39,880         - 12,250           Additions	At 1 July 2013	10,647	13,227	9,105	671	11,220	-	44,871
Echange loss   145   186   12   19   141   19   1230   1	Acquisition of subsidiary	1,105	2,162	-	-	1,779	-	5,046
Proposition	Additions	8,154	23,409	3,474	459	11,209	-	46,705
At 30 June 2014 19,861 38,065 12,230 1,121 23,151 - 94,968 Addisons 15,778 11,991 2,811 1,004 17,114 - 48,988 Exchange gain 3 6,052 12,030 11,004 17,114 - 48,988 Exchange gain 3 6,052 10,004 17,114 - 48,988 Exchange gain 3 6,004 10,004 17,114 - 48,988 Exchange gain 3 6,004 10,004 1	Exchange loss	(45)	(86)	(2)	(9)	(141)	-	(283)
Mart	Disposals		(107)	(347)	-	(916)	-	(1,370)
Additions	At 30 June 2014	19,861	38,605	12,230	1,121	23,151	-	94,969
Part	At 1 July 2014	19,861	38,605	12,230	1,121	23,151	-	94,968
Page	Additions	15,978	11,891	2,811	1,064	17,114	-	48,858
At July 2015	Exchange gain	3	5	-	1	2	-	11
Act   July 2015	Disposals		-	(945)	-	(387)	-	(1,332)
Additions         12,733         26,902         2,795         21,902         12,465         11         76,808           Exchange loss         (270)         (251)         (112)         (3,542)         (1212)         (5,702)         (270)         - 1,1771           Disposals         (3,712)         (112)         (3,542)         (11,124)         (5,706)         - 2,24,314           At 30 June 2016         44,593         77,266         12,910         12,549         45,899         11         193,228           DEPRECIATION           At 1 July 2013         2,368         3,254         3,592         564         6,329         - 2         16,107           Charge for the year         1,666         2,274         1,487         142         3,023         - 3,522         564         6,329         - 2         10,107           Assets written off         - (21)         (23)         (11)         (22)         (54)         - 2         10,107           At 1 July 2014         4,013         5,398         4,960         704         8,687         - 2         2,762           At 2 July 2014         4,013         5,398         4,960         704         8,687         - 2         4,64 <td>At 30 June 2015</td> <td>35,842</td> <td>50,501</td> <td>14,096</td> <td>2,186</td> <td>39,880</td> <td>-</td> <td>142,505</td>	At 30 June 2015	35,842	50,501	14,096	2,186	39,880	-	142,505
Part	At 1 July 2015	35,842	50,501	14,096	2,186	39,880	-	142,505
Name	Additions	12,733	26,902	2,795	21,902	12,465	11	76,808
Nation	Exchange loss	(270)	(25)	(439)	(297)	(740)	<del>-</del>	(1,771)
DEPRECIATION	Disposals	(3,712)	(112)	(3,542)	(11,242)	(5,706)	-	(24,314)
At 1 July 2013   2,368   3,254   3,592   564   6,329   - 10,107     Charge for the year   1,666   2,274   1,487   142   3,023   - 8,592     Exchange loss   121   123   11   122   154   - (101)     Assets written off   - (107)   (118)   - (101)   - (101)     Assets written off   - (107)   (118)   - (101)   - (101)     At 30 June 2014   4,013   5,398   4,960   704   8,687   - 2,3762     At 1 July 2014   4,013   5,398   4,960   704   8,687   - 2,3762     At 1 July 2014   4,013   5,398   4,960   704   8,687   - 2,3762     Charge for the year   3,102   4,533   2,013   221   6,019   - 15,888     Exchange gain   1   1   -   -   2,28   - (28)   - (45)     At 30 June 2015   7,116   9,932   6,556   925   14,480   - 39,009     At 1 July 2015   7,116   9,932   6,556   925   14,480   - 39,009     Charge for the year   4,019   6,164   2,489   1,354   8,762   - 2,2788     Exchange gain   -                                     Exchange gain   -	At 30 June 2016	44,593	77,266	12,910	12,549	45,899	11	193,228
Charge for the year         1,666         2,274         1,487         142         3,023         -         8,592           Exchange loss         (21)         (23)         (1)         (2)         (54)         -         (101)           Assets written off         -         (107)         (118)         -         (611)         -         (836)           At 30 June 2014         4,013         5,398         4,960         704         8,687         -         23,762           At 1 July 2014         4,013         5,398         4,960         704         8,687         -         23,762           Charge for the year         3,102         4,533         2,013         221         6,019         -         15,888           Exchange gain         1         1         1         -         -         2         -         4           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         -         -         -	DEPRECIATION							
Exchange loss         (21)         (23)         (1)         (2)         (54)         -         (101)           Assets written off         -         (107)         (118)         -         (611)         -         (836)           At 30 June 2014         4,013         5,988         4,960         704         8,687         -         23,762           At 1 July 2014         4,013         5,988         4,960         704         8,687         -         23,762           Charge for the year         3,102         4,533         2,013         221         6,019         -         15,888           Exchange gain         1         1         -         -         2         2         4         4           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         2,788           Exchange gain         -         -         -         -         -         -         -         <	At 1 July 2013	2,368	3,254	3,592	564	6,329	-	16,107
Assets written off         -         (107)         (118)         -         (611)         -         (836)           At 30 June 2014         4,013         5,398         4,960         704         8,687         -         23,762           At 1 July 2014         4,013         5,398         4,960         704         8,687         -         23,762           Charge for the year         3,102         4,533         2,013         221         6,019         -         15,888           Exchange gain         1         1         -         -         2         -         4,887           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	Charge for the year	1,666	2,274	1,487	142	3,023	-	8,592
At 30 June 2014         4,013         5,398         4,960         704         8,687         -         23,762           At 1 July 2014         4,013         5,398         4,960         704         8,687         -         23,762           Charge for the year         3,102         4,533         2,013         221         6,019         -         15,888           Exchange gain         1         1         -         -         2         -         4           Assets written off         -         -         (417)         -         (228)         -         (645)           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -	_	(21)	(23)		(2)		-	(101)
At 1 July 2014       4,013       5,398       4,960       704       8,687       -       23,762         Charge for the year       3,102       4,533       2,013       221       6,019       -       15,888         Exchange gain       1       1       -       -       2       -       4       4         Assets written off       -       -       (417)       -       (228)       -       (645)         At 30 June 2015       7,116       9,932       6,556       925       14,480       -       39,009         At 1 July 2015       7,116       9,932       6,556       925       14,480       -       39,009         Charge for the year       4,019       6,164       2,489       1,354       8,762       -       22,788         Exchange gain       -       -       -       -       -       8       -       2,788         Exchange gain       -       -       -       -       -       -       8       -	Assets written off	<del>-</del>	(107)	(118)	-	(611)	-	(836)
Charge for the year         3,102         4,533         2,013         221         6,019         -         15,888           Exchange gain         1         1         -         -         2         -         4           Assets written off         -         -         -         (417)         -         (228)         -         (645)           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         8         9         9         18,052         -         53,127         9         12,847         1         14,010         1         14,01	At 30 June 2014	4,013	5,398	4,960	704	8,687	-	23,762
Exchange gain         1         1         -         -         2         -         4           Assets written off         -         -         -         (417)         -         (228)         -         (456)           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         -         8         -         8         -         8         -         8         -         8         -         8         -         8         -         -         8,678         - <td>At 1 July 2014</td> <td>4,013</td> <td>5,398</td> <td>4,960</td> <td>704</td> <td>8,687</td> <td>-</td> <td>23,762</td>	At 1 July 2014	4,013	5,398	4,960	704	8,687	-	23,762
Assets written off         -         -         (417)         -         (228)         -         (645)           At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         8         -         8           Disposals         (1,136)         (88)         (1,877)         (379)         (5,198)         -         (8,678)           At 30 June 2016         9,999         16,008         7,168         1,900         18,052         -         53,127           NET CARRYING AMOUNT           At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	Charge for the year	3,102	4,533	2,013	221	6,019	-	15,888
At 30 June 2015         7,116         9,932         6,556         925         14,480         -         39,009           At 1 July 2015         7,116         9,932         6,556         925         14,480         -         39,009           Charge for the year         4,019         6,164         2,489         1,354         8,762         -         22,788           Exchange gain         -         -         -         -         8         8         8           Disposals         (1,136)         (88)         (1,877)         (379)         (5,198)         -         (8,678)           At 30 June 2016         9,999         16,008         7,168         1,900         18,052         -         53,127           NET CARRYING AMOUNT           At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	Exchange gain	1	1	-	-	2	-	4
At 1 July 2015       7,116       9,932       6,556       925       14,480       -       39,009         Charge for the year       4,019       6,164       2,489       1,354       8,762       -       22,788         Exchange gain       -       -       -       -       8       -       8         Disposals       (1,136)       (88)       (1,877)       (379)       (5,198)       -       (8,678)         At 30 June 2016       9,999       16,008       7,168       1,900       18,052       -       53,127         NET CARRYING AMOUNT         At 30 June 2016       34,594       61,258       5,742       10,649       27,847       11       140,101         At 30 June 2016       28,726       40,569       7,540       1,261       25,400       -       103,496	Assets written off			(417)		(228)	-	(645)
Charge for the year       4,019       6,164       2,489       1,354       8,762       -       22,788         Exchange gain       -       -       -       -       -       8       -       8         Disposals       (1,136)       (88)       (1,877)       (379)       (5,198)       -       (8,678)         At 30 June 2016       9,999       16,008       7,168       1,900       18,052       -       53,127         NET CARRYING AMOUNT         At 30 June 2016       34,594       61,258       5,742       10,649       27,847       11       140,101         At 30 June 2015       28,726       40,569       7,540       1,261       25,400       -       103,496	At 30 June 2015	7,116	9,932	6,556	925	14,480	-	39,009
Exchange gain         -         -         -         -         8         -         8           Disposals         (1,136)         (88)         (1,877)         (379)         (5,198)         -         (8,678)           At 30 June 2016         9,999         16,008         7,168         1,900         18,052         -         53,127           NET CARRYING AMOUNT           At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	At 1 July 2015	7,116	9,932	6,556	925	14,480	-	39,009
Disposals         (1,136)         (88)         (1,877)         (379)         (5,198)         -         (8,678)           At 30 June 2016         9,999         16,008         7,168         1,900         18,052         -         53,127           NET CARRYING AMOUNT           At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	Charge for the year	4,019	6,164	2,489	1,354	8,762	-	22,788
At 30 June 2016       9,999       16,008       7,168       1,900       18,052       -       53,127         NET CARRYING AMOUNT         At 30 June 2016       34,594       61,258       5,742       10,649       27,847       11       140,101         At 30 June 2015       28,726       40,569       7,540       1,261       25,400       -       103,496	Exchange gain	-	-	-	-	8	-	8
At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	Disposals	(1,136)	(88)	(1,877)	(379)	(5,198)	-	(8,678)
At 30 June 2016         34,594         61,258         5,742         10,649         27,847         11         140,101           At 30 June 2015         28,726         40,569         7,540         1,261         25,400         -         103,496	At 30 June 2016	9,999	16,008	7,168	1,900	18,052	-	53,127
At 30 June 2015 28,726 40,569 7,540 1,261 25,400 - 103,496	NET CARRYING AMOUNT							
	At 30 June 2016	34,594	61,258	5,742	10,649	27,847	11	140,101
At 30 June 2014 15,848 33,207 7,270 417 14,464 - 71,207	At 30 June 2015	28,726	40,569	7,540	1,261	25,400		103,496
	At 30 June 2014	15,848	33,207	7,270	417	14,464	-	71,207



# 23. EQUIPMENT (Continued)

(b) THE BANK	Improvement to buildings	Furniture and fittings	Office equipment	Motor vehicles	Computer equipment	Assets under work-in-progress	Total
COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	10,647	13,227	9,093	671	11,184	-	44,822
Additions	8,154	23,312	3,473	63	9,732	-	44,734
Disposals	<u> </u>	-	(347)		(237)		(584)
At 30 June 2014	18,801	36,539	12,219	734	20,679	-	88,972
At 1 July 2014	18,801	36,539	12,219	734	20,679	-	88,972
Additions	15,978	11,846	2,811	61	16,172	-	46,868
Disposals	<del>-</del>		(945)	-	(387)	-	(1,332)
At 30 June 2015	34,779	48,385	14,085	795	36,464	-	134,508
At 1 July 2015	34,779	48,385	14,085	795	36,464	-	134,508
Additions	9,695	26,474	2,795	18,212	12,143	11	69,330
Disposals	<del>-</del>	(26)	(2,011)	(10,207)	(2,999)	-	(15,243)
At 30 June 2016	44,474	74,833	14,869	8,800	45,608	11	188,595
DEPRECIATION							
At 1 July 2013	2,368	3,254	3,589	563	6,293	-	16,067
Charge for the year	1,214	1,832	1,482	115	2,235	-	6,878
Disposals		-	(122)	-	(160)		(282)
At 30 June 2014	3,582	5,086	4,949	678	8,368	-	22,663
At 1 July 2014	3,582	5,086	4,949	678	8,368	-	22,663
Charge for the year	2,725	4,055	2,013	10	4,733	-	13,536
Disposals		-	(417)	-	(228)	-	(645)
At 30 June 2015	6,307	9,141	6,545	688	12,873	-	35,554
At 1 July 2015	6,307	9,141	6,545	688	12,873	-	35,554
Charge for the year	3,976	6,025	2,319	491	7,693	-	20,504
Disposals	-	(5)	(781)	-	(2,668)	-	(3,454)
At 30 June 2016	10,283	15,161	8,083	1,179	17,898	-	52,604
NET CARRYING AMOUNT							
At 30 June 2016	34,191	59,672	6,786	7,621	27,710	11	135,991
At 30 June 2015	28,472	39,244	7,540	107	23,591	<del>-</del>	98,955
At 30 June 2014	15,219	31,453	7,270	56	12,311	<u>-</u>	66,310



# 24. INTANGIBLE ASSETS

(a) THE GROUP	Computer software	Banking software	*Other	Assets under progress	Goodwill	Non-compete agreement	Licence	Customer relations	Total
COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	14,058	17,119	7,743	-	-	-	-	-	38,920
Acquisition of subsidiary	-	-	-	-	206,771	41,195	32,587	124,609	405,162
Additions	818	28,565	-	-	-	-	-	-	29,383
At 30 June 2014	14,876	45,684	7,743	-	206,771	41,195	32,587	124,609	473,465
At 1 July 2014	14,876	45,684	7,743	-	206,771	41,195	32,587	124,609	473,465
Additions	3,266	13,660	2,184	-	-	-	-	-	19,110
At 30 June 2015	18,142	59,344	9,927	-	206,771	41,195	32,587	124,609	492,575
At 1 July 2015	18,142	59,344	9,927	-	206,771	41,195	32,587	124,609	492,575
Transfer from other assets	-	-	-	35,805	-	-	-	-	35,805
Additions	2,920	18,960	-	15,362	5,345	-	-	-	42,587
At 30 June 2016	21,062	78,304	9,927	51,167	212,116	41,195	32,587	124,609	570,967
AMORTISATION									
At 1 July 2013	6,693	12,921	3,885	-	-	-	-	-	23,499
Charge for the year	2,504	3,563	659	<del>-</del>	-	15,448	12,220	14,065	48,459
At 30 June 2014	9,197	16,484	4,544	-	-	15,448	12,220	14,065	71,958
At 1 July 2014	9,197	16,484	4,544	-	-	15,448	12,220	14,065	71,958
Charge for the year	2,564	5,258	1,079	-	-	20,598	16,293	18,754	64,546
At 30 June 2015	11,761	21,742	5,623	-	-	36,046	28,513	32,819	136,504
At 1 July 2015	11,761	21,742	5,623	-	-	36,046	28,513	32,819	136,504
Charge for the year	2,257	6,271	877	-	-	5,149	4,074	14,517	33,145
Impairment charge for the year (note 19b)	<del>-</del>	-	-	-	77,213	-	-	23,301	100,514
At 30 June 2016	14,018	28,013	6,500	-	77,213	41,195	32,587	70,637	270,163
NET CARRYING AMOUNT									
At 30 June 2016	7,044	50,291	3,427	51,167	134,903	-	-	53,972	300,804
At 30 June 2015	6,381	37,602	4,304	-	206,771	5,149	4,074	91,790	356,071
At 30 June 2014	5,679	29,200	3,199	_	206,771	25,747	20,367	110,544	401,507

 $<sup>{}^{\</sup>star}\text{Other intangible assets consist of corporate lifetime membership and credit card related assets}.$ 



# 24. INTANGIBLE ASSETS (Continued)

(b) THE BANK	Computer software	Banking software	*Other	Assets under progress	Total
COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013 Additions	14,057 305	17,120 28,565	7,742	_	38,919 28,870
At 30 June 2014	14,362	45,685	7,742	-	67,789
At 1 July 2014 Additions	14,362 3,237	45,685 13,660	7,742 2,184	-	67,789 19,081
At 30 June 2015	17,599	59,345	9,926	-	86,870
At 1 July 2015 Transfer from other assets Additions	17,599 - 2,920	59,345 - 18,960	9,926 - -	- 35,805 15,362	86,870 35,805 37,242
At 30 June 2016	20,519	78,305	9,926	51,167	159,917
AMORTISATION					
At 1 July 2013 Charge for the year	6,693 2,402	12,921 3,563	3,885 659	-	23,499 6,624
At 30 June 2014	9,095	16,484	4,544		30,123
At 1 July 2014 Charge for the year	9,095 2,392	16,484 5,258	4,544 1,079	- -	30,123 8,729
At 30 June 2015	11,487	21,742	5,623	-	38,852
At 1 July 2015 Charge for the year	11,487 2,076	21,742 6,271	5,623 877	-	38,852 9,224
At 30 June 2016	13,563	28,013	6,500	-	48,076
NET CARRYING AMOUNT					
At 30 June 2016	6,956	50,292	3,426	51,167	111,841
At 30 June 2015	6,112	37,603	4,303	<u>-</u>	48,018
At 30 June 2014	5,267	29,201	3,198	<u>-</u>	37,667

<sup>\*</sup>Other intangible assets consist of corporate lifetime membership and credit card related assets.



# 25. OTHER ASSETS

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Dividend receivable	-	-	-	112,000	145,000	100,000
Trade receivables	13,552	63,694	39,088	-	-	-
Due from associates	-	40,292	34,575	-	-	-
Advance payment	588	36,011	22,511	345	36,011	22,511
Unpaid share capital (Note 30)	-	39,669	-	-	39,669	-
Indirect taxes receivable	35,288	24,999	15,755	34,951	24,999	15,755
Redemption monies receivable	-	-	16,968	-	-	-
Due from financial institution	18,714	15,044	13,569	18,714	15,044	13,569
Prepaid expenses	20,190	7,307	8,391	11,442	4,688	4,272
Other receivables	41,875	36,727	46,214	28,732	22,739	18,110
	130,207	263,743	197,071	206,184	288,150	174,217

Dividend income is receivable from a subsidiary and is receivable within one year.

The ageing of trade receivables is as follows:

THE GROUP	< 30 days	31 - 60 days	61 - 90 days	> 90 days	Total
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
2016	12,084	1,240	-	228	13,552
2015	40,804	3,229	4,142	15,519	63,694
2014	29,028	4,545	364	5,151	39,088

During the year, there was no impairment at the group level (2015: MUR 12.7m and 2014: nil).

Redemption monies receivable represents amount receivables from the custodian bank in respect of equity linked notes matured.

# 26. DUE TO BANKS

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Borrowings from the Central Bank	173,510	227,411	895,115	173,510	227,411	895,115
Deposits from other banks		7	120,235	-	-	120,235
	173,510	227,418	1,015,350	173,510	227,411	1,015,350

The borrowings from the Central Bank are secured by the Bank's cash balances held with the Central Bank



## 27. DEPOSITS FROM CUSTOMERS

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Personal						
- Current accounts	7,865,503	6,698,762	4,165,514	7,865,503	6,698,762	4,165,514
- Savings accounts	3,706,128	3,298,553	2,214,327	3,706,128	3,298,553	2,214,327
- Term deposits	6,237,983	5,760,491	5,079,793	6,237,983	5,760,491	5,079,793
Business						
- Current accounts	42,854,973	29,169,754	18,018,077	43,115,449	29,333,507	18,340,582
- Savings accounts	640,621	381,479	490,322	640,621	381,479	490,322
- Term deposits	18,696,901	21,092,069	10,360,960	18,803,133	21,419,251	10,714,866
Government institutions						
- Current accounts	-	-	-	-	-	-
- Savings accounts	10,159	9,817	4,774	10,159	9,817	4,774
- Term deposits	<del>_</del>	26,791	79,777	-	26,791	79,777
	80,012,268	66,437,716	40,413,544	80,378,976	66,928,651	41,089,955

Included in 'Deposits from customers' accounts are deposits of MUR 711.9m (2015: MUR 800.7m and 2014: MUR 359.4m) held as collateral against loans and advances to the respective customers.

# 28. DEBTS ISSUED

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
(i) Loan notes	197,317	739,911	366,021	-	-	-
(ii) Unsecured subordinated bonds	1,292,626	915,327	742,496	1,111,032	1,094,275	1,033,574
	1,489,943	1,655,238	1,108,517	1,111,032	1,094,275	1,033,574
(i) Loan notes						

(I) Loan notes						
The loan notes issued represent the discounted value of capital guaranteed to investors on th	e structured products	issued by the Group.				
				THE GROUP		
				2016	2015	2014
The notes are due as follows:				MUR'000	MUR'000	MUR'000
Within 1 year				91,085	242,424	271,139
After 5 years				106,232	497,487	94,882
				197,317	739,911	366,021
Loan notes bear interest at 7.50% per annum on average (2015: 8.50% and 2014: 8.50%).						
(ii) Unsecured subordinated bonds						
		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
The bonds are due as follows:	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Within 1 year	3,893	-	-	-	-	-
After 1 year but before 5 years	1,288,733	915,327	583,535	1,111,032	1,094,275	874,613
After 5 years	-	-	158,961	-	-	158,961

Interest on unsecured bonds denominated in MUR ranges between 6.75% to 8.90% (2015: between 7.00% to 9.15% and 2014: between 7.00% to 9.15%) while USD-denominated bonds bear interest that ranges between 4.20% to 5.20% (2015: between 4.20% to 5.23% and 2014: between 4.20% to 5.23%).

915,327

742,496

1,111,032

1,094,275

1,292,626

1,033,574



# 29. OTHER LIABILITIES

				THE BANK		
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Customer custody payable	123,320	251,982	419,674	123,320	251,982	419,674
Advance commission	70,172	82,379	64,052	70,172	82,379	64,052
Personnel expenses related accruals	104,896	71,973	83,451	104,617	36,904	67,079
Dividend payable	165	69,861	-	165	69,861	-
Redemption monies payable	-	-	16,968	-	-	-
Unsecured bank loan	-	-	90,180	-	-	-
Other financial liabilities	1,348,157	1,036,333	1,325,424	-	-	-
Other payables	124,166	115,343	92,174	109,232	90,661	48,705
	1,770,876	1,627,871	2,091,923	407,506	531,787	599,510

Customer custody payable relates to fund received from deposit clients as at 30 June which has not yet been allocated to the respective client accounts.

Advance commission relates to upfront fees received on credit advances.

Unsecured bank loan bears interest of LIBOR + 3% and has been classified within other liabilities in prior year, as the loan had already matured and was repayable on demand.

30. Ordinary shares, treasury				THE GR	OUP AND THE BANK	
				2016	2015	2014
				MUR'000	MUR'000	MUR'000
Ordinary shares of no par value Issued and fully paid				2,595,363	2,551,290	1,747,639
Issued and not yet paid (Note 25)				2,373,303	39,669	1,747,00
			_	2,595,363	2,590,959	1,747,639
Analysed as follows:			THE GROUP AND	THE BANK		
Issued and fully paid	2016		2015		2014	
	Number of		Number of		Number of	
	shares	Amount	shares	Amount	shares	Amoun
		MUR'000		MUR'000		MUR'000
At 1 July	96,672,088	2,590,959	77,889,488	1,747,639	76,999,195	1,694,593
Issue of ordinary shares	352,272	17,261	17,973,036	803,651	890,293	53,046
Issued and not yet paid (Note 25)	-	-	809,564	39,669	-	
Indemnity costs		(12,857)	-	-	-	
At 30 June	97,024,360	2,595,363	96,672,088	2,590,959	77,889,488	1,747,639
			THE GROUP AND	THE BANK		
Treasury shares	2016		2015		2014	
	Number of		Number of		Number of	
	shares	Amount	shares	Amount	shares	Amoun
		MUR'000		MUR'000		MUR'000
At 1 July	-	-	6,544,778	405,776	-	
				_	6,544,778	405,776
Acquired during the year	-	-	-	-	0,344,770	403,770
Acquired during the year Issue of ordinary shares	<u> </u>	<u> </u>	(6,544,778)	(405,776)	-	-

Indemnity costs relate to issue costs paid to National Bank of Canada as per deed of indemnity dated 27 November 2014.



# 30. ORDINARY SHARES, TREASURY SHARES AND CLASS A SHARES (Continued)

### Class A shares

THE	$\sim$ r	$\sim$	110
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me and a						
Issued and fully paid	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
		MUR'000		MUR'000		MUR'000
USD 20,000,000 Class A Series 1 Shares	2,000,000	604,580	2,000,000	604,580	2,000,000	604,580
MUR 800,000,000 Class A Series 2 Shares	8,000,000	800,000	8,000,000	800,000	8,000,000	800,000
Transaction costs	<del>_</del>	(4,812)		(4,812)	-	(4,336)
	10,000,000	1,399,768	10,000,000	1,399,768	10,000,000	1,400,244
Analysed as follows:	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
		MUR'000		MUR'000		MUR'000
USD 20,000,000 Class A Series 1 Shares						
At 1 July	2,000,000	604,580	2,000,000	604,580	-	-
Issued during the year	-	-	-	-	2,000,000	604,580
At 30 June	2,000,000	604,580	2,000,000	604,580	2,000,000	604,580
	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
MUR 800,000,000 Class A Series 2 Shares		MUR'000	Trampor or onal oc	MUR'000		MUR'000
At 1 July	8,000,000	800,000	8,000,000	800,000	-	-
Issued during the year	-	, -	-	-	8,000,000	800,000
At 30 June	8,000,000	800,000	8,000,000	800,000	8,000,000	800,000
THE DANK						
THE BANK						
Issued and fully paid	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
LICD 20 000 000 Class A Caries 1 Charac	2 000 000	MUR'000	2 000 000	MUR'000	2 000 000	MUR'000
USD 20,000,000 Class A Series 1 Shares MUR 800,000,000 Class A Series 2 Shares	2,000,000	604,580	2,000,000	604,580	2,000,000	604,580
Transaction costs	8,000,000	800,000	8,000,000	800,000	8,000,000	800,000
Transaction costs	10,000,000	(18,812)	10,000,000	(18,812)	-	(18,336)
	10,000,000	1,385,768	10,000,000	1,385,768	10,000,000	1,386,244
Analysed as follows:	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
		MUR'000		MUR'000		MUR'000
USD 20,000,000 Class A Series 1 Shares						
At 1 July	2,000,000	604,580	2,000,000	604,580	-	-
Issued during the year	, , , <u>-</u>	-	-	-	2,000,000	604,580
At 30 June	2,000,000	604,580	2,000,000	604,580	2,000,000	604,580
At 30 Julie	2,000,000	004,380	2,000,000	004,360	2,000,000	004,360
	2016		2015		2014	
	Number of shares	Amount	Number of shares	Amount	Number of shares	Amount
MUR 800,000,000 Class A Series 2 Shares	Number of shares	MUR'000	Number of Shares	MUR'000	Number of Shares	MUR'000
At 1 July	8,000,000	800,000	8,000,000	800,000		
Issued during the year	-	-	-	-	8,000,000	800,000
- '		200.000	0.000.000			
At 30 June	8,000,000	800,000	8,000,000	800,000	8,000,000	800,000

The Class A shares do not carry any general voting right at any shareholders meeting of the Bank other than an irrevocable right to vote on any proposal to amend the Class A shares Terms and Conditions.



### 31. OTHER RESERVES

OTHER RESERVES			1	THE GROUP						THE BANK		
	Equity-settled share-based payment reserve	Statutory reserve	General banking reserve	Foreign currency translation reserve	Available-for- sale reserve	Associates other reserve	Total	Equity-settled share-based payment reserve	Available-for- sale reserve	Statutory reserve	General banking reserve	Total
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	15,849	92,464	101,755	561	-	2,123	212,752	15,849	-	92,464	101,755	210,068
Appropriation from retained earnings	-	33,397	31,054	-	-	-	64,451	-	-	33,397	31,054	64,451
Expense arising from equity-settled share- based payment transactions	(1,566)	-	-	-	-	-	(1,566)	(1,566)	-	-	-	(1,566)
Net gain on available-for-sale financial assets	-	-	-	-	1,978	-	1,978	-	-	_	-	-
Movement in revaluation reserve	-	-	-	-	-	(814)	(814)	-	-	-	-	-
Net investment hedging	-	-	-	7,008	-	-	7,008	-	-	-	-	-
Foreign currency translation		-	-	(9,631)	-	-	(9,631)	-	-	-	-	
At 30 June 2014	14,283	125,861	132,809	(2,062)	1,978	1,309	274,178	14,283	-	125,861	132,809	272,953
At 1 July 2014	14,283	125,861	132,809	(2,062)	1,978	1,309	274,178	14,283	-	125,861	132,809	272,953
Appropriation from retained earnings	-	26,255	118,354	-	-	-	144,609	-	-	26,255	118,354	144,609
Expense arising from equity-settled share- based payment transactions	(360)	-	-	-	-	-	(360)	(360)	-	-	-	(360)
Net gain on available-for-sale financial												
assets	-	-	-	- ((70)	1,999	-	1,999	-	-	-	-	-
Foreign currency translation		-	-	(678)	-	-	(678)	-	-	-	-	
At 30 June 2015	13,923	152,116	251,163	(2,740)	3,977	1,309	419,748	13,923	-	152,116	251,163	417,202
At 1 July 2015	13,923	152,116	251,163	(2,740)	3,977	1,309	419,748	13,923	-	152,116	251,163	417,202
Appropriation from retained earnings	-	65,045	(116,608)	-	-	-	(51,563)	-	-	65,045	(116,608)	(51,563)
Net loss on available-for-sale financial assets	-	-	-	-	(6,867)	-	(6,867)	-	(579)	-	-	(579)
Movement in revaluation reserve	-	-	-	-	-	(1,309)	(1,309)	-	-	-	-	-
Foreign currency translation		-	-	(17,165)	-	-	(17,165)	-	-	-	-	-
At 30 June 2016	13,923	217,161	134,555	(19,905)	(2,890)	-	342,844	13,923	(579)	217,161	134,555	365,060

### **EQUITY-SETTLED SHARE-BASED PAYMENT RESERVE**

Movement in equity-settled share-based payment reserve relates to expense recognised for employee services received during the year. The share-based payment plans are described below.

### (a) Senior executives plan

### (i) Ordinary shares of no par value

621,224 ordinary shares of no par value were granted to the founding executives of the Bank in 2009. The shares, fair valued at MUR 17.36 per share based on a valuation performed by independent professional advisors, were issued for a consideration of MUR 11.85 per share payable in three instalments at the following dates: 50% on 15 September 2008, 25% on 15 July 2009 and 25% on 15 December 2009. There was no vesting period.

### (ii) Founding Executives shares

1,175,694 non-voting shares at a fair value of MUR 7 per share were issued to Founding Executives during the financial years 2009 to 2011. The vesting of the shares is subject to founding executives remaining in service for three years since date of employment failing which entitlement to the shares are forfeited. The shares carry equal rights to dividends and distribution and to surplus on winding up as the Bank's existing ordinary shares of no par value but do not have voting rights.

### (iii) Founding Executives shares scheme

An option to subscribe for a maximum of 1,761,360 ordinary shares of the Bank ('share option') was granted to the Founding Executives on November 29, 2012. The Bank granted the share option to the Founding Executives for a consideration of MUR 1 per option. The Founding Executives may exercise the option in respect of up to 20 percent of the option shares granted on each Exercise Date being on each 30 June starting as from 30 June 2013 and ending on 30 June 2017 (inclusive). The share option vest if the Founding Executives remain in employment at the Bank pursuant to the contract on the Exercise Date and neither the Founding Executives nor the Bank must have issued a notice to terminate the Contract on or before the Exercise Date. The fair value of the share options is based on the price at the Exercise Date. The expense arising from equity-settled share-based payment transactions amounted to nil (2015: MUR 8.2m; 2014: MUR 20.1m). No share option was granted during the year (2015: 352,272; 2014: 704,544). The average price per share was MUR 23.13 as at 30 June 2015 and MUR 33.13 as at 30 June 2014. 88,068 share options at an average price of MUR 44.00 per share are outstanding at 30 June 2016 (2015: 704,544 at MUR 23.13; 2014: 1,056,816 at MUR 33.13). The average remaining contractual life of the share options outstanding as at 30 June 2016 is 1 year (2015: 2 years; 2014: 3 years). No share option was bought back by the Bank in 2016 (2015: MUR 8.6m; 2014: MUR 21.7m), hence, the net movement of nil for the year ended 30 June 2016 (2015: MUR (0.4m); 2014: MUR (1.6m)).



# 31. OTHER RESERVES (Continued)

### (b) General employee plan

Other employees were granted 240,057 Employee (non-voting) shares in February 2009. The shares, the fair value of which was estimated at MUR 17.36, were issued for a consideration of MUR 11.85 per share, half of which was paid on 6 February 2009 with the second half on 6 February 2010. The vesting of the shares is subject to the employee remaining in service for a period of two years from the date of grant. The shares carry equal rights to dividends and distribution and to surplus on winding up as the Bank's existing ordinary shares of no par value but do not have voting rights.

### STATUTORY RESERVE

This reserve represents transfers from retained earnings in accordance with the Banking Act 2004. A sum equal to not less than 15% of the Bank's profit for the year Is transferred each year until the balance is equal to the amount paid as stated capital.

### **GENERAL BANKING RESERVE**

This reserve comprises amounts set aside for general banking risks, including future losses and other unforeseen risks. It also includes provision made to meet other regulatory provision including country risk.

#### ASSOCIATES OTHER RESERVE

This reserve relates to the Group's share of available-for-sale reserve in associates.

### FOREIGN CURRENCY TRANSLATION RESERVE

This reserve arises on retranslation of foreign operations on consolidation.

### 32. FAIR VALUE OF FINANCIAL INSTRUMENTS

### (a) Financial instruments recorded at fair value

### Determination of fair value and fair value hierarchy

The Bank uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities;

Level 2: other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly; and

Level 3: techniques which use inputs which have a significant effect on the recorded fair value that are not based on observable market data.



### (a) Financial instruments recorded at fair value (Continued)

The following tables show an analysis of financial instruments recorded at fair value by level of the fair value hierarchy:

THE GROUP		2016			2015			2014	
	Level 1	Level 2	Total fair value	Level 1	Level 2	Total fair value	Level 1	Level 2	Total fair value
Financial assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Derivatives held-for-trading									
Forward foreign exchange contracts	-	25,497	25,497	-	51,303	51,303	-	67,849	67,849
Foreign exchange option contracts	-	8,147	8,147	-	17,224	17,224	-	8,239	8,239
Options linked notes	-	105,003	105,003	-	148,856	148,856	-	166,315	166,315
Index linked notes		-	-			-	-	618,442	618,442
		138,647	138,647	-	217,383	217,383	-	860,845	860,845
Financial investments - held-for-trading									
Government of Mauritius debts securities	-	2,923,763	2,923,763	-	1,465,219	1,465,219	-	1,071,625	1,071,625
Bank of Mauritius bonds and notes	-	344,663	344,663	-	234,518	234,518	-	585,736	585,736
Unquoted equity investments	-	1,351,671	1,351,671	-	1,072,421	1,072,421	-	724,733	724,733
Listed equity shares	-	-	-	5,929	-	5,929	-	-	-
Corporate debt securtities		273,644	273,644	-	267,387	267,387	-	254,051	254,051
		4,893,741	4,893,741	5,929	3,039,545	3,045,474	-	2,636,145	2,636,145
Financial investments - available-for-sale									
Equity shares	-	16,255	16,255	-	22,539	22,539	-	20,530	20,530
Bank of Mauritius bonds and notes		316,033	316,033	-	-	-	-	-	-
Preference shares		-	-	-	_		-	302,300	302,300
		332,288	332,288	-	22,539	22,539	-	322,830	322,830
		5,364,676	5,364,676	5,929	3,279,467	3,285,396	-	3,819,820	3,819,820
Financial liabilities									
Derivatives held-for-trading									
Forward foreign exchange contracts	-	(119,767)	(119,767)	-	(37,551)	(37,551)	-	(64,446)	(64,446)
Foreign exchange option contracts	-	(8,147)	(8,147)	-	(17,224)	(17,224)	-	(8,239)	(8,239)
Options linked notes	-	(105,003)	(105,003)	-	(148,856)	(148,856)	-	(166,315)	(166,315)
Index linked notes	-	-	-	-	-	-	-	(618,442)	(618,442)
Put Option		-		-	(351,463)	(351,463)	-	-	
	<u> </u>	(232,917)	(232,917)		(555,094)	(555,094)		(857,442)	(857,442)



### (a) Financial instruments recorded at fair value (Continued)

THE BANK		2016			2015			2014	
	Level 1	Level 2	Total fair value	Level 1	Level 2	Total fair value	Level 1	Level 2	Total fair value
Financial assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Derivatives held-for-trading									
Forward foreign exchange contracts	-	25,497	25,497	-	51,303	51,303	-	67,849	67,849
Foreign exchange option contracts	-	8,147	8,147	-	17,224	17,224	-	8,239	8,239
	-	33,644	33,644	-	68,527	68,527	-	76,088	76,088
Financial investments - held-for-trading					-				
Government of Mauritius debts securities	-	2,923,763	2,923,763	-	1,465,219	1,465,219	-	1,071,625	1,071,625
Bank of Mauritius bonds and notes	-	344,663	344,663	-	234,518	234,518	-	585,736	585,736
Corporate debt securities	<u>-</u>	273,644	273,644	-	267,387	267,387	-	254,051	254,051
<u>-</u>	<u>-</u>	3,542,070	3,542,070	<u>-</u>	1,967,124	1,967,124	<u>-</u>	1,911,412	1,911,412
Financial investments - available-for-sale									
Bank of Mauritius bonds and notes		316,033	316,033						-
_	-	316,033	316,033	-	-	-	-	-	-
_	-	3,891,747	3,891,747		2,035,651	2,035,651	-	1,987,500	1,987,500
Financial liabilities									
Derivatives held-for-trading									
Forward foreign exchange contracts	-	(119,767)	(119,767)	-	(37,551)	(37,551)	-	(64,446)	(64,446)
Foreign exchange option contracts	-	(8,147)	(8,147)	-	(17,224)	(17,224)	-	(8,239)	(8,239)
	<u>-</u>	(127,914)	(127,914)	-	(54,775)	(54,775)	<u>-</u>	(72,685)	(72,685)
	-	(127,914)	(127,914)	-	(54,775)	(54,775)	_	(72,685)	(72,685)

### Valuation techniques

### Financial investments - held-for-trading

(i) Unquoted equity investments

Unquoted equity investments relate to investments in equity funds. The fair value of these investments has been based on their published share price used for trading.

(ii) Government debts securities and Bank of Mauritius bonds and notes

Those investments are valued based on the market yield of similar instruments as made publicly available by the local regulator.

(iii) Corporate debt securities

Those investments are valued based on the market yield of similar instruments which is publicly available.

### Financial investments - available-for-sale

The investment in equity shares has been fair valued at year end based either on the net assets value of the investee or are based on the market yield of similar instruments as made publicly available by the local regulator.

### Derivatives

Derivative products valued using a valuation technique with market observable inputs include forward foreign exchange contracts and foreign exchange option contracts. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves.

### Transfers between hierarchy

There was no transfer between fair value hierarchy during the year under review.



### (b) Fair value of financial assets and liabilities not carried at fair value

The following describes the methodologies and assumptions used to determine fair values for those financial instruments which are not recorded at fair value in the financial statements:

### Assets for which fair value approximates carrying value

For financial assets and financial liabilities that have a short term maturity (less than three months), it is assumed that the carrying amount approximates their fair value. This assumption is also applied to demand deposits, and savings accounts without a specific maturity.

#### Fixed rate financial instruments

The fair value of fixed rate financial assets and liabilities carried at amortised cost is estimated by comparing market interest rates when they are first recognised with current market rates for similar financial instruments. The estimated fair value of fixed interest bearing deposits is based on discounted cash flows using prevailing money market interest rates for debts with similar credit risk and maturity. For those notes issued where quoted market prices are not available, a discounted cash flow model is used based on a current interest rate yield curve appropriate for the remaining terms to maturity and credit spreads.

Set out below is a comparison, by class, of the carrying amounts and fair values of the Group's and the Bank's financial instruments that are not carried at fair value in the financial statements. The table does not include the fair values of non-financial assets and non-financial liabilities.

THE GROUP	30 June	30 June 2	2015	30 June 2014		
	Carrying amount	Total fair value	Carrying amount	Total fair value	Carrying amount	Total fair value
Financial assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	3,029,129	2,514,213	2,514,213	2,021,272	2,021,272
Due from banks	46,009,527	46,009,527	41,447,016	41,447,016	18,265,309	18,265,309
Loans and advances to customers	21,958,341	21,999,481	21,772,735	21,913,775	17,227,455	17,469,252
Financial investments - available-for-sale	18,510	18,510	18,510	18,510	18,510	18,510
Financial investments - held-to-maturity	11,538,879	11,589,356	5,071,692	5,295,321	6,836,837	7,045,147
Other assets (excluding prepayments, accrued income and stock)	91,423	91,423	182,385	182,385	161,601	161,601
ner assets (excluding prepayments, accraca meetine and stock)	82,645,809	82,737,426	71,006,551	71,371,220	44,530,984	44,981,091
Financial liabilities						
Due to banks	(173,510)	(173,510)	(227,418)	(227,418)	(1,015,350)	(1,015,350)
Deposits from customers	(80,012,268)	(81,036,861)	(66,437,716)	(66,517,489)	(40,413,544)	(40,149,650)
Debts issued	(1,489,943)	(1,945,288)	(1,655,238)	(1,694,663)	(1,108,517)	(1,156,230)
Other liabilities	(1,770,876)	(1,770,876)	(1,627,871)	(1,627,871)	(2,091,923)	(2,091,923)
	(83,446,597)	(84,926,535)	(69,948,243)	(70,067,441)	(44,629,334)	(44,413,153)

THE BANK	30 June	2016	30 June 2	2015	30 June 2014		
	Carrying amount	Total fair value	Carrying amount	Total fair value	Carrying amount	Total fair value	
Financial assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Cash and balances with the Central Bank	3,029,129	3,029,129	2,512,469	2,512,469	2,019,625	2,019,625	
Due from banks	46,000,675	46,000,675	41,434,529	41,434,529	18,251,138	18,251,138	
Loans and advances to customers	21,958,341	21,999,481	21,707,868	21,848,908	17,397,055	17,701,128	
Financial investments - held-to-maturity	11,538,879	11,589,356	5,071,692	5,295,321	6,836,837	7,045,147	
Other assets (excluding prepayments, accrued income and stock)	64,727	64,727	209,411	209,411	142,866	142,866	
	82,591,751	82,683,368	70,935,969	71,300,638	44,647,521	45,159,904	
Financial liabilities							
Due to banks	(173,510)	(173,510)	(227,411)	(227,411)	(1,015,350)	(1,015,350)	
Deposits from customers	(80,378,976)	(81,425,242)	(66,928,651)	(67,008,423)	(41,089,955)	(40,821,898)	
Debts issued	(1,111,032)	(1,566,376)	(1,094,275)	(1,133,700)	(1,033,574)	(1,082,126)	
Other liabilities	(407,506)	(407,506)	(531,787)	(531,787)	(599,510)	(599,510)	
	(82,071,024)	(83,572,634)	(68,782,124)	(68,901,321)	(43,738,389)	(43,518,884)	

### Fair value of financial assets and liabilities not carried at fair value

Below are the methodologies and assumptions used to determine fair values for those financial instruments which are not recorded at fair value in the financial statements:

### Assets for which fair value approximates carrying value

For financial assets and financial liabilities that have a short term maturity (less than three months), it is assumed that the carrying amounts approximate their fair value. This assumption is also applied to demand deposits, and savings accounts without a specific maturity.



### (b) Fair value of financial assets and liabilities not carried at fair value (Continued)

### Fixed rate financial instruments

The fair value of fixed rate financial assets and liabilities carried at amortised cost is estimated by comparing market interest rates when they were first recognised with current market rates for similar financial instruments. The estimated fair value of fixed interest bearing deposits is based on discounted cash flows using prevailing money–market interest rates for debts with similar credit risk and maturity. For quoted debt issued, the fair values are determined based on quoted market prices. For those notes issued where quoted market prices are not available, a discounted cash flow model is used based on a current interest rate yield curve appropriate for the remaining term to maturity and credit spreads. For other variable rate instruments, an adjustment is also made to reflect the change in required credit spread since the instrument was first recognised.

The fair value of all the above instruments would be classified as Level 3 in the fair value hierarchy.

# 33. ADDITIONAL CASH FLOW INFORMATION

		TH	E GROUP		TH	IE BANK	
		2016	2015	2014	2016	2015	2014
(a) Cash and cash equivalents	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash in hand	12	9,425	20,631	8,002	9,425	18,887	6,355
Unrestricted balances with the Central Bank	12	977,455	749,827	1,086,078	977,455	749,827	1,086,078
Short term placements with other banks	13	8,993,560	3,043,568	5,237,601	8,993,560	3,043,568	5,237,60
Current accounts with other banks	13	29,843,852	27,471,232	11,304,367	29,835,000	27,458,745	11,290,196
Other amounts due	13	1,494	2,774	2,491	1,494	2,774	2,491
	_	39,825,786	31,288,032	17,638,539	39,816,934	31,273,801	17,622,72
b) Change in operating assets	_						
Net change in mandatory balances with the Central Bank		(115,005)	(191,397)	(274,242)	(115,005)	(191,397)	(274,242
Net change in placement with the Central Bank		(183,489)	(625,167)	-	(183,489)	(625,167)	
Net change in medium term placements with other banks		3,758,822	(9,208,592)	(732,729)	3,758,822	(9,208,592)	(732,729
Net change in derivative financial instruments		78,737	643,461	(818,663)	34,884	7,561	(50,451
Net change in loans and advances to customers		(1,097,938)	(4,685,430)	(3,268,388)	(1,162,805)	(5,279,891)	(3,616,835
Net change in financial investments - held-to-maturity		(6,467,187)	1,765,145	(1,029,034)	(6,467,187)	1,765,145	(1,029,034
Net change in financial investments - held-for-trading		(1,848,267)	(409,329)	(2,070,449)	(1,574,945)	(55,713)	(1,378,727
Net change in other assets		133,537	(27,003)	11,009	81,966	(74,265)	(132,265
	_	(5,740,790)	(12,738,312)	(8,182,496)	(5,627,759)	(13,662,319)	(7,214,283
c) Change in operating liabilities	=					•	
et change in due to banks		(53,908)	(787,932)	133,442	(53,901)	(787,938)	133,442
let change in derivative financial instruments		(322,178)	(302,347)	791,200	73,139	(17,910)	22,987
et change in amount due to subsidiary		-	-	-	-	-	(57,254
let change in debts issued		(153,944)	258,748	1,495,937	28,108	61,819	152,82
let change in deposits from customers		13,492,553	26,084,144	13,321,183	13,368,327	25,898,668	13,989,318
let change in other liabilities		143,005	(244,822)	385,002	(124,283)	(137,583)	461,199
	_	13,105,528	25,007,791	16,126,764	13,291,390	25,017,056	14,702,510
d) Non-cash items included in profit before tax	=						
Pepreciation of equipment		22,788	15,888	8,592	20,504	13,536	6,878
mortisation of intangible assets		33,145	64,546	48,459	9,224	8,729	6,624
Disposal of equipment		15,636	687	534	11,789	687	302
ntangible assets written off		100,514	-	-	-	-	
mpairment loss on available-for-sale financial asset		-	327,647	-	-	-	
air value hedge		-	-	-	-	(82,316)	7,008
ad debts written off		58,045	336	643	58,045	371,634	643
let interest payable/(receivable)		280,377	(158,256)	(83,122)	280,377	36,074	(83,122
air value gain on consolidation		-	-	(125,846)	-	-	
mployee shares scheme		-	(360)	(1,566)	-	(360)	(1,566
hare of net profit in joint venture		-	-	(2,664)	-	-	, ,
mpairment loss on subsidiary		-	-	-	-	302,554	217,000
mpairment loss on associates		-	118,565	144,247	-	, -	,
hare of loss of associate		_	-	129,175	-	-	
Net allowance for credit impairment		644,557	236,980	67,711	644,557	500,279	175,711
'	_	1,155,062	606,033	186,163	1,024,496	1,150,817	329,478



# 34. MATURITY ANALYSIS OF ASSETS AND LIABILITIES

The Group and the Bank classify an asset or liability as current when:

- they expect to realise the asset/settle the liability within 12 months after the reporting period;
- · they expect to settle the liability in its normal operating cycle;
- · they hold the asset or liability primarily for the purpose of trading;
- · they expect to realise the asset, or intend to sell or consume it, in its normal operating cycle;
- the asset is cash or a cash equivalent unless the asset is restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period; or
- they do not have an unconditional right to defer settlement of the liability for at least twelve months after the reporting period. Terms of a liability that could, at the option of the counterparty, result in its settlement by the issue of equity instruments do not affect its classification.

The Group and the Bank classify all other assets and liabilities as current.

The table below shows an analysis of assets and liabilities analysed according to when they are expected to be recovered or settled.

(a) THE GROUP		2016			2015			2014	
	Current	Non-current	Total	Current	Non-current	Total	Current	Non-current	Total
ASSETS	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	-	3,029,129	2,262,709	251,504	2,514,213	1,757,106	264,166	2,021,272
Due from banks	46,009,527	-	46,009,527	41,447,016	-	41,447,016	18,265,309	-	18,265,309
Derivative financial instruments	59,844	78,803	138,647	115,898	101,485	217,383	73,860	786,985	860,845
Financial investments - held-for-trading	2,783,528	2,110,213	4,893,741	2,374,492	670,982	3,045,474	2,537,003	99,142	2,636,145
Loans and advances to customers	10,731,774	11,226,567	21,958,341	10,647,132	11,125,603	21,772,735	5,951,060	11,276,395	17,227,455
Financial investments - available-for-sale	34,765	316,033	350,798	-	41,049	41,049	-	341,340	341,340
Investment in associates	-	-	-	-	-	-	-	118,565	118,565
Financial investments - held-to-maturity	6,465,225	5,073,654	11,538,879	2,482,717	2,588,975	5,071,692	3,849,196	2,987,641	6,836,837
Equipment	-	140,101	140,101	-	103,496	103,496	-	71,207	71,207
Intangible assets	-	300,804	300,804	-	356,071	356,071	-	401,507	401,507
Deferred tax assets	-	60,441	60,441	-	24,060	24,060	-	12,644	12,644
Other assets	130,207	-	130,207	263,743	-	263,743	197,071	-	197,071
TOTAL ASSETS	69,243,999	19,306,616	88,550,615	59,593,707	15,263,225	74,856,932	32,630,605	16,359,592	48,990,197
LIABILITIES									
Due to banks	-	173,510	173,510	7	227,411	227,418	724,826	290,524	1,015,350
Derivative financial instruments	154,114	78,803	232,917	453,609	101,485	555,094	849,203	8,239	857,442
Deposits from customers	76,224,800	3,787,468	80,012,268	62,230,526	4,207,190	66,437,716	36,137,541	4,276,003	40,413,544
Debts issued	94,978	1,394,965	1,489,943	976,854	678,384	1,655,238	274,152	834,365	1,108,517
Current tax liabilities	84,510	-	84,510	67,836	-	67,836	53,040	-	53,040
Deferred tax liabilities	-	125	125	-	114	114	-	-	-
Other liabilities	1,115,817	655,059	1,770,876	591,538	1,036,333	1,627,871	766,499	1,325,424	2,091,923
TOTAL LIABILITIES	77,674,219	6,089,930	83,764,149	64,320,370	6,250,917	70,571,287	38,805,261	6,734,555	45,539,816



# 34. MATURITY ANALYSIS OF ASSETS AND LIABILITIES (Continued)

(b) THE BANK		2016			2015			2014	
	Current	Non-current	Total	Current	Non-current	Total	Current	Non-current	Total
ASSETS	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	-	3,029,129	2,260,965	251,504	2,512,469	1,755,459	264,166	2,019,625
Due from banks	46,000,675	-	46,000,675	41,434,529	-	41,434,529	18,251,138	-	18,251,138
Derivative financial instruments	33,644	-	33,644	68,527	-	68,527	63,685	12,403	76,088
Financial investments - held-for-trading	2,084,088	1,457,982	3,542,070	1,603,974	363,150	1,967,124	1,812,270	99,142	1,911,412
Loans and advances to customers	10,731,774	11,226,567	21,958,341	10,582,265	11,125,603	21,707,868	5,876,581	11,520,474	17,397,055
Financial investments - available-for-sale	-	316,033	316,033	-	-	-	-	-	-
Financial investments held-to-maturity	6,465,225	5,073,654	11,538,879	2,482,717	2,588,975	5,071,692	3,849,196	2,987,641	6,836,837
Investment in subsidiaries	-	189,563	189,563	-	189,563	189,563	-	409,801	409,801
Equipment	-	135,991	135,991	-	98,955	98,955	-	66,310	66,310
Intangible assets	-	111,841	111,841	-	48,018	48,018	-	37,667	37,667
Deferred tax assets	-	60,441	60,441	-	19,607	19,607	-	8,897	8,897
Other assets	206,184	· -	206,184	288,150	-	288,150	174,217	-	174,217
TOTAL ASSETS	68,550,719	18,572,072	87,122,791	58,721,127	14,685,375	73,406,502	31,782,546	15,406,501	47,189,047
LIABILITIES									
Due to banks	_	173,510	173,510	-	227,411	227,411	724,826	290,524	1,015,350
Derivative financial instruments	127,914	, <u>-</u>	127,914	54,775	-	54,775	64,446	8,239	72,685
Deposits from customers	76,485,276	3,893,700	80,378,976	62,581,371	4,347,280	66,928,651	36,460,045	4,629,910	41,089,955
Debts issued	· · ·	1,111,032	1,111,032	-	1,094,275	1,094,275	-	1,033,574	1,033,574
Current tax liabilities	84,379	, , -	84,379	51,327	-	51,327	44,739	· · · · · -	44,739
Other liabilities	407,506	-	407,506	531,787	-	531,787	599,510	-	599,510
TOTAL LIABILITIES	77,105,075	5,178,242	82,283,317	63,219,260	5,668,966	68,888,226	37,893,566	5,962,247	43,855,813

# 35. CONTINGENT LIABILITIES AND COMMITMENTS

To meet the financial needs of customers, the Group and the Bank enter into various irrevocable commitments and contingent liabilities. These consist of financial guarantees, letters of credit and other undrawn commitments to lend. Even though the obligations may not be recognised on the statement of financial position they do contain credit risk and are therefore part of the overall risk of the Group and the Bank.

	THE GRO	THE GROUP AND THE BANK			
	2016	2015	2014		
Contingent liabilities	MUR'000	MUR'000	MUR'000		
Financial guarantees	636,691	506,252	959,130		
Letters of credit	172,676	602,223	26,596		
	809,367	1,108,475	985,726		
Commitments					
Undrawn commitments to lend	3,640,180	2,813,291	1,911,470		
Total	4,449,547	3,921,766	2,897,196		



# 35. CONTINGENT LIABILITIES AND COMMITMENTS (Continued)

#### **Contingent liabilities**

Letters of credit and guarantees (including standby letters of credit) commit the Group and the Bank to make payments on behalf of customers in the event of a specific act, generally related to the import or export of goods.

#### Undrawn commitments to lend

Commitments to extend credit represent contractual commitments to make loans and revolving credits. Commitments generally have fixed expiry dates, or other termination clauses. Since commitments may expire without being drawn upon, the total contract amounts do not necessarily represent future cash requirements.

However, the potential credit loss is less than the total unused commitments since most commitments to extend credit are contingent upon customers maintaining specific standards. The Group and the Bank monitor the term to maturity of credit commitments because longer-term commitments generally have a greater degree of credit risk than shorter-term commitments.

#### Operating lease

The Group and the Bank have entered into commercial leases on premises, vehicles and equipment. These leases have an average life that ranges between three and five years with no renewal option included in the contract. There are no restrictions placed upon the lessee by entering the leases.

Future minimum lease payments under the non-cancellable operating leases at 30 June are as follows:

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Within one year	27,496	30,823	25,328	27,496	30,823	25,328
After one year but not more than five years	23,766	55,661	57,917	23,766	55,661	57,917
	51,262	86,484	83,245	51,262	86,484	83,245

#### Legal claims

Litigation is a common occurrence in the banking industry due to the nature of the business undertaken. The Group and the Bank have formal controls and policies for managing legal claims. Once professional advice has been obtained and the amount of loss reasonably estimated, the Group and the Bank make adjustments to account for any adverse effects which the claims may have on its financial standing.



# 36. RELATED PARTY DISCLOSURES

	THE GROUP			THE BANK		
	2016	2015	2014	2016	2015	2014
Compensation of key management personnel of the Group and the Bank	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Short-term employee benefits	115,823	123,089	132,570	93,345	95,647	121,242
Share-based payments	8,574	8,574	18,583	8,574	8,574	18,583
	124,397	131,663	151,153	101,919	104,221	139,825

### Transactions with directors and key management personnel of the Group and the Bank

The following table provides the total amount of transactions, which have been entered into with key management personnel for the relevant financial year:

THE GROUP	201	6	2015		2014	
	Balances as at 30 June 2016	Income from / (expense to)	Balances as at 30 June 2015	Income from / (expense to)	Balances as at 30 June 2014	Income from / (expense to)
Directors of the Group:	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Loans and advances	21,241	2,453	59,109	5,807	159,770	2,821
Deposits from customers:						
- Term deposits	397	(14)	7,453	(344)	6,034	(144)
- Savings and current accounts	34,649	(371)	24,375	(686)	33,042	(909)
	35,046	(385)	31,828	(1,030)	39,076	(1,053)
Class A shares	-	(50)	-	-	-	-
Directors' fees	-	(5,627)	-	(2,890)	-	(2,152)
Other fees		-		(29,047)		
	35,046	(6,062)	31,828	(32,967)	39,076	(3,205)



# 36. RELATED PARTY DISCLOSURES (Continued)

THE BANK	2016		2015		2014	
	Balances as at 30 June 2016	Income from / (expense to)	Balances as at 30 June 2015	Income from / (expense to)	Balances as at 30 June 2014	Income from / (expense to)
Directors of the Bank:	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Loans and advances	6,572	808	58,079	5,807	159,714	2,762
Deposits from customers:						
- Term deposits	397	(14)	7,453	(344)	6,034	(144)
- Savings and current accounts	19,212	(186)	24,284	(681)	32,463	(895)
	19,609	(200)	31,737	(1,025)	38,497	(1,039)
Class A shares	-	(4)	-	-	-	-
Directors' fees	-	(5,627)	-	(2,890)	-	(2,152)
Other fees		-		(29,047)	-	
	19,609	(5,831)	31,737	(32,962)	38,497	(3,191)
THE GROUP AND THE BANK	201	6	2015	i	2014	
	Balances as at 30 June 2016	Income from / (expense to)	Balances as at 30 June 2015	Income from / (expense to)	Balances as at 30 June 2014	Income from / (expense to)
Key management personnel of the Bank:	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Loans and advances	17,151	670	34,254	1,818	43,290	1,229
Deposits from customers:						
- Term deposits	6,810	(343)	6,481	(338)	7,159	(339)
- Savings and current accounts	26,558	(106)	19,572	(284)	16,516	(283)
	33,368	(449)	26,053	(622)	23,675	(622)
Class A shares	14,218	(1,038)	-	(395)	-	
	47,586	(1,487)	26,053	(1,017)	23,675	(622)



# 36. RELATED PARTY DISCLOSURES (Continued)

#### Transactions with other related parties

In addition to transactions with key management personnel, the Group and the Bank enter into transactions with entities with significant influence over the Group and the Bank. The following table shows the outstanding balance and the corresponding transaction during the year.

(a) THE GROUP	Fees from related parties	Fees to related parties	Interest from related parties	Interest to related parties	Amount owed by related parties	Amount owed to related parties
2016	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Entities with significant influence over the Group	3,611	59,508	34,354	25,469	572,463	846,822
2015						
Entities with significant influence over the Group	1,580	55,592	30,292	24,667	692,903	461,394
ssociates	394	-		-	173	-
	1,974	55,592	30,292	24,667	693,076	461,394
2014						
Entities with significant influence over the Group	24	35,354	37,602	6,850	766,441	222,309
Associates	1,193	-		-	-	67
	1,217	35,354	37,602	6,850	766,441	222,376
(b) THE BANK	Fees from related parties	Fees to related parties	Interest from related parties	Interest to related parties	Amount owed by related parties	Amount owed to related parties
2016	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Entities with significant influence over the Bank	3,609	51,090	33,413	25,464	551,461	842,367
Subsidiary companies	2,765	361	275	28,984	123,793	743,399
	6,374	51,451	33,688	54,448	675,254	1,585,766
2015						
Entities with significant influence over the Bank	1,580	55,592	30,292	24,667	692,903	461,394
Subsidiary companies	2,369	6,783	20,729	33,131	14,249	851,911
Associates	394	-	-	-	173	-
	4,343	62,375	51,021	57,798	707,325	1,313,305
2014						
Entities with significant influence over the Bank	24	35,354	37,602	6,850	766,441	222,309
Subsidiary companies	100,000	21,325	2,523	32,179	431,708	977,112
Associates	1,193	-	-	-	-	67
	101,217	56,679	40,125	39,029	1,198,149	1,199,488

### Terms and conditions of transactions with related parties

The above mentioned outstanding balances arose in the ordinary course of business. For the year ended 30 June 2016, the Group and the Bank have not made any provision for doubtful debts relating to amounts owed by related parties (2015: MUR 132.2m and 2014: MUR 108m). At 30 June 2016, none of the facilities to related parties was non-performing (2015: Loan facility of MUR 56.3m and 2014: MUR 302.4m). In addition, for the year ended 30 June 2016 the Bank has written off MUR 58m as amount owed by related party (2015: MUR 371.6m: 2014: Nil).

The total on and off balance sheet exposure to the related parties amounted to MUR 2.3bn (2015: MUR 1.1bn and 2014: MUR 923.1m) representing 10% (2015: 5% and 2014: 5%) of the Group's total exposure.

The credit exposure to the six related parties with the highest exposure amounted to MUR 876.8m (2015: MUR 754.3m and 2014: MUR 864.7m) representing 18% (2015: 18% and 2014: 31%) of the Tier 1 capital and all the related party transactions were within the regulatory limit as recommended in the Bank of Mauritius Guideline on Related Party Transactions issued in January 2009.

The Bank had no letter of guarantee on behalf of related parties as at 30 June 2016 (2015: MUR 64.6m and 2014: MUR 106.2m).

The Bank acts as custodian for AfrAsia Capital Management Ltd. The latter has deposits in Kingdom Bank Limited amounting to USD 1.2m (2015: USD 1.2m and 2014: USD 1.5m).



## 37. FINANCIAL RISK MANAGEMENT

#### Introduction

Risk is inherent in the Group's and the Bank's activities but it is managed through a process of ongoing identification, measurement and monitoring, subject to risk limits and other controls. This process of risk management is critical to the Group's and the Bank's continuing profitability and each individual within the Group and the Bank is accountable for the risk exposures relating to his or her responsibilities. The Group and the Bank are exposed to credit risk, liquidity risk and market risk, the latter being subdivided into trading and non-trading risks. It is also subject to operational risks.

### Risk management structure

The Board of Directors is ultimately responsible for identifying and controlling risks. However, there are separate independent bodies responsible for managing and monitoring risks.

#### **Board of Directors**

The Board of Directors as well as the Group's and the Bank's senior management are responsible for understanding both the nature and level of risks taken by the institution and how the risk relates to adequate capital levels. The Board is also responsible for the overall risk management approach and for approving the risk strategies and principles.

#### Risk Management/Counduct Review Committee

The Committee has the overall responsibility for the development of the risk strategy and implementing principles, frameworks, policies and limits. The Committee is responsible for managing risk decisions and monitoring risk levels.

#### **Bank Treasury**

Bank Treasury is responsible for managing the Bank's assets and liabilities and the overall financial structure. It is also primarily responsible for the funding and liquidity risks of the Bank.

#### Internal Audit

The Bank's policy is that risk management processes throughout the Bank are audited annually by the Internal Audit Function, which examines both the adequacy of the procedures and the Bank's compliance with the procedures. Internal Audit discusses the results of all assessments with management, and reports its findings and recommendations to the Audit Committee.

#### (a) Risk measurement and reporting systems

The Group's and the Bank's risks are measured using a method which reflects both the expected loss likely to arise in normal circumstances and unexpected losses, which are an estimate of the ultimate actual loss based on statistical models. The models make use of probabilities derived from historical experience, adjusted to reflect the economic environment. The Group and the Bank also run worst case scenarios that would arise in the event that extreme events which are unlikely to occur do, in fact, occur.

Monitoring and controlling risks is primarily performed based on limits established by the Group and the Bank. These limits reflect the business strategy and market environment of the Group and the Bank as well as the level of risk that the Group and the Bank are willing to accept, with additional emphasis on selected industries. In addition, the Group's and the Bank's policy is to measure and monitor the overall risk bearing capacity in relation to the aggregate risk exposure across all risk types and activities.

Information compiled from all the business is examined and processed in order to analyse, control and identify risks on a timely basis. This information is presented and explained to the Board of Directors, the Risk Committee and the Head of each business division. The report includes aggregate credit exposure, hold limit exceptions, liquidity ratios and risk profile changes. On a monthly basis, detailed reporting of industry, customer and geographic risks take place. Senior management assesses the appropriateness of the allowance for credit losses on a monthly basis.

#### **Risk mitigation**

As part of its overall risk management, the Group and the Bank use derivatives and other instruments to manage exposures resulting from changes in foreign currencies.

The Group and the Bank actively use collaterals to reduce its credit risks.

#### **Excessive risk concentration**

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographic region, or have similar economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's and the Bank's performance to developments affecting a particular industry or geographical location.

In order to avoid excessive concentrations of risk, the Group's and the Bank's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

#### (b) Credit risk

Credit risk is the risk that the Group and the Bank will incur a loss because its customers or counterparties fail to discharge their contractual obligations. The Group and the Bank manage and control credit risk by setting limits on the amount of risk it is willing to accept for individual counterparties and for geographical and industry concentrations, and by monitoring exposures in relation to such limits.

The Group and the Bank have established a credit quality review process to provide early identification of possible changes in the credit worthiness of counterparties, including regular collateral revisions. Counterparty limits are established by the use of a credit risk classification system, which assigns each counterparty a risk rating. Risk ratings are subject to regular revision. The credit quality review process aims to allow the Group and the Bank to assess the potential loss as a result of the risks to which it is exposed and take corrective action.

### **Derivative financial instruments**

Credit risk arising from derivative financial instruments is, at any time, limited to those with positive fair values, as recorded in the statement of financial position.

#### Credit-related commitments risks

The Group and the Bank make available to its customers guarantees which may require that the Group and the Bank make payments on their behalf and enter into commitments to extend credit lines to secure their liquidity needs. Letters of credit and guarantees (including standby letters of credit) commit the Group and the Bank to make payments on behalf of customers in the event of a specific act, generally related to the import or export of goods. Such commitments expose the Group and the Bank to similar risks to loans and are mitigated by the same control process and policies.

#### Country risk

Credit risk can manifest as country risk as a result of the geopolitical and transfer risk associated with exposures arising from transactions with borrowers who are resident in a particular foreign country, or dependent on that country's economy.

In accordance with the Bank of Mauritius guideline on country risk management, the Bank has provided an amount of MUR 21.8m in respect of country risk for the year 30 June 2016 (2015: MUR 8.1m and 2014: MUR 7m). This is included in Tier 2 capital as part of 'general banking reserves and portfolio provisions'.



### (b) Credit risk (Continued)

### Risk concentrations: Maximum exposure to credit risk without taking account of any collateral and other credit enhancements

The Group's and the Bank's concentrations of risk are managed by client/counterparty (excluding government), by geographical region and by industry sector. The maximum credit exposure to any client or counterparty as of 30 June 2016 was MUR 3.3bn (2015: MUR 3.1bn and 2014: MUR 2.2bn) before taking account of collateral or other credit enhancements.

The following table shows the maximum exposure to credit risk for the components of the statement of financial position, including derivatives, by geography and by industry before the effect of mitigation through the use of master netting and collateral agreements. Where financial instruments are recorded at fair value, the amounts shown represent the current credit risk exposure but not the maximum risk exposure that could arise in the future as a result of changes in values.

		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
Financial assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	2,514,213	2,021,272	3,029,129	2,512,469	2,019,625
Due from banks						
Placement with other banks	16,164,181	13,973,010	6,958,451	16,164,181	13,973,010	6,958,451
Current accounts	29,843,852	27,471,232	11,304,367	29,835,000	27,458,745	11,290,196
Other amounts due	1,494	2,774	2,491	1,494	2,774	2,491
	46,009,527	41,447,016	18,265,309	46,000,675	41,434,529	18,251,138
Derivative financial instruments	138,647	217,383	860,845	33,644	68,527	76,088
Financial investments - held-for-trading (excluding equity investment)	3,542,070	1,967,124	1,911,412	3,542,070	1,967,124	1,911,412
Loans and advances to customers						
Retail and personal	1,206,113	1,723,244	1,471,553	1,206,113	1,723,244	1,471,553
Business	9,835,012	8,817,332	6,619,061	9,835,012	8,831,053	6,623,339
Entities outside Mauritius	11,751,946	11,494,181	9,209,664	11,751,946	11,415,593	9,482,987
Credit cards	137,772	123,968	76,522	137,772	123,968	76,522
	22,930,843	22,158,725	17,376,800	22,930,843	22,093,858	17,654,401
Financial investments - available-for-sale (excluding equity investment)	316,033	-	_	316,033	-	-
Financial investments - held-to-maturity	11,538,879	5,071,692	6,836,837	11,538,879	5,071,692	6,836,837
Other assets (excluding prepayments, accrued income and stock)	91,423	182,385	161,601	64,727	209,411	142,866
	87,596,551	73,558,538	47,434,076	87,456,000	73,357,610	46,892,367

The Group's and the Bank's financial assets before taking into account any collateral held or other credit enhancements, can be analysed as follows by the following geographical regions:

	GROSS MAXIMUM EXPOSURE						
		THE GROUP			THE BANK		
	2016	2015	2014	2016	2015	2014	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Mauritius	27,908,976	21,868,223	19,668,926	27,777,017	21,913,743	19,742,601	
France	5,538,384	1,361,557	1,109,042	5,538,384	1,361,557	1,109,042	
United Kingdom	8,563,341	4,632,364	5,879,404	8,563,341	4,632,364	5,862,436	
United States of America	13,349,040	15,576,502	4,688,982	13,349,040	15,576,502	4,688,982	
India	4,506,469	4,960,384	3,695,292	4,506,469	4,960,384	3,695,292	
Other	27,730,341	25,159,508	12,392,430	27,721,749	24,913,060	11,794,014	
	87,596,551	73,558,538	47,434,076	87,456,000	73,357,610	46,892,367	



### (b) Credit risk (Continued)

An industry sector analysis of the Group's and the Bank's financial assets, without taking account of any collateral held or other credit enhancements, is as follows:

	GROSS MAXIMUM EXPOSURE					
		THE GROUP			THE BANK	
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Agriculture	1,416,959	1,782,761	1,512,607	1,416,959	1,782,761	1,512,607
Construction, infrastructure and real estate	2,915,291	2,288,266	2,001,323	2,915,291	2,288,266	1,999,749
Financial and business services	65,581,239	51,457,246	23,980,649	65,553,421	51,294,695	23,443,199
Government	2,479,580	355,794	7,859,098	2,479,580	355,794	7,859,098
Information, communication and technology	135,312	225,665	190,809	135,312	225,665	190,809
Manufacturing	1,916,741	2,636,025	2,669,885	1,916,741	2,636,025	2,669,885
Personal	1,779,351	1,847,212	1,548,093	1,779,351	1,847,212	1,548,093
Tourism	3,012,701	2,807,936	2,099,398	3,012,701	2,807,936	2,099,398
Traders	2,149,004	1,803,567	1,659,414	2,149,004	1,803,567	1,659,414
Others	6,210,373	8,354,066	3,912,800	6,097,640	8,315,689	3,910,115
	87,596,551	73,558,538	47,434,076	87,456,000	73,357,610	46,892,367

#### Collateral and other credit enhancements

The amount and type of collateral required depends on an assessment of the credit risk of the counterparty. Guidelines are implemented regarding the acceptability of types of collateral and valuation parameters. The main types of collateral obtained are as follows:

- Floating charges for commercial lending;
- Fixed charges for retail lending and for commercial lending;
- · Cash deposits held under lien; and
- Pledge of quoted shares.

The Group and the Bank also request for personal guarantees from promoters, directors, shareholders and also corporate and cross guarantees from parent and sister companies.

The fair value of collateral and other credit enhancements received on loans and advances as at 30 June 2016 is MUR 28bn (2015: MUR 23.5bn and 2014: MUR 29.9bn). All other financial assets are unsecured.

#### Credit quality per class of financial assets

The table below shows the credit quality by class of asset for loan-related statement of financial position lines, based on the Group's credit rating system which is as follows:

- High grade (1-3): High grade are all performing loans secured by adequate collateral.
- Standard grade (4-5): Standard grade loans are those which are monitored by management.
- Past due not impaired : These are default loans but adequately secured.

The amounts presented are gross of impairment allowances.



(b) Credit risk (Continued)

THE GROUP	Neither pas	t due nor impaired			
	High Grade	Standard Grade	Past due but not	Individually	
	(1-3)	(4-5)	impaired	impaired	Total
30 June 2016	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	-	-	-	3,029,129
Due from banks	46,009,527	-	-	-	46,009,527
Derivative financial instruments	138,647	-	-	-	138,647
Financial investments - held-for-trading (excluding equity investment)	3,542,070	-	-	-	3,542,070
Loans and advances to customers	19,382,404	304,254	780,628	2,463,557	22,930,843
- Corporate lending	12,722,154	67,177	379,554	1,812,344	14,981,229
- Business banking	5,433,424	29,991	304,270	398,987	6,166,672
- Private/personal	1,226,826	207,086	96,804	252,226	1,782,942
Financial investments - available-for-sale (excluding equity investment)	316,033	-	-	-	316,033
Financial investments - held-to-maturity	11,538,879	-	-	-	11,538,879
Other assets (excluding prepayments, accrued income and stock)	91,423	-	-	-	91,423
	84,048,112	304,254	780,628	2,463,557	87,596,551
30 June 2015					
Cash and balances with the Central Bank	2,514,213	-	-	-	2,514,213
Due from banks	41,447,016	-	-	-	41,447,016
Derivative financial instruments	217,383	-	-	-	217,383
Financial investments - held-for-trading	1,967,124	-	-	-	1,967,124
Loans and advances to customers	19,566,857	593,212	850,522	1,148,134	22,158,725
- Corporate lending	12,426,788	329,462	519,209	925,619	14,201,078
- Business banking	5,540,658	214,647	220,341	129,540	6,105,186
- Private/personal	1,599,411	49,103	110,972	92,975	1,852,461
Financial investments - held-to-maturity	5,071,692	-	-	-	5,071,692
Other assets (excluding prepayments, accrued income and stock)	182,385				182,385
	70,966,670	593,212	850,522	1,148,134	73,558,538
30 June 2014					
Cash and balances with the Central Bank	2,021,272	-	-	-	2,021,272
Due from banks	18,265,309	-	-	-	18,265,309
Derivative financial instruments	860,845	-	-	-	860,845
Financial investments - held-for-trading	1,911,412	-	-	-	1,911,412
Loans and advances to customers	15,835,740	419,893	953,417	167,751	17,376,801
- Corporate lending	10,307,218	206,935	841,822	117,965	11,473,940
- Business banking	4,158,127	106,128	52,981	31,324	4,348,560
- Private/personal	1,370,395	106,830	58,614	18,462	1,554,301
Financial investments - held-to-maturity	6,836,837	-	-	-	6,836,837
Other assets (excluding prepayments, accrued income and stock)	161,601		-	-	161,601
	45,893,016	419,893	953,417	167,751	47,434,077



### (b) Credit risk (Continued)

### Credit quality per class of financial assets

The table below shows the credit quality by class of asset for loan-related statement of financial position lines, based on the Bank's credit rating system:

THE BANK	Neither pas	t due nor impaired			
	High Grade	Standard Grade	Past due but not	Individually	
	(1-3)	(4-5)	impaired	impaired	Total
30 June 2016	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	-	-	-	3,029,129
Due from banks	46,000,675	-	-	-	46,000,675
Derivative financial instruments	33,644	-	-	-	33,644
Financial investments - held-for-trading	3,542,070	-	-	-	3,542,070
Loans and advances to customers	19,382,404	304,254	780,628	2,463,557	22,930,843
- Corporate lending	12,722,154	67,177	379,554	1,812,344	14,981,229
- Business banking	5,433,424	29,991	304,270	398,987	6,166,672
- Private/personal	1,226,826	207,086	96,804	252,226	1,782,942
Financial investments - available for sale	316,033	-	-	-	316,033
Financial investments - held-to-maturity	11,538,879	-	-	-	11,538,879
Other assets (excluding prepayments, accrued income and stock)	64,727	-	-	-	64,727
	83,907,561	304,254	780,628	2,463,557	87,456,000
30 June 2015					
Cash and balances with the Central Bank	2,512,469	-	-	-	2,512,469
Due from banks	41,434,529	-	-	-	41,434,529
Derivative financial instruments	68,527	-	-	-	68,527
Financial investments - held-for-trading	1,967,124	-	-	-	1,967,124
Loans and advances to customers	19,501,990	593,212	850,522	1,148,134	22,093,858
- Corporate lending	12,361,921	329,462	519,209	925,619	14,136,211
- Business banking	5,540,658	214,647	220,341	129,540	6,105,186
- Private/personal	1,599,411	49,103	110,972	92,975	1,852,461
Financial investments - held-to-maturity	5,071,692	-	-	-	5,071,692
Other assets (excluding prepayments, accrued income and stock)	209,411			-	209,411
	70,765,742	593,212	850,522	1,148,134	73,357,610
30 June 2014					
Cash and balances with the Central Bank	2,019,625	-	-	-	2,019,625
Due from banks	18,251,138	-	-	-	18,251,138
Derivative financial instruments	76,088	-	-	-	76,088
Financial investments - held-for-trading	1,911,412	-	-	-	1,911,412
Loans and advances to customers	15,811,340	419,893	953,417	469,751	17,654,401
- Corporate lending	10,307,217	206,935	841,822	419,965	11,775,939
- Business banking	4,133,727	106,128	52,981	31,324	4,324,160
- Private/personal	1,370,396	106,830	58,614	18,462	1,554,302
Financial investments - held-to-maturity	6,836,837	-	-	-	6,836,837
Other assets (excluding prepayments, accrued income and stock)	142,866	-	-	-	142,866
	45,049,306	419,893	953,417	469,751	46,892,367

It is the Group's and the Bank's policy to maintain accurate and consistent risk ratings across the credit portfolio. This facilitates focused management of the applicable risks and the comparison of credit exposures across all lines of business, geographic regions and products. The rating system is supported by a variety of financial analytics, combined with processed market information to provide the main inputs for the measurement of counterparty risk. All risk ratings are tailored to the various categories and are derived in accordance with the Group's and the Bank's rating policy. The attributable risk ratings are assessed and updated regularly.



### (b) Credit risk (Continued)

Ageing analysis of past due but not impaired loans by class of financial assets

#### THE GROUP AND THE BANK

		Ar	mount in arrears		
	More than 91 days	61 to 90 days	31 to 60 days	Less than 30 days	Total
30 June 2016	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Loans and advances to customers					
- Corporate lending	346,391	26,361	896	5,907	379,555
- Business banking	252,248	5,502	1,576	44,943	304,269
- Private/personal	40,801	4,583	27,176	24,244	96,804
	639,440	36,446	29,648	75,094	780,628
30 June 2015					
Loans and advances to customers					
- Corporate lending	320,512	19,886	17,007	161,805	519,210
- Business banking	141,322	56,319	5,133	17,566	220,340
- Private/personal	70,499	4,050	8,142	28,281	110,972
	532,333	80,255	30,282	207,652	850,522
30 June 2014					
Loans and advances to customers					
- Corporate lending	483,699	100,257	34,254	221,754	839,964
- Business banking	36,101	2,721	8,882	7,135	54,839
- Private/personal	41,974	6,708	4,343	5,589	58,614
	561,774	109,686	47,479	234,478	953,417

See Note 16 for more detailed information with respect to the allowance for impairment losses on loans and advances to customers.

The fair value of the collaterals that the Group and the Bank hold relating to loans that were past due but not impaired and loans individually determined to be impaired at 30 June 2016 amounts to MUR 4.7bn (2015: MUR 6.2bn and 2014: MUR 5bn) and MUR 2.3bn (2015: MUR 865.2m and 2014: MUR 167.4m) respectively.

#### Collateral repossessed

During the year, the Group and the Bank did not take possession of any collateral (2015: Nil and 2014: Nil).

#### Impairment assessmen

The main considerations for the loan impairment assessment include whether any payments of principal or interest are overdue or there are any known difficulties in the cash flows of counterparties, credit rating downgrades, or infringement of the original terms of the contract. The Group and the Bank address impairment assessment in two areas: individually assessed allowances and collectively assessed allowances.

#### Individually assessed allowances

The Group and the Bank determine the allowances appropriate for each individually significant loan or advance on an individual basis. Items considered when determining allowance amounts include the sustainability of the counterparty's business plan, its ability to improve performance once a financial difficulty has arisen, projected receipts and the expected dividend payout should bankruptcy ensue, the availability of other financial support, the realisable value of collateral and the timing of the expected cash flows. The impairment losses are evaluated at each reporting date, unless unforeseen circumstances require more careful attention.

### Collectively assessed allowances

Allowances are assessed collectively for losses on loans and advances that are not individually significant and for individually significant loans and advances where there is not yet objective evidence of individual impairment. Allowances are evaluated on each reporting date with each portfolio receiving a separate review.

The collective impairment allowances are estimated by taking into consideration trends in the delinquency and loan loss history. Collective impairment is conducted in accordance with the Bank of Mauritius Guideline on 'Credit Impairment Measurement and Income Recognition'.



### (b) Credit risk (Continued)

Financial guarantees and unutilised commitments are assessed and provision made in similar manner as for loans.

#### Commitments and guarantees

To meet the financial needs of customers, the Group and the Bank enter into various irrevocable commitments and contingent liabilities. Even though these obligations may not be recognised on the statement of financial position, they do contain credit risk and are therefore part of the overall risk of the Group and the Bank.

The table below shows the Group's and the Bank's maximum credit risk exposure for commitments and guarantees.

The maximum exposure to credit risk relating to a financial guarantee is the maximum amount the Group and the Bank could have to pay if the guarantee is called on. The maximum exposure to credit risk relating to a loan commitment is the full amount of the commitment. In both cases, the maximum risk exposure is significantly greater than the amount recognised as a liability in the statement of financial position.

	2016	2015	2014
	MUR'000	MUR'000	MUR'000
Financial guarantees	636,691	506,252	959,130
Letters of credit	172,676	602,223	26,596
Other undrawn commitments to lend	3,640,180	2,813,291	1,911,470
	4,449,547	3,921,766	2,897,196

### (c) Liquidity risk and funding management

Liquidity risk is the risk that the Group and the Bank will be unable to meet its payment obligations when they fall due under normal and stress circumstances. To limit this risk, management has arranged diversified funding sources in addition to its core deposit base, manages assets with liquidity in mind, and monitors future cash flows and liquidity on a daily basis. This incorporates an assessment of expected cash flows and the availability of high grade collateral which could be used to secure additional funding if required.

Sources of liquidity risk include unforseen withdrawal of demand deposit, restricted access to new funding with appropriate maturity and interest rate characteristics, inability to liquidate a marketable asset timeously with minimum risk of capital loss, unpredicted non payment of a loan obligation and a sudden increased demand for loans.

The Group and the Bank maintain a portfolio of highly marketable and diverse assets that can be easily liquidated in the event of an unforeseen interruption of cash flow. The Group and Bank also has committed lines of credit that it can access to meet liquidity needs. In addition, the Group and the Bank maintain a statutory deposit with the Bank of Mauritius. The liquidity position is assessed and managed under a variety of scenarios giving due consideration to stress factors relating to both the market in general and specifically to the Group and the Bank.

### Analysis of financial assets and liabilities by remaining contractual maturities

The table on next page summarises the maturity profile of the Group's and the Bank's financial assets and liabilities based on contractual repayment obligations. Repayments which are subject to notice are treated as if notice were to be given immediately. However, the Group and the Bank expect that many customers will not request repayment on the earliest date the Group and the Bank could be required to pay and the table does not reflect the expected cash flows indicated by the Group's and the Bank's deposit retention history.



(c) Liquidity risk and funding management (Continued)

THE GROUP					30 June 2016				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over 12 months	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	986,880	1,284,721	-	757,528	3,029,129	-	-	-	3,029,129
Due from banks	29,845,345	9,528,753	3,204,033	3,431,396	46,009,527	-	-	-	46,009,527
Derivative financial instruments	-	25,462	6,047	28,335	59,844	78,803	-	78,803	138,647
Financial investments - held-for-trading	-	745,573	548,668	1,489,287	2,783,528	2,110,213	-	2,110,213	4,893,741
Loans and advances to customers	1,917,450	5,013,841	1,581,675	2,218,808	10,731,774	7,411,679	3,814,888	11,226,567	21,958,341
Financial investments - available-for-sale	-	-	-	34,765	34,765	316,033	-	316,033	350,798
Financial investments - held-to-maturity	-	3,243,773	272,032	2,949,420	6,465,225	4,518,014	555,640	5,073,654	11,538,879
Other assets (excluding prepayments, accrued income and stock)		-	<u>-</u>	91,423	91,423	<u>-</u> _	-	<u>-</u> _	91,423
Total	32,749,675	19,842,123	5,612,455	11,000,962	69,205,215	14,434,742	4,370,528	18,805,270	88,010,485
Liabilities									
Due to banks	-	-	-	-	-	173,510	-	173,510	173,510
Derivative financial instruments	-	84,565	38,791	30,758	154,114	78,803	-	78,803	232,917
Deposits from customers:									
-Current account	50,720,475	-	-	-	50,720,475	-	-	-	50,720,475
-Savings account	4,356,908	-	-	-	4,356,908	-	-	-	4,356,908
-Term deposits		12,439,155	2,899,695	5,808,567	21,147,417	3,454,281	333,187	3,787,468	24,934,885
	55,077,383	12,439,155	2,899,695	5,808,567	76,224,800	3,454,281	333,187	3,787,468	80,012,268
Debts issued	-	_	3,893	91,085	94,978	1,394,965	_	1,394,965	1,489,943
Other liabilities		-	101,628	1,014,189	1,115,817	655,059	-	655,059	1,770,876
Total	55,077,383	12,523,720	3,044,007	6,944,599	77,589,709	5,756,618	333,187	6,089,805	83,679,514
Net liquidity gap	(22,327,708)	7,318,403	2,568,448	4,056,363	(8,384,494)	8,678,124	4,037,341	12,715,465	4,330,971
·					· / / -/				



(c) Liquidity risk and funding management (Continued)

THE GROUP					30 June 2015				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over 12 months	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank Due from banks	780,791 27,495,961	463,942 9,087,782	182,602 4,743,377	835,374 119,896	2,262,709 41,447,016	251,504 -	-	251,504 -	2,514,213 41,447,016
Derivative financial instruments	-	30,999	19,692	65,207	115,898	101,485	-	101,485	217,383
Financial investments - held-for-trading	-	299,704	593,155	1,481,633	2,374,492	665,053	5,929	670,982	3,045,474
Loans and advances to customers	1,728,657	4,344,535	1,962,273	2,611,667	10,647,132	9,375,625	1,749,978	11,125,603	21,772,735
Financial investments - available-for-sale	-	-	-	-	-	41,049	-	41,049	41,049
Financial investments - held-to-maturity	-	623,245	942,728	916,744	2,482,717	2,033,863	555,112	2,588,975	5,071,692
Other assets (excluding prepayments, accrued income and stock)			-	182,385	182,385	-	-	-	182,385
Total	30,005,409	14,850,207	8,443,827	6,212,906	59,512,349	12,468,579	2,311,019	14,779,598	74,291,947
Liabilities									
Due to banks	7	-	-	-	7	196,568	30,843	227,411	227,418
Derivative financial instruments Deposits from customers:	351,463	30,519	5,877	65,750	453,609	101,485	-	101,485	555,094
-Current account	35,868,516	-	-	-	35,868,516	-	-	-	35,868,516
-Savings account	3,689,848	-	-	-	3,689,848	-	-	-	3,689,848
-Term deposits	-	14,322,997	2,949,289	5,399,876	22,672,162	3,823,104	384,086	4,207,190	26,879,352
	39,558,364	14,322,997	2,949,289	5,399,876	62,230,526	3,823,104	384,086	4,207,190	66,437,716
Debts issued	-	-	-	976,854	976,854	678,384	-	678,384	1,655,238
Other liabilities		-	-	591,538	591,538	1,036,333	-	1,036,333	1,627,871
Total	39,909,834	14,353,516	2,955,166	7,034,018	64,252,534	5,835,874	414,929	6,250,803	70,503,337
Net liquidity gap	(9,904,425)	496,691	5,488,661	(821,112)	(4,740,185)	6,632,705	1,896,090	8,528,795	3,788,610



(c) Liquidity risk and funding management (Continued)

THE GROUP					30 June 2014				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over 12 months	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - available-for-sale Financial investments - held-to-maturity Other assets (excluding prepayments, accrued income and stock)	1,100,246 11,349,397 - - 1,315,530 - -	358,346 5,195,248 3,178 489,740 3,107,545 - 1,252,051	152,075 1,662,809 4,566 623,019 1,389,537 - 1,175,990	146,439 57,855 66,116 1,424,244 138,448 - 1,421,155	1,757,106 18,265,309 73,860 2,537,003 5,951,060 - 3,849,196	264,166 - 786,985 99,142 8,095,585 341,340 2,433,048	3,180,810 - 554,593	264,166 786,985 99,142 11,276,395 341,340 2,987,641	2,021,272 18,265,309 860,845 2,636,145 17,227,455 341,340 6,836,837
Total	13,765,173	10,406,108	5,007,996	3,415,858	32,595,135	12,020,266	3,735,403	15,755,669	48,350,804
Liabilities									
Due to banks Derivative financial instruments Deposits from customers:	-	686,019 11,032	30,528 41,306	8,279 796,865	724,826 849,203	290,524 8,239	-	290,524 8,239	1,015,350 857,442
-Current account -Savings account -Term deposits	22,183,591 2,709,423 - 24,893,014	4,713,552 4,713,552	- - 2,574,256 2,574,256	3,956,719 3,956,719	22,183,591 2,709,423 11,244,527 36,137,541	3,941,308 3,941,308	334,695 334,695	4,276,003 4,276,003	22,183,591 2,709,423 15,520,530 40,413,544
Debts issued Other liabilities	-	-	-	274,152 766,499	274,152 766,499	583,535 -	250,830 1,325,424	834,365 1,325,424	1,108,517 2,091,923
Total	24,893,014	5,410,603	2,646,090	5,802,514	38,752,221	4,823,606	1,910,949	6,734,555	45,486,776
Net liquidity gap	(11,127,841)	4,995,505	2,361,906	(2,386,656)	(6,157,086)	7,196,660	1,824,454	9,021,114	2,864,028



(c) Liquidity risk and funding management (Continued)

THE BANK					30 June 2016				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over 12 months	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	986,880	1,284,721	-	757,528	3,029,129	-	-	-	3,029,129
Due from banks	29,836,493	9,528,753	3,204,033	3,431,396	46,000,675	-	-	-	46,000,675
Derivative financial instruments	-	25,462	6,047	2,135	33,644	-	-	-	33,644
Financial investments - held-for-trading	-	742,060	447,039	894,989	2,084,088	1,457,982	-	1,457,982	3,542,070
Loans and advances to customers	1,917,450	5,013,841	1,581,675	2,218,808	10,731,774	7,411,679	3,814,888	11,226,567	21,958,341
Financial investments - available for sale	-	-	-	-	-	316,033	-	316,033	316,033
Financial investments - held-to-maturity	-	3,243,773	272,032	2,949,420	6,465,225	4,518,014	555,640	5,073,654	11,538,879
Other assets (excluding prepayments, accrued income and stock)	<u>-</u>	-	-	64,727	64,727	-	-	-	64,727
Total	32,740,823	19,838,610	5,510,826	10,319,003	68,409,262	13,703,708	4,370,528	18,074,236	86,483,498
Liabilities									
Due to banks	-	-	-	-	-	173,510	-	173,510	173,510
Derivative financial instruments Deposits from customers:	-	84,565	38,791	4,558	127,914	-	-	-	127,914
-Current account	50,980,951	-	-	-[	50,980,951	-	-	-[	50,980,951
-Savings account	4,356,908	-	-	-	4,356,908	-	-	-	4,356,908
-Term deposits	-	12,439,155	2,899,695	5,808,567	21,147,417	3,560,513	333,187	3,893,700	25,041,117
	55,337,859	12,439,155	2,899,695	5,808,567	76,485,276	3,560,513	333,187	3,893,700	80,378,976
Debts issued	-	-	-	-	-	1,111,032	-	1,111,032	1,111,032
Other liabilities	<u>-</u>	-	<u>-</u>	407,506	407,506	<i>, , -</i>	_		407,506
Total	55,337,859	12,523,720	2,938,486	6,220,631	77,020,696	4,845,055	333,187	5,178,242	82,198,938
Net liquidity gap	(22,597,036)	7,314,890	2,572,340	4,098,372	(8,611,434)	8,858,653	4,037,341	12,895,994	4,284,560



(c) Liquidity risk and funding management (Continued)

THE BANK					30 June 2015				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	779,047	463,942	182,602	835,374	2,260,965	251,504	-	251,504	2,512,469
Due from banks	27,483,474	9,087,782	4,743,377	119,896	41,434,529	-	-	-	41,434,529
Derivative financial instruments	-	30,999	19,692	17,836	68,527	-	-	-	68,527
Financial investments - held-for-trading	-	299,703	593,155	711,116	1,603,974	363,150	-	363,150	1,967,124
Loans and advances to customers	1,663,790	4,344,535	1,962,273	2,611,667	10,582,265	9,375,625	1,749,978	11,125,603	21,707,868
Financial investments - held-to-maturity	-	623,245	942,728	916,744	2,482,717	2,033,863	555,112	2,588,975	5,071,692
Other assets (excluding prepayments, accrued income and stock)		-	-	209,411	209,411	-			209,411
Total	29,926,311	14,850,206	8,443,827	5,422,044	58,642,388	12,024,142	2,305,090	14,329,232	72,971,620
Liabilities									
Due to banks	-	-	-	-	-	196,568	30,843	227,411	227,411
Derivative financial instruments	-	30,518	5,877	18,380	54,775	-	-	-	54,775
Deposits from customers:									
-Current account	36,032,270	-	-	-	36,032,270	-	-	-	36,032,270
-Savings account	3,689,848	-	-	-	3,689,848	-	-	-	3,689,848
-Term deposits	-	14,364,281	3,028,122	5,466,850	22,859,253	3,963,194	384,086	4,347,280	27,206,533
	39,722,118	14,364,281	3,028,122	5,466,850	62,581,371	3,963,194	384,086	4,347,280	66,928,651
Debts issued	-	-	-	-	_	1,094,275	-	1,094,275	1,094,275
Other liabilities		-	-	531,787	531,787	-	-	-	531,787
Total	39,722,118	14,394,799	3,033,999	6,017,017	63,167,933	5,254,037	414,929	5,668,966	68,836,899
Net liquidity gap	(9,795,807)	455,407	5,409,828	(594,973)	(4,525,545)	6,770,105	1,890,161	8,660,266	4,134,721



(c) Liquidity risk and funding management (Continued)

THE BANK					30 June 2014				
	On demand	Less than 3 months	3 to 6 months	6 to 12 months	Sub total less than 12 months	1 to 5 years	Over 5 years	Sub total over 12 months	Total
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	1,098,599	358,346	152,075	146,439	1,755,459	264,166	-	264,166	2,019,625
Due from banks	11,335,226	5,195,248	1,662,809	57,855	18,251,138	-	-	-	18,251,138
Derivative financial instruments	-	3,179	4,566	55,940	63,685	12,403	-	12,403	76,088
Financial investments - held-for-trading	-	489,739	623,019	699,512	1,812,270	99,142	-	99,142	1,911,412
Loans and advances to customers	1,349,051	3,107,545	1,389,537	30,448	5,876,581	8,339,664	3,180,810	11,520,474	17,397,055
Financial investments - held-to-maturity	-	1,252,051	1,175,990	1,421,155	3,849,196	2,433,048	554,593	2,987,641	6,836,837
Other assets (excluding prepayments, accrued income and stock)		-	-	142,866	142,866	-	-	-	142,866
Total	13,782,876	10,406,108	5,007,996	2,554,215	31,751,195	11,148,423	3,735,403	14,883,826	46,635,021
Liabilities									
Due to banks	-	686,019	30,528	8,279	724,826	290,524	-	290,524	1,015,350
Derivative financial instruments	-	11,032	41,306	12,108	64,446	8,239	-	8,239	72,685
Deposits from customers:									
-Current account	22,506,095	-	-	-	22,506,095	-	-	-	22,506,095
-Savings account	2,709,423	-	-	-	2,709,423	-	-	-	2,709,423
-Term deposits	-	4,713,552	2,574,256	3,956,719	11,244,527	4,295,215	334,695	4,629,910	15,874,437
	25,215,518	4,713,552	2,574,256	3,956,719	36,460,045	4,295,215	334,695	4,629,910	41,089,955
Debts issued	-	-	-	-	-	874,612	158,962	1,033,574	1,033,574
Other liabilities		-	-	599,510	599,510	-	-	=	599,510
Total	25,215,518	5,410,603	2,646,090	4,576,616	37,848,827	5,468,590	493,657	5,962,247	43,811,074
Net liquidity gap	(11,432,642)	4,995,505	2,361,906	(2,022,401)	(6,097,632)	5,679,833	3,241,746	8,921,579	2,823,947



### (c) Liquidity risk and funding management (Continued)

The table below shows the contractual expiry by maturity of the Group's and the Bank's commitments.

### THE GROUP AND THE BANK

	Less than 3 months	3 to 12 months	1 to 5 years	Total
30 June 2016	MUR'000	MUR'000	MUR'000	MUR'000
Contingent liabilities Commitments	418,521 859,935	375,177 1,929,967	15,669 850,278	809,367 3,640,180
Total	1,278,456	2,305,144	865,947	4,449,547
30 June 2015				
Contingent liabilities Commitments	865,648 929,038	116,258 838,887	126,569 1,045,366	1,108,475 2,813,291
Total	1,794,686	955,145	1,171,935	3,921,766
30 June 2014				
Contingent liabilities Commitments	259,072 531,147	668,327 1,182,257	58,327 198,066	985,726 1,911,470
Total	790,219	1,850,584	256,393	2,897,196

The Group and the Bank do not expect all the contingent liabilities or commitments to be drawn before expiry of commitments.



### (d) Market risk

Market risk is the risk that the fair value or future cash flows of financial instruments will fluctuate due to changes in market variables such as interest rates and foreign exchange rates. The Group and the Bank classify exposures to market risk into either trading or non trading portfolios and manage these portfolios separately. Except for the concentrations within foreign currency, the Group and the Bank have no significant concentration of market risk.

### (i) Interest rate risk

Interest rate risk arises from the possibility that changes in interest rates will affect future cash flows or the fair values of financial instruments. Management has established limits on the interest rate gaps for stipulated periods.

The following table demonstrates the sensitivity to a reasonable possible change in interest rates, (all other variables held constant) of the Group's and the Bank's statement of profit or loss.

The sensitivity of the statement of profit or loss is the effect of the assumed changes in interest rates on the profit or loss for the year, based on the financial assets and financial liabilities held at 30 June.

THE GROUP	_	2016	2015	2014
Currency	Change in Basis	Sensitivity of	Sensitivity of profit	Sensitivity of profit
	points	profit or loss	or loss	or loss
		MUR'000	MUR'000	MUR'000
AUD	+50	851	137	(97)
	- 50	(851)	(137)	97
EUR	+50	52,696	1,341	(1,482)
	- 50	(52,696)	(1,341)	1,482
GBP	+50	15,606	(3,890)	(2,733)
	- 50	(15,606)	3,890	2,733
MUR	+50	5,744	16,002	11,422
	- 50	(5,744)	(16,002)	(11,422)
USD	+50	111,541	(18,425)	(8,768)
	- 50	(111,541)	18,425	8,768
THE BANK		2016	2015	2014
Currency	Change in Basis	Sensitivity of	Sensitivity of profit	Sensitivity of profit
	points	profit or loss	or loss	or loss
		MUR'000	MUR'000	MUR'000
AUD	+50	851	137	(142)
	- 50	(851)	(137)	142
EUR	+50	52,696	1,333	(1,523)
	- 50	(52,696)	(1,333)	1,523
GBP	+50	15,606	(3,890)	(2,734)
		,	( , ,	, , ,
	- 50	(15,606)	3,890	2,734
MUR				
MUR	- 50	(15,606)	3,890	2,734
	- 50 +50	(15,606) 5,742	3,890 15,996	2,734 10,792



### (d) Market risk (Continued)

### (i) Interest rate risk (Continued)

The table below analyses the Group's and the Bank's interest rate risk exposure on non-trading financial assets and liabilities. The Bank's assets and liabilities are included at carrying amount and categorised by the earlier of contractual re-pricing or maturity dates.

### **THE GROUP**

	2016								
	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest	
	amount	On demand	3 months	months	months	years	years	bearing	
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Cash and balances with the Central Bank	3,029,129	-	51,128	-	757,528	-	-	2,220,473	
Due from banks	46,009,527	29,845,345	9,528,753	3,204,033	3,431,396	-	-	-	
Loans and advances to customers	21,958,341	1,917,450	5,013,841	1,581,675	2,218,808	7,411,679	3,814,888	-	
Financial investments held-to-maturity	11,538,879	-	3,243,773	272,032	2,949,420	4,518,014	555,640		
Total assets	82,535,876	31,762,795	17,837,495	5,057,740	9,357,152	11,929,693	4,370,528	2,220,473	
Liabilities									
Due to banks	173,510	-	-	-	-	173,510	-	-	
Deposits from customers	80,012,268	55,077,383	12,439,155	2,899,695	5,808,567	3,454,281	333,187	-	
Debts issued	1,489,943	-	-	3,893	91,085	1,394,965	-		
Total liabilities	81,675,721	55,077,383	12,439,155	2,903,588	5,899,652	5,022,756	333,187	<u>-</u>	
Total interest sensitivity gap	860,155	(23,314,588)	5,398,340	2,154,152	3,457,500	6,906,937	4,037,341	2,220,473	

### **THE GROUP**

2 5.103.				201	5			
	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest
	amount	On demand	3 months	months	months	years	years	bearing
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	2,514,213	-	-	-	-	-	-	2,514,213
Due from banks	41,447,016	27,495,961	9,087,782	4,743,377	119,896	-	-	-
Loans and advances to customers	21,772,735	1,166,595	14,698,369	1,106,768	-	4,801,003	-	-
Financial investments held-to-maturity	5,071,692	_	623,245	942,728	916,744	2,045,053	543,922	
Total assets	70,805,656	28,662,556	24,409,396	6,792,873	1,036,640	6,846,056	543,922	2,514,213
Liabilities								
Due to banks	227,418	-	-	-	-	196,568	30,850	-
Deposits from customers	66,437,716	39,558,365	16,889,454	2,822,318	4,875,002	2,025,666	266,911	-
Debts issued	1,655,238	-	-	-	-	1,655,238	-	
Total liabilities	68,320,372	39,558,365	16,889,454	2,822,318	4,875,002	3,877,472	297,761	
Total interest sensitivity gap	2,485,284	(10,895,809)	7,519,942	3,970,555	(3,838,362)	2,968,584	246,161	2,514,213



(d) Market risk (Continued)

(i) Interest rate risk (Continued)

### THE GROUP

				201	4			
	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest
	amount	On demand	3 months	months	months	years	years	bearing
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	2,021,272	-	-	-	-	-	-	2,021,272
Due from banks	18,265,309	11,769,070	4,775,575	1,662,809	57,855	-	-	-
Loans and advances to customers	17,227,455	1,134,337	13,690,791	147,719	183,939	1,938,785	131,884	-
Financial investments held-to-maturity	6,836,837	_	1,252,051	1,175,990	1,421,155	2,433,048	554,593	
Total assets	44,350,873	12,903,407	19,718,417	2,986,518	1,662,949	4,371,833	686,477	2,021,272
Liabilities								
Due to banks	1,015,350	-	686,019	30,528	8,279	290,524	-	-
Deposits from customers	40,413,544	24,847,488	7,668,354	2,373,778	3,476,957	1,831,738	215,229	-
Debts issued	1,108,517	-	-	-	274,152	583,535	250,830	
Total liabilities	42,537,411	24,847,488	8,354,373	2,404,306	3,759,388	2,705,797	466,059	
Total interest sensitivity gap	1,813,462	(11,944,081)	11,364,044	582,212	(2,096,439)	1,666,036	220,418	2,021,272

### THE BANK

				2016	5			
	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest
	amount	On demand	3 months	months	months	years	years	bearing
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Cash and balances with the Central Bank	3,029,129	-	51,128	-	757,528	-	-	2,220,473
Due from banks	46,000,675	29,836,493	9,528,753	3,204,033	3,431,396	-	-	-
Loans and advances to customers	21,958,341	1,917,450	5,013,841	1,581,675	2,218,808	7,411,679	3,814,888	-
Financial investments held-to-maturity	11,538,879	-	3,243,773	272,032	2,949,420	4,518,014	555,640	<u>-</u>
Total assets	82,527,024	31,753,943	17,837,495	5,057,740	9,357,152	11,929,693	4,370,528	2,220,473
Liabilities								
Due to banks	173,510	-	-	-	-	173,510	-	-
Deposits from customers	80,378,976	55,337,859	12,439,155	2,899,695	5,808,567	3,560,513	333,187	-
Debts issued	1,111,032	-	-	-	-	1,111,032	-	<u>-</u>
Total liabilities	81,663,518	55,337,859	12,439,155	2,899,695	5,808,567	4,845,055	333,187	
Total interest sensitivity gap	863,506	(23,583,916)	5,398,340	2,158,045	3,548,585	7,084,638	4,037,341	2,220,473



(d) Market risk (Continued)

(i) Interest rate risk (Continued)

### **THE BANK**

	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest		
	amount	On demand	3 months	months	months	years	years	bearing		
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000		
Cash and balances with the Central Bank	2,512,469	-	-	-	-	-	-	2,512,469		
Due from banks	41,434,529	27,483,474	9,087,782	4,743,377	119,896	-	-	-		
Loans and advances to customers	21,707,868	1,088,007	14,712,090	1,106,768	-	4,801,003		-		
Financial investments held-to-maturity	5,071,692	_	623,245	942,728	916,744	2,045,053	543,922			
Total assets	70,726,558	28,571,481	24,423,117	6,792,873	1,036,640	6,846,056	543,922	2,512,469		
Liabilities										
Due to banks	227,411	-	-	-	-	196,568	30,843	-		
Deposits from customers	66,928,651	39,722,118	16,930,738	2,901,151	4,941,976	2,165,757	266,911	-		
Debts issued	1,094,275	_	-			1,094,275	_			
Total liabilities	68,250,337	39,722,118	16,930,738	2,901,151	4,941,976	3,456,600	297,754			
Total interest sensitivity gap	2,476,221	(11,150,637)	7,492,379	3,891,722	(3,905,336)	3,389,456	246,168	2,512,469		

### THE BANK

	2014									
	Carrying		Less than	3 to 6	6 to 12	1 to 5	Over 5	Non interest		
	amount	On demand	3 months	months	months	years	years	bearing		
Assets	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000		
Cash and balances with the Central Bank	2,019,625	-	-	-	-	-	-	2,019,625		
Due from banks	18,251,138	11,754,899	4,775,575	1,662,809	57,855	-	-	-		
Loans and advances to customers	17,397,055	1,167,941	13,885,091	147,719	183,939	1,880,481	131,884	-		
Financial investments held-to-maturity	6,836,837	-	1,252,051	1,175,990	1,421,155	2,433,048	554,593			
Total assets	44,504,655	12,922,840	19,912,717	2,986,518	1,662,949	4,313,529	686,477	2,019,625		
Liabilities										
Due to banks	1,015,350	-	686,019	30,528	8,279	290,524	-	-		
Deposits from customers	41,089,955	25,215,518	7,733,889	2,373,778	3,476,957	2,074,584	215,229	-		
Debts issued	1,033,574	-			-	874,612	158,962			
Total liabilities	43,138,879	25,215,518	8,419,908	2,404,306	3,485,236	3,239,720	374,191	_		
Total interest sensitivity gap	1,365,776	(12,292,678)	11,492,809	582,212	(1,822,287)	1,073,809	312,286	2,019,625		



### (d) Market risk (Continued)

### (ii) Currency risk

Currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. Management has set limits on positions by currency. Positions are monitored on a daily basis and hedging strategies are used to ensure positions are maintained within established limits.

The table below indicates the currencies to which the Group and the Bank had significant exposure at 30 June on all its monetary assets and liabilities and its forecast cash flows. The analysis calculates the effect of a reasonably possible movement of the currency rate against the MUR, with all other variables held constant on the statement of profit or loss (due to the fair value of currency sensitive non trading monetary assets and liabilities). A negative amount in the table reflects a potential net reduction in the statement of profit or loss, while a positive amount reflects a net potential increase. An equivalent decrease in each of the below currencies against the MUR would have resulted in an equivalent but opposite impact.

THE GROUP		2016		
% Chan	ge in Currency rate	Effect of change in cu	irrency on	Sensitivity of profit or loss
Currency		Assets	Liabilities	
		MUR'000	MUR'000	MUR'000
AUD	+5%	51,931	(51,990)	(59)
	-5%	(51,931)	51,990	59
EUR	+5%	805,867	(796,186)	9,681
	-5%	(805,867)	796,186	(9,681)
GBP	+5%	253,696	(251,309)	2,387
	-5%	(253,696)	251,309	(2,387)
USD	+5%	2,458,684	(2,458,567)	117
	-5%	(2,458,684)	2,458,567	(117)
		2015		
% Char	nge in Currency rate	Effect of change in cu	rrency on	Sensitivity of profit or loss
Currency	,	Assets	Liabilities	, ,
		MUR'000	MUR'000	MUR'000
AUD	+5%	45,933	(47,718)	(1,784)
	-5%	(45,933)	47,718	1,784
EUR	+5%	676,955	(669,708)	7,247
	-5%	(676,955)	669,708	(7,247)
GBP	+5%	195,728	(197,099)	(1,370)
	-5%	(195,728)	197,099	1,370
USD	+5%	2,107,614	(2,139,310)	(31,696)
	-5%	(2,107,614)	2,139,310	31,696
		2014		
% Char	nge in Currency rate	Effect of change in cu	rrency on	Sensitivity of profit or loss
Currency	,	Assets	Liabilities	
		MUR'000	MUR'000	MUR'000
AUD	+5%	38,575	(39,126)	(551)
	-5%	(38,575)	39,126	551
EUR	+5%	390,333	(383,612)	6,721
	-5%	(390,333)	383,612	(6,721)
GBP	+5%	176,539	(196,358)	(19,819)
	-5%	(176,539)	196,358	19,819
USD	+5%	1,152,645	(1,168,377)	(15,732)
	-5%	(1,152,645)	1,168,377	15,732



### (d) Market risk (Continued)

(ii) Currency risk (Continued)

0		2016	W. Cl	THE BANK
Sensitivity of profit or loss	rency on Liabilities	Effect of change in curre Assets	% Change in Currency rate	Currency
MUR'000	MUR'000	MUR'000		
(59)	(51,989)	51,930	+5%	AUD
59	51,989	(51,930)	-5%	rup.
9,668	(796,186)	805,855	+5%	EUR
(9,668)	796,186	(805,855)	-5%	ODD
2,384	(251,309)	253,693	+5%	GBP
(2,384)	251,309	(253,693)	-5%	
8,990	(2,444,084)	2,453,074	+5%	USD
(8,990)	2,444,084	(2,453,074)	-5%	
		2015		
Sensitivity of profit or loss	ency on	Effect of change in curre	% Change in Currency rate	
	Liabilities	Assets		Currency
MUR'000	MUR'000	MUR'000		
101	(31,553)	31,654	+5%	AUD
(101)	31,553	(31,654)	-5%	
6,551	(657,827)	664,379	+5%	EUR
(6,551)	657,827	(664,379)	-5%	
285	(194,601)	194,886	+5%	GBP
(285)	194,601	(194,886)	-5%	
12,110	(2,058,421)	2,070,531	+5%	USD
(12,110)	2,058,421	(2,070,531)	-5%	
		2014		
Sensitivity of profit or loss	ency on	Effect of change in curre	% Change in Currency rate	
, ,	Liabilities	Assets	g ,	Currency
MUR'000	MUR'000	MUR'000		
56	(19,061)	19,117	+5%	AUD
(56)	19,061	(19,117)	-5%	
7,047	(379,834)	386,881	+5%	EUR
(7,047)	379,834	(386,881)	-5%	
184	(147,928)	148,112	+5%	GBP
(184)	147,928	(148,112)	-5%	
9,677	(1,126,763)	1,136,440	+5%	USD
(9,677)	1,126,763	(1,136,440)	-5%	

### (e) Equity price risk

Equity price risk is the risk that the fair value of equities decreases as a result of changes in the level of equity indices. The non-trading equity price risk exposure arises from available-for-sale investments. A 10 percent increase in the value of the Group's available-for-sale equities as at 30 June 2016 would have increased equity by MUR 3.5m (2015: MUR 4.1m and 2014: MUR 3.9m). An equivalent decrease would have resulted in an equivalent but opposite impact.



## 38. CAPITAL

The Group and the Bank maintain an actively managed capital base to cover risks inherent in the business. The adequacy of the Group's and the Bank's capital is monitored using, among other measures, the rules and ratios established by the Basel Committee on Banking Supervision and adopted by the Bank of Mauritius in supervising the Group and the Bank. During the past year, the Group and the Bank have complied in full with all its externally imposed capital requirements.

#### Capital management

The primary objectives of the Group's and the Bank's capital management are to ensure that the Group and the Bank comply with externally imposed capital requirements and that the Group and the Bank maintain strong credit ratings and healthy capital ratios in order to support the business and to maximise shareholders' value.

The Group and the Bank manage their capital structure and makes adjustments to it in the light of changes in economic conditions and the risk characteristics of its activities. In order to maintain or adjust the capital structure, the Group and the Bank may adjust the amount of dividend payment to shareholders, return capital to shareholders or issue capital securities.

#### **ELIGIBLE RISK-WEIGHTED CAPITAL**

		THE GROUP			THE BANK	
	Basel III	Basel III	Basel II	Basel III	Basel III	Basel II
	2016	2015	2014	2016	2015	2014
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Tier 1 capital	4,181,032	3,545,651	2,842,914	4,328,220	4,016,507	2,797,817
Tier 2 capital	758,113	971,082	997,650	663,332	896,799	699,662
Total capital	4,939,145	4,516,733	3,840,564	4,991,552	4,913,306	3,497,479
Risk-weighted assets	43,099,296	37,083,800	28,826,897	42,812,653	35,881,489	26,757,280
	%	%	%	%	%	%
Capital adequacy ratio	11.5	12.2	13.3	11.7	13.7	13.1

Regulatory capital consists of Tier 1 capital, which comprises share capital, retained earnings, foreign currency translation and other reserves. Certain adjustments are made to IFRS-based results and reserves, as prescribed by the Central Bank of Mauritius. The other component of regulatory capital is Tier 2 capital, which includes subordinated long term debt.

## 39. EVENTS AFTER REPORTING DATE

#### (i) Rights Issue

The Board of Directors gave an "in principle" approval for a rights issue of MUR 600m by end of December 2016 at a meeting held on the 28 July 2016.

### (ii) Dividend

Approval from the Regulators was received in July 2016 for the June 2016 tranche of the Class A shares Series 1 and 2, payment of MUR 71.3m which was effected in the same month of approval received.



## 40. HEDGE ACCOUNTING

### (a) THE GROUP

### Hedge of net investment in foreign operations

The Bank did not apply any hedge accounting during the year under review.

During the year ended 30 June 2015 the hedge was ineffective and MUR 82.3m has been recognised in profit or loss. No ineffectiveness from hedges of net investments in foreign operations was recognised in profit or loss in 2014.

For the financial year 2014, the Group hedged part of the currency risk of its net investment in foreign operations using a portfolio of identified deposits from customers and debts issued.

As at 30 June 2014, deposit from customers and debts issued for an amount of MUR 438m (2013 and 2012: MUR 300m), was designated as a hedge of the Bank's net investment in its subsidiary, AfrAsia Holdings Limited, and was used to hedge the Group's exposure to foreign exchange risk on this investment. Gains or losses on the retranslation of the identified portion of the deposit from customers and debts issued, due to exchange rate risk, were transferred to equity to offset any gains or losses on translation of the net investment in the subsidiary.

#### (b) THE BANK

#### Fair value hedges

Fair value hedges are used by the Bank to protect it against changes in the fair value of financial assets and financial liabilities due to movements in exchange rates. The assets and liabilities hedged for exchange rate risk include investment in subsidiary, deposits from customers and debts issued. The Bank's fair value hedge relationship is principally the retranslation difference of the portfolio of identified deposit from customers and debt to acquire the investment, used to hedge the foreign currency risk of the investment in subsidiary.

Gains or losses due to changes on fair value hedges for the year:

	2016	2015	2014
Gains/(losses) on:	MUR'000	MUR'000	MUR'000
Hedged instruments	-	(82,316)	7,008
Hedged items attributable to the hedged risk	-	82,316	(7,008)
Hedge ineffectiveness recognised immediately in profit or loss	<u> </u>	-	

## 41. OFFSETTING FINANCIAL INSTRUMENTS

The Group and the Bank offsetting financial arrangement is summarised below.

#### **THE GROUP**

2016

	Effect of offsetting on statement of financial position			Related amounts not offset		
	Gross amount	Amount offset	Net amount reported	Cash collateral	Net amount	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
ASSETS						
Cash and balances with the Central Bank	3,029,129	-	3,029,129	-	3,029,129	
Due from banks	46,009,527	-	46,009,527	-	46,009,527	
Derivative financial instruments	105,003	33,644	138,647	-	138,647	
Financial investments - held-for-trading	4,893,741	-	4,893,741	-	4,893,741	
Loans and advances to customers	21,958,341	-	21,958,341	(711,881)	21,246,460	
Financial investments - available-for-sale	350,798	-	350,798	-	350,798	
Financial investments - held-to-maturity	11,538,879	-	11,538,879	-	11,538,879	
Other assets	130,207	-	130,207		130,207	
	88,015,625	33,644	88,049,269	(711,881)	87,337,388	
LIABILITIES						
Due to banks	173,510	-	173,510	-	173,510	
Derivative financial instruments	199,273	33,644	232,917	-	232,917	
Deposits from customers	80,012,268	-	80,012,268	(711,881)	79,300,387	
Debts issued	1,489,943	-	1,489,943	-	1,489,943	
Current tax liabilities	84,510	-	84,510	-	84,510	
Other liabilities	1,770,876		1,770,876		1,770,876	
	83,730,380	33,644	83,764,024	(711,881)	83,052,143	



# $41.\ \mathsf{OFFSETTING}\ \mathsf{FINANCIAL}\ \mathsf{INSTRUMENTS}\ (\mathsf{Continued})$

### **THE GROUP (Continued)**

2015	Effect of offs	etting on statement	of financial position	Related amounts not offset		
	Gross amount	Amount offset	Net amount reported	Cash collateral	Net amount	
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
ASSETS						
Cash and balances with the Central Bank	2,514,213	-	2,514,213	-	2,514,213	
Due from banks	41,447,016	-	41,447,016	-	41,447,016	
Derivative financial instruments	273,327	(55,944)	217,383	-	217,383	
Financial investments - held-for-trading	3,045,474	-	3,045,474	-	3,045,474	
Loans and advances to customers	21,772,735	-	21,772,735	(800,735)	20,972,000	
Financial investments - available-for-sale	41,049	-	41,049	-	41,049	
Financial investments - held-to-maturity	5,071,692	-	5,071,692	-	5,071,692	
Other assets	263,743	-	263,743	-	263,743	
	74,429,249	(55,944)	74,373,305	(800,735)	73,572,570	
LIABILITIES						
Due to banks	227,418	-	227,418	-	227,418	
Derivative financial instruments	611,038	(55,944)	555,094	-	555,094	
Deposits from customers	66,437,716	-	66,437,716	(800,735)	65,636,981	
Debts issued	1,655,238	-	1,655,238	-	1,655,238	
Current tax liabilities	67,836	-	67,836	-	67,836	
Other liabilities	1,627,871	-	1,627,871	-	1,627,871	
	70,627,117	(55,944)	70,571,173	(800,735)	69,770,438	
2014						
	Effect of offs	=	of financial position		ounts not offset	
	Gross amount	Amount offset	Net amount reported	Cash collateral	Net amount	
ASSETS	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	
Cash and balances with the Central Bank	2,021,272	_	2,021,272	_	2,021,272	
Due from banks	18,265,309		18,265,309	_	18,265,309	
Derivative financial instruments	894,952	(34,107)	860,845	_	860,845	
Financial investments - held-for-trading	2,636,145	(01,107)	2,636,145	_	2,636,145	
Loans and advances to customers	17,227,455	_	17,227,455	(359,380)	16,868,075	
Financial investments - available-for-sale	341,340	-	341,340	-	341,340	
Financial investments - held-to-maturity	6,836,837	-	6,836,837	-	6,836,837	
Other assets	197,071	_	197,071	-	197,071	
	48,420,381	(34,107)	48,386,274	(359,380)	48,026,894	
LIABILITIES						
Due to banks	1,015,350	-	1,015,350	-	1,015,350	
Derivative financial instruments	891,549	(34,107)	857,442	-	857,442	
Deposits from customers	40,413,544	-	40,413,544	(359,380)	40,054,164	
Debts issued	1,108,517	-	1,108,517	-	1,108,517	
Current tax liabilities	53,040	-	53,040	-	53,040	
Other liabilities	2,091,923		2,091,923		2,091,923	
	45,573,923	(34,107)	45,539,816	(359,380)	45,180,436	



Related amounts not offset

Net amount

MUR'000

Cash collateral

MUR'000

# 41. OFFSETTING FINANCIAL INSTRUMENTS (Continued)

The Group and the Bank offsetting financial arrangement is summarised below.

### THE BANK

2016

beat balances with the Central Bank         3,000,109         − 3,000,209         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 3,000         − 1,0	ASSETS					
both relation the interments         4,000,075         4,000,075         3,44 kg         3,84,00	Cash and balances with the Central Bank	3,029,129	-	3,029,129	-	3,029,129
Institution function intention for frame in intention from financial instruments - held for funding in manufacture souther for famine in intention from financial intention	Due from banks		-		_	, ,
1,988,41   2,198,40   2,198,40   2,198,40   2,104,00	Derivative financial instruments	, , , , , , , , , , , , , , , , , , ,	33,644	33,644	-	
Financial investments - available for-sale financial investments - field-or-maturity         316,038         316,038         316,038         316,038         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         136,387         200,181	Financial investments - held-for-trading	3,542,070	-	3,542,070	-	3,542,070
Pinal palamenta processing to the parameter palamenta processing to the palamenta	Loans and advances to customers	21,958,341	-	21,958,341	(711,881)	21,246,460
Other seisted         20,184         0         20,194         0         20,104 </td <td>Financial investments - available-for-sale</td> <td>316,033</td> <td>-</td> <td>316,033</td> <td>-</td> <td>316,033</td>	Financial investments - available-for-sale	316,033	-	316,033	-	316,033
LABILITES         8,591,31         3,344         8,624,95         (71,188)         8,591,30           Due to bank         173,510         - 173,510         - 173,510         - 173,510         - 172,510         - 127,910           Deposits from customers         8,378,976         83,789,76         1,111,022         - 1,111,022	Financial investments - held-to-maturity	11,538,879	-	11,538,879	-	11,538,879
LOBILITES         Commender         173,510	Other assets	206,184		206,184		206,184
Describans         173,510		86,591,311	33,644	86,624,955	(711,881)	85,913,074
Deposits from customers         94,270         33,644         127,914         127,914           Deposits from customers         80,378,976         0,938,976         (71,180)2         7,946,000           Debt is sued         11,110,322         0         11,110,322         1,111,032         2         1,111,032         3         48,379         0         2,175,000         48,379         0         2,075,000         48,379         0         1,171,000         48,379         0         1,171,000         1,	LIABILITIES					
Deposits from customers         80,378,97         80,378,97         (71,881)         79,667,05           Current tax liabilities         81,111,032         1,111,032         3,43,74         3,84,37         2,84,37         3,84,37         3,84,37         6,00         4,07,50         1,0	Due to banks		-		-	173,510
Debts issued         1,11,022         1,11,032         1,11,032         1,11,032           Current tax liabilities         84,379         0         84,379         0         407,506           Other liabilities         40,750         33,644         82,83,31         (71,1881)         81,571,408           Effect of If serving and substances with the Central Bank         Beffect of If serving and substances with the Central Bank         Asserts           Effect of If serving and balances with the Central Bank         Capt and balan	Derivative financial instruments	,	33,644	•	-	•
Current ax liabilities         84,379 (19,00)         64,379 (19,00)         184,379 (19,00)         24,075 (19,00)         184,379 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,075 (19,00)         24,000 (19,00)	·	• • •	-		(711,881)	
Other liabilities         407,500         407,500         407,500         407,500         81,571,405           Effect of offers and in Figure 1. The collapse of Prosential Park         Effect of offers and in Figure 1. The collapse of Prosential Park         Effect of offers and in Figure 1. The collapse of Prosential Park         Effect of Section 1. The collapse of Prosential Park         Effect of Section 1. The collapse of Prosential Park         Effect of Section 1. The collapse of Prosential Park         Effect of Section 1. The collapse of Park 1. The			-		-	
Refect of offset   Signature   Signatur			-		-	
Effect of summer   Financial position   Related   Murroun   Mur	Other liabilities	407,506		407,506	-	407,506
Effect of foresamoun         Effect of foresamoun         Invalidation of foresamoun         Invalidation of foresamoun         Invalidation of foresamoun         Invalidation of foresamoun         Murroun of foresamoun         Invalidation of foresamoun         Murroun of foresamoun         Act 1,444         Company         Company <td></td> <td>82,249,673</td> <td>33,644</td> <td>82,283,317</td> <td>(711,881)</td> <td>81,571,436</td>		82,249,673	33,644	82,283,317	(711,881)	81,571,436
Gross amount         Amount offset         Net amount reported         Cash collateral         Net amount offset           ASSETS         MUR'000	2015					
MUR'000   MUR'		Effect of offse	tting on statement	of financial position	Related am	ounts not offset
Cash and balances with the Central Bank   2,512,469   - 2,512,469   - 41,434,52						
Cash and balances with the Central Bank         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         2,512,469         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         68,527         -         68,527         -         68,527         -         68,527         -         68,527         -         68,527         -         68,527         -         19,67,124         -         19,67,124         -         19,67,124         -         19,67,124         -         19,67,124         -         19,07,1249,624         -         19,07,192         -         5,07,1692         -         5,07,1692         -         5,07,1692         -         5,07,1692         -         5,07,1692         -         2,07,1592         -         2,07,1492         -         2,07,1592         -		Gross amount	Amount offset	Net amount reported	Cash collateral	Net amount
Due from banks         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         41,434,529         -         68,527         -         68,527         -         68,527         -         68,527         -         68,527         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         5,071,692         20,071,33         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         227,411         -         227,411         -         227,411         -         227,411         -         227,411         -         24,775				· ·		
Derivative financial instruments         124,471         (55,944)         68,527         -         68,527           Financial investments - held-for-trading         1,967,124         -         1,967,124         -         1,967,124           Loans and advances to customers         21,707,868         -         21,707,868         (800,735)         20,907,133           Financial investments - held-to-maturity         5,071,692         -         5,071,692         -         5,071,692         -         288,150         -         287,411         -         227,411         -         227,411         -         227,411	ASSETS			· ·		
Financial investments - held-for-trading         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         -         1,967,124         20,907,133         20,907,133         20,907,132         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         288,150         -         289,150         -         289,162         -         289,162         -         289,162         -         49,775         -         54,775         -         54,775         -         54		MUR'000	MUR'000	MUR'000		MUR'000
Loans and advances to customers         21,707,868         - 21,707,868         (800,735)         20,907,133           Financial investments - held-to-maturity         5,071,692         - 5,071,692         - 5,071,692         - 288,150         - 288,150         - 288,150         - 288,150         - 288,150         - 288,150         - 227,412         - 227,413         - 227,413         - 227,411         - 227,411         - 227,411         - 227,411         - 227,411         - 227,411         - 227,411         - 54,775	Cash and balances with the Central Bank	MUR'000 2,512,469	MUR'000	MUR'000 2,512,469		MUR'000 2,512,469
Financial investments - held-to-maturity         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         5,071,692         -         288,150         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111         -         287,111	Cash and balances with the Central Bank Due from banks	MUR'000 2,512,469 41,434,529	MUR'000 - -	2,512,469 41,434,529		MUR'000 2,512,469 41,434,529
Other assets         288,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,150         -         289,141         -         227,411         -         227,411         -         227,411         -         227,411         -         247,755         -         54,775         -         54,775         -         50,928,651	Cash and balances with the Central Bank Due from banks Derivative financial instruments	2,512,469 41,434,529 124,471	MUR'000 - -	2,512,469 41,434,529 68,527		2,512,469 41,434,529 68,527
LIABILITIES         73,106,303         (55,944)         73,050,359         (800,735)         72,249,624           Due to banks         227,411         -         227,411         -         227,411           Derivative financial instruments         110,719         (55,944)         54,775         -         54,775           Deposits from customers         66,928,651         -         66,928,651         (800,735)         66,127,916           Debts issued         1,094,275         -         1,094,275         -         1,094,275           Other liabilities         531,787         -         531,787         -         531,787           Current tax liabilities         51,327         -         51,327         -         51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading	2,512,469 41,434,529 124,471 1,967,124	MUR'000 - - (55,944) -	2,512,469 41,434,529 68,527 1,967,124	MUR'000 - - - -	2,512,469 41,434,529 68,527 1,967,124
LIABILITIES           Due to banks         227,411         -         227,411         -         227,411           Derivative financial instruments         110,719         (55,944)         54,775         -         54,775           Deposits from customers         66,928,651         -         66,928,651         (800,735)         66,127,916           Debts issued         1,094,275         -         1,094,275         -         1,094,275           Other liabilities         531,787         -         531,787         -         531,787           Current tax liabilities         51,327         -         51,327         -         51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692	MUR'000 - - (55,944) -	2,512,469 41,434,529 68,527 1,967,124 21,707,868	MUR'000 - - - -	2,512,469 41,434,529 68,527 1,967,124 20,907,133
Due to banks       227,411       -       227,411       -       227,411         Derivative financial instruments       110,719       (55,944)       54,775       -       54,775         Deposits from customers       66,928,651       -       66,928,651       (800,735)       66,127,916         Debts issued       1,094,275       -       1,094,275       -       1,094,275         Other liabilities       531,787       -       531,787       -       531,787         Current tax liabilities       51,327       -       51,327       -       51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692	MUR'000 - - (55,944) -	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692	MUR'000 - - - -	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692
Derivative financial instruments         110,719         (55,944)         54,775         -         54,775           Deposits from customers         66,928,651         -         66,928,651         (800,735)         66,127,916           Debts issued         1,094,275         -         1,094,275         -         1,094,275           Other liabilities         531,787         -         531,787         -         531,787           Current tax liabilities         51,327         -         51,327         -         51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150	MUR'000 - - (55,944) - - -	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150	MUR'000  (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150
Deposits from customers       66,928,651       -       66,928,651       (800,735)       66,127,916         Debts issued       1,094,275       -       1,094,275       -       1,094,275         Other liabilities       531,787       -       531,787       -       531,787         Current tax liabilities       51,327       -       51,327       -       51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150	MUR'000 - - (55,944) - - -	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150	MUR'000  (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150
Debts issued       1,094,275       -       1,094,275       -       1,094,275         Other liabilities       531,787       -       531,787       -       531,787         Current tax liabilities       51,327       -       51,327       -       51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303	MUR'000 - - (55,944) - - -	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359	MUR'000  (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624
Other liabilities       531,787       -       531,787       -       531,787         Current tax liabilities       51,327       -       51,327       -       51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES Due to banks	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303	MUR'000  (55,944) (55,944)	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359	MUR'000  (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624
Current tax liabilities         51,327         -         51,327         -         51,327	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES Due to banks Derivative financial instruments	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303	MUR'000  (55,944) (55,944)	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359	MUR'000  (800,735) (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624
	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES Due to banks Derivative financial instruments Deposits from customers	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303	MUR'000  - (55,944)  - (55,944)  - (55,944)	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359  227,411 54,775 66,928,651	MUR'000  (800,735) (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624  227,411 54,775 66,127,916
68,944,170 (55,944) 68,888,226 (800,735) 68,087,491	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES Due to banks Derivative financial instruments Deposits from customers Debts issued	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303  227,411 110,719 66,928,651 1,094,275	MUR'000  - (55,944)  - (55,944)  - (55,944)	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359  227,411 54,775 66,928,651 1,094,275	MUR'000  (800,735) (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624  227,411 54,775 66,127,916 1,094,275
	Cash and balances with the Central Bank Due from banks Derivative financial instruments Financial investments - held-for-trading Loans and advances to customers Financial investments - held-to-maturity Other assets  LIABILITIES Due to banks Derivative financial instruments Deposits from customers Debts issued Other liabilities	2,512,469 41,434,529 124,471 1,967,124 21,707,868 5,071,692 288,150 73,106,303  227,411 110,719 66,928,651 1,094,275 531,787	MUR'000  - (55,944)  - (55,944)  - (55,944)	2,512,469 41,434,529 68,527 1,967,124 21,707,868 5,071,692 288,150 73,050,359  227,411 54,775 66,928,651 1,094,275 531,787	MUR'000  (800,735) (800,735)	2,512,469 41,434,529 68,527 1,967,124 20,907,133 5,071,692 288,150 72,249,624  227,411 54,775 66,127,916 1,094,275 531,787

Effect of offsetting on statement of financial position

MUR'000

Amount offset Net amount reported

MUR'000

**Gross amount** 

MUR'000



# 41. OFFSETTING FINANCIAL INSTRUMENTS (Continued)

### THE BANK (Continued)

2014

	Effect of offse	Effect of offsetting on statement of financial position			
	Gross amount	Amount offset	Net amount reported	Cash collateral	Net amount
	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
ASSETS					
Cash and balances with the Central Bank	2,019,625	-	2,019,625	-	2,019,625
Due from banks	18,251,138	-	18,251,138	-	18,251,138
Derivative financial instruments	110,195	(34,107)	76,088	-	76,088
Financial investments - held-for-trading	1,911,412	-	1,911,412	-	1,911,412
Loans and advances to customers	17,397,055	-	17,397,055	(359,380)	17,037,675
Financial investments - held-to-maturity	6,836,837	-	6,836,837	-	6,836,837
Other assets	174,217		174,217		174,217
	46,700,479	(34,107)	46,666,372	(359,380)	46,306,992
LIABILITIES					
Due to banks	1,015,350	-	1,015,350	-	1,015,350
Derivative financial instruments	106,792	(34,107)	72,685	-	72,685
Deposits from customers	41,089,955	-	41,089,955	(359,380)	40,730,575
Debts issued	1,033,574	-	1,033,574	-	1,033,574
Current tax liabilities	44,739	-	44,739	-	44,739
Other liabilities	599,510		599,510	=	599,510
	43,889,920	(34,107)	43,855,813	(359,380)	43,496,433

The Bank entered into various forward-geared contracts with Firstrand Bank. On maturity of these contracts, the Bank will be required to pay only the net amount. Hence the fair value of all the forward geared contracts has been offset in the financial statements.

The Bank receives cash collaterals as security on various loan arrangements. The Bank has a right to offset these cash collaterals against the loan amounts on default of the Bank's clients. As at 30 June 2016, 2015 and 2014 these amounts have been shown in "due to customers" and have not been offset against the loan balances.



# 42. SEGMENTAL REPORTING

The following table presents income and profit and certain asset and liability information regarding the Bank's operating segments.

			Year ended 30 June 2016			Year ended	d 30 June 2015	Year ended 30 June 2014		
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
	Notes	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Interest income	1	970,380	770,231	1,740,611	913,803	695,350	1,609,153	839,321	514,037	1,353,358
Interest expense	II .	(572,668)	(202,244)	(774,912)	(581,823)	(166,741)	(748,564)	(558,281)	(136,057)	(694,338)
Net interest income		397,712	567,987	965,699	331,980	528,609	860,589	281,040	377,980	659,020
Fees and commission income	Ш	87,841	369,402	457,243	86,313	254,693	341,006	52,028	155,355	207,383
Fees and commission expense	III	(40,725)	(118,715)	(159,440)	(21,268)	(51,500)	(72,768)	(12,155)	(25,888)	(38,043)
Net fees and commission income	III	47,116	250,687	297,803	65,045	203,193	268,238	39,873	129,467	169,340
Net trading income	IVa	198,295	396,388	594,683	142,459	328,623	471,082	160,219	85,596	245,815
Other operating income	IVb	1,770	4,205	5,975	45,498	1,346	46,844	100,251	2,135	102,386
Total operating income		644,893	1,219,267	1,864,160	584,982	1,061,771	1,646,753	581,383	595,178	1,176,561
Net allowance for credit impairment	V	(332,061)	(312,496)	(644,557)	(63,221)	(437,058)	(500,279)	(7,343)	(168,368)	(175,711)
Net operating income		312,832	906,771	1,219,603	521,761	624,713	1,146,474	574,040	426,810	1,000,850
Personnel expenses		(131,296)	(265,494)	(396,790)	(131,357)	(162,687)	(294,044)	(166,055)	(122,822)	(288,877)
Depreciation of equipment		(20,497)	(7)	(20,504)	(5,082)	(8,454)	(13,536)	(3,174)	(3,704)	(6,878)
Amortisation of intangible assets		(9,224)	-	(9,224)	(3,277)	(5,452)	(8,729)	(3,057)	(3,567)	(6,624)
Other operating expenses		(93,254)	(176,310)	(269,564)	(102,890)	(170,483)	(273,373)	(80,437)	(111,822)	(192,259)
Total operating expenses		(254,271)	(441,811)	(696,082)	(242,606)	(347,076)	(589,682)	(252,723)	(241,915)	(494,638)
Operating profit		58,561	464,960	523,521	279,155	277,637	556,792	321,317	184,895	506,212
Impairment loss on subsidiary			-			(302,554)	(302,554)		(217,000)	(217,000)
Profit/(loss) before tax		58,561	464,960	523,521	279,155	(24,917)	254,238	321,317	(32,105)	289,212
Tax expense		(68,021)	(21,864)	(89,885)	(69,023)	(10,184)	(79,207)	(57,669)	(8,898)	(66,567)
(Loss)/profit for the year		(9,460)	443,096	433,636	210,132	(35,101)	175,031	263,648	(41,003)	222,645
Other comprehensive income										
Loss on available-for-sale investments		(579)	<u>-</u>	(579)	-	<u>-</u>	<u>-</u>	<u>-</u>	-	
Total comprehensive (loss)/income for the year		(10,039)	443,096	433,057	210,132	(35,101)	175,031	263,648	(41,003)	222,645



		2016			2015			2014		
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
	Notes	MUR'000								
ASSETS										
Cash and balances with the Central Bank	VI	3,025,755	3,374	3,029,129	2,507,172	5,297	2,512,469	2,017,642	1,983	2,019,625
Due from banks	VII	3,205,600	42,795,075	46,000,675	1,967,313	39,467,216	41,434,529	1,310,031	16,941,107	18,251,138
Derivative financial instruments	VIII	31,542	2,102	33,644	49,661	18,866	68,527	53,155	22,933	76,088
Financial investments - held-for-trading	IX	3,433,624	108,446	3,542,070	1,790,437	176,687	1,967,124	1,683,896	227,516	1,911,412
Loans and advances to customers	Х	10,686,508	11,271,833	21,958,341	10,161,523	11,546,345	21,707,868	7,773,017	9,624,038	17,397,055
Investment in subsidiaries	ΧI	189,563	-	189,563	189,563	-	189,563	189,563	220,238	409,801
Financial investments - available-for-sale	XII	316,033	-	316,033	-	-	-	-	-	-
Financial investments - held-to-maturity	XIII	6,416,506	5,122,373	11,538,879	4,940,784	130,908	5,071,692	6,706,789	130,048	6,836,837
Equipment	XIV	135,119	872	135,991	98,955	-	98,955	66,310	-	66,310
Intangible assets	ΧV	111,831	10	111,841	48,018	-	48,018	37,667	-	37,667
Deferred tax assets		52,251	8,190	60,441	12,504	7,103	19,607	6,820	2,077	8,897
Other assets	XVI	186,761	19,423	206,184	211,906	76,244	288,150	155,300	18,917	174,217
TOTAL ASSETS	_	27,791,093	59,331,698	87,122,791	21,977,836	51,428,666	73,406,502	20,000,190	27,188,857	47,189,047
LIABILITIES AND EQUITY										
Due to banks	XVII	173,510	-	173,510	227,411	_	227,411	1,015,350	-	1,015,350
Derivative financial instruments	VIII	78,803	49,111	127,914	21,735	33,040	54,775	31,566	41,119	72,685
Deposits from customers	XVIII	20,248,788	60,130,188	80,378,976	18,116,076	48,812,575	66,928,651	14,990,745	26,099,210	41,089,955
Debts issued	XIX	1,111,032	, , -	1,111,032	1,094,275	-	1,094,275	1,033,574	-	1,033,574
Other liabilities	XXI	318,885	88,621	407,506	193,789	337,998	531,787	118,715	480,795	599,510
Current tax liabilities	_	84,379	<u> </u>	84,379	41,112	10,215	51,327	40,538	4,201	44,739
TOTAL LIABILITIES	_	22,015,397	60,267,920	82,283,317	19,694,398	49,193,828	68,888,226	17,230,488	26,625,325	43,855,813
EQUITY ATTRIBUTABLE TO EQUITY HOLDERS	OF THE PARENT									
Ordinary Shares				2,595,363			2,590,959			1,747,639
Class A shares				1,385,768			1,385,768			1,386,244
Treasury shares				-			-			(405,776)
Share application monies				_			17,261			(.33,7,0)
Retained earnings				493,283			107,086			332,174
Other reserves			_	365,060		_	417,202		_	272,953
TOTAL EQUITY				4,839,474			4,518,276			3,333,234
TOTAL LIABILITIES AND EQUITY				87,122,791			73,406,502			47,189,047
			=	,,- ,		_	., ,		_	, -,,- 17



			2016			2015			2014	
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
ı	INTEREST INCOME	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Due from banks	17,492	244,498	261,990	11,777	176,487	188,264	13,464	105,306	118,770
	Loans and advances to customers	710,603	513,423	1,224,026	629,143	501,142	1,130,285	546,816	389,941	936,757
	Financial investments held-to-maturity	230,460	12,310	242,770	270,610	17,721	288,331	279,041	18,790	297,831
	Placements with Central Bank	11,825	<u> </u>	11,825	2,273	-	2,273	-	-	
	<u>-</u>	970,380	770,231	1,740,611	913,803	695,350	1,609,153	839,321	514,037	1,353,358
II	INTEREST EXPENSE									
	Due to banks	2,319	16,921	19,240	4,613	2,463	7,076	15,029	30	15,059
	Deposits from customers	489,712	185,323	675,035	498,453	164,278	662,731	467,560	136,027	603,587
	Other	80,637	<u>-</u>	80,637	78,757	-	78,757	75,692		75,692
	_	572,668	202,244	774,912	581,823	166,741	748,564	558,281	136,057	694,338
Ш	NET FEES AND COMMISSION INCOME									
	Fees and commission income									
	Credit related fees and commission income	84,048	237,592	321,640	79,462	194,556	274,018	44,077	138,377	182,454
	Custody fees income	-	118,220	118,220	-	55,019	55,019	-	10,719	10,719
	Other fees received	3,793	13,590	17,383	6,851	5,118	11,969	7,951	6,259	14,210
	Total fees and commission income	87,841	369,402	457,243	86,313	254,693	341,006	52,028	155,355	207,383
	Fees and commission expense									
	Custody fees expense	(13,630)	(31,798)	(45,428)	(5)	(1,614)	(1,619)	(103)	(639)	(742)
	Other fees	(27,095)	(86,917)	(114,012)	(21,263)	(49,886)	(71,149)	(12,052)	(25,249)	(37,301)
	Total fees and commission expense	(40,725)	(118,715)	(159,440)	(21,268)	(51,500)	(72,768)	(12,155)	(25,888)	(38,043)
	Net fees and commission income	47,116	250,687	297,803	65,045	203,193	268,238	39,873	129,467	169,340
IV(a)	NET TRADING INCOME									
	Financial investments held-for-trading	83,218	14,270	97,488	32,235	7,536	39,771	18,902	20,920	39,822
	Foreign exchange	115,077	382,118	497,195	110,224	321,087	431,311	141,317	64,676	205,993
	<u>-</u>	198,295	396,388	594,683	142,459	328,623	471,082	160,219	85,596	245,815
IV(b)	OTHER OPERATING INCOME									
	Dividend income	-	-	-	45,000	-	45,000	100,000	-	100,000
	Transaction and other related fees	1,770	4,205	5,975	498	1,346	1,844	251	2,135	2,386
	=	1,770	4,205	5,975	45,498	1,346	46,844	100,251	2,135	102,386
٧	NET ALLOWANCE FOR CREDIT IMPAIRMENT									
	Portfolio and specific provisions on loans and advances				,				.,.	
	to customers	332,061 332,061	312,496 312,496	644,557 644,557	63,221 63,221	437,058 437,058	500,279 500,279	7,343 7,343	168,368 168,368	175,711 175,711
	=	332,001	312,490	044,557	03,221	437,036	300,279	7,343	100,300	175,711
VI	CASH AND BALANCES WITH THE CENTRAL BANK									
	Cash in hand	6,051	3,374	9,425	13,589	5,297	18,886	4,372	1,983	6,355
	Current account with the Central Bank	2,211,048	-	2,211,048	1,868,416	-	1,868,416	2,013,270	-	2,013,270
	Placements with the Central Bank	808,656	-	808,656	625,167		625,167	-		
	=	3,025,755	3,374	3,029,129	2,507,172	5,297	2,512,469	2,017,642	1,983	2,019,625



						2016			2015			2014	
					Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
VII	DUE FROM BANK	(S			MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Placements with o	other banks			1,423,376	14,740,805	16,164,181	1,963,057	12,009,953	13,973,010	1,293,077	5,665,374	6,958,451
	Current accounts	with other banl	ks		1,782,224	28,052,776	29,835,000	2,960	27,455,785	27,458,745	15,787	11,274,409	11,290,196
	Other amounts du	ıe			-	1,494	1,494	1,296	1,478	2,774	1,167	1,324	2,491
				_	3,205,600	42,795,075	46,000,675	1,967,313	39,467,216	41,434,529	1,310,031	16,941,107	18,251,138
II I	DERIVATIVE FINAN	CIAL INSTRUM	MENTS										
			20	116			20	15			201	4	
		Segment A	Segment B	Total	Notional Amount		Segment B	Total	Notional Amount	Segment A	Segment B	Total	Notional Amount
	ASSETS	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Derivatives held- for-trading												
	Foreign Exchange Option Contracts	8,147	-	8,147	16,365,970	17,224	-	17,224	12,835,526	-	8,239	8,239	8,661,329
	Forward Foreign Exchange Contracts	23,395	2,102	25,497	7,413,567	32,437	18,866	51,303	6,371,802	53,155	14,694	67,849	8,134,679
	Contracts		<i>'</i>	,	, ,	·		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·	
		31,542	2,102	33,644	23,779,537	49,661	18,866	68,527	19,207,328	53,155	22,933	76,088	16,796,008
	LIABILITIES												
	Derivatives held- for-trading												
	Foreign Exchange Option Contracts	-	(8,147)	(8,147)	16,365,970	-	(17,224)	(17,224)	12,835,526	(23,327)	(41,119)	(64,446)	8,134,679
	Forward Foreign Exchange												
	Contracts	(78,803)	(40,964)	(119,767)	7,413,567	(21,735)	(15,816)	(37,551)	6,371,802	(8,239)	-	(8,239)	8,661,329
		(78,803)	(49,111)	(127,914)	23,779,537	(21,735)	(33,040)	(54,775)	19,207,328	(31,566)	(41,119)	(72,685)	16,796,008
						2016			2015			2014	
					Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
ζ.	FINANCIAL INVEST	MENTS - HELD-I	FOR-TRADING		MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000

			2010			2013			2014	
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
IX	FINANCIAL INVESTMENTS - HELD-FOR-TRADING	MUR'000								
	Government of Mauritius debt securities	2,923,763	-	2,923,763	1,465,219	-	1,465,219	1,071,625	-	1,071,625
	Bank of Mauritius bonds and notes	344,663	-	344,663	234,518	-	234,518	585,736	-	585,736
	Debt securities	165,198	108,446	273,644	90,700	176,687	267,387	26,535	227,516	254,051
		3 433 624	108 446	3 542 070	1 790 437	176 687	1 967 124	1 683 896	227 516	1 911 412



			2016			2015			2014	
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
X	LOANS AND ADVANCES TO CUSTOMERS	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	(a) Remaining term to maturity									
	Within 3 months	5,173,222	2,730,571	7,903,793	4,616,615	1,777,700	6,394,315	3,309,656	1,156,401	4,466,057
	Over 3 to 6 months	224,729	1,356,946	1,581,675	348,377	1,613,896	1,962,273	381,004	1,011,784	1,392,788
	Over 6 to 12 months	270,217	1,948,591	2,218,808	814,154	1,797,513	2,611,667	92,355	170,447	262,802
	Over 1 to 5 years	3,167,385	4,244,294	7,411,679	3,538,688	5,836,937	9,375,625	1,812,979	6,551,224	8,364,203
	Over 5 years	2,304,537	1,510,351	3,814,888	973,138	776,840	1,749,978	2,243,587	924,964	3,168,551
	Gross core loans and advances to customers	11,140,090	11,790,753	22,930,843	10,290,972	11,802,886	22,093,858	7,839,581	9,814,820	17,654,401
	Less Allowances for impairment losses	(453,582)	(518,920)	(972,502)	(129,449)	(256,541)	(385,990)	(66,564)	(190,782)	(257,346)
	Net core loans and advances to customers	10,686,508	11,271,833	21,958,341	10,161,523	11,546,345	21,707,868	7,773,017	9,624,038	17,397,055
	(b) Credit concentration of risk by industry sectors									
	Agriculture and fishing	352,327	203,584	555,911	730,236	197,500	927,736	505,455	170,052	675,507
	Manufacturing	573,894	1,342,847	1,916,741	595,445	2,040,568	2,636,013	640,153	2,028,890	2,669,043
	Tourism	2,960,458	52,242	3,012,700	2,763,202	37,769	2,800,971	2,033,075	64,633	2,097,708
	Transport	3,555	551,938	555,493	11,271	471,914	483,185	13,963	154,959	168,922
	Construction, infrastructure and real estate	2,333,856	581,435	2,915,291	1,662,342	625,923	2,288,265	1,528,829	800,915	2,329,744
	Financial and business services	1,883,717	2,384,472	4,268,189	1,509,196	2,347,038	3,856,234	701,871	1,968,833	2,670,704
	Traders	1,320,891	828,113	2,149,004	1,163,486	639,666	1,803,152	977,504	681,866	1,659,370
	Personal	1,305,078	474,273	1,779,351	1,459,918	387,293	1,847,211	1,216,242	331,833	1,548,075
	Professional	6,370	-	6,370	7,951	-	7,951	8,830	-	8,830
	Global Business Licence Holders (GBL)	-	3,655,303	3,655,303	-	3,618,017	3,618,017	-	2,155,428	2,155,428
	Information, communication and technology	96,694	-	96,694	98,089	63,372	161,461	61,902	128,704	190,606
	Government		345,923	345,923	-	355,794	355,794	-	305,507	305,507
	Other entities	303,250	1,370,623	1,673,873	289,836	1,018,032	1,307,868	151,757	1,023,200	1,174,957
		11,140,090	11,790,753	22,930,843	10,290,972	11,802,886	22,093,858	7,839,581	9,814,820	17,654,401
	(c) Allowance for credit losses									
	At beginning of year	121,521	264,469	385,990	66,564	190,782	257,346	59,865	22,413	82,278
	Amount written off against allowance	-	(58,045)	(58,045)	(336)	(371,299)	(371,635)	(643)	-	(643)
	Charge for the year	332,061	312,496	644,557	63,221	437,058	500,279	7,343	168,368	175,711
	At end of year	453,582	518,920	972,502	129,449	256,541	385,990	66,565	190,781	257,346



LOANS AND ADVANCES TO CUSTOMERS (Continued) (d) Allowance for credit losses by sector		2016				Total	
.,	Gross amount of loans	Non performing loans	Specific provision	Portfolio provision	2016	2015	2014
A suisculture and fishing	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Agriculture and fishing	555,911	454.004	245 721	5,592	5,592	5,697	3,376
Manufacturing	1,916,741	654,986	265,731	16,129	281,860	24,218	12,740
Tourism	3,012,700	51,552	18,188	30,931	49,119	17,991	10,633
Transport	555,493	189,800	64,178	5,021	69,199	2,755	800
Construction, infrastructure and real estate	2,915,291	591,675	86,760	29,304	116,064	36,658	12,020
Financial and business services	4,268,189	250,265	22,606	41,137	63,743	132,156	12,720
Traders	2,149,004	217,987	128,141	20,817	148,958	29,514	26,727
Personal	1,779,351	252,226	63,116	24,217	87,333	22,710	14,494
Professional	6,370	-	-	62	62	47	42
Information, communication and technology	96,694	20,406	2,343	876	3,219	1,622	1,07
Government	345,923	-	-	3,133	3,133	2,033	1,439
Global Business Licence Holders (GBL)	3,655,303	182,383	73,372	31,676	105,048	79,334	155,776
Other entities	1,673,873	52,277	25,573	13,599	39,172	31,255	5,505
	22,930,843	2,463,557	750,008	222,494	972,502	385,990	257,346
Analysed by Segments:							
Segment A							
Agriculture and fishing	352,327	<u>-</u>	<u>-</u>	3,748	3,748	4,569	2,575
Manufacturing	573,894	225,752	22,106	5,603	27,709	5,379	3,183
Tourism	2,960,458	51,552	18,188	30,458	48,646	17,775	10,329
Transport	3,555	-	-	22	22	59	71
Construction, infrastructure and real estate	2,333,856	591,675	86,760	24,038	110,798	33,082	8,247
Financial and business services	1,883,717	250,265	21,441	19,541	40,982	19,152	3,449
Traders	1,320,891	217,987	128,141	13,408	141,549	25,888	23,586
Personal	1,305,078	242,347	52,736	20,624	73,360	20,652	13,289
Professional	6,370	-	-	62	62	47	42
Information, communication and technology	96,694	20,406	2,343	876	3,219	1,260	1,07
Government	-	-	-	-	-	-	
Global Business Licence Holders (GBL)	-	-	-	-	-	-	
Other entities	303,250	27,286	606	2,881	3,487	1,587	722
	11,140,090	1,627,270	332,321	121,261	453,582	129,450	66,564
Segment B							
Agriculture and fishing	203,584	-	-	1,844	1,844	1,128	801
Manufacturing	1,342,847	429,234	243,625	10,526	254,151	18,839	9,557
Tourism	52,242	-	-	473	473	216	304
Transport	551,938	189,800	64,178	4,999	69,177	2,696	730
Construction, infrastructure and real estate	581,435	-	· <u>-</u>	5,266	5,266	3,576	3,773
Financial and business services	2,384,472	-	1,166	21,596	22,762	113,004	9,274
Traders	828,113	-	· <u>-</u>	7,409	7,409	3,626	3,14
Personal	474,273	9,879	10,380	3,593	13,973	2,058	1,205
Professional	-	, -	, -	, -	, -	-	
Information, communication and technology	-	-	-	-	-	362	
Government	345,923	-	-	3,133	3,133	2,033	1,439
Global Business Licence Holders (GBL)	3,655,303	182,383	73,372	31,676	105,048	79,334	155,776
Other entities	1,370,623	24,991	24,966	10,718	35,684	29,668	4,782
	11,790,753	836,287	417,687	101,233	518,920	256,540	190,782
	11,770,753	030,207	+17,007	101,200	310,740	200,040	170,702



			2016			2015			2014	
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
ΧI	INVESTMENT IN SUBSIDIARIES	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Cost									
	At 30 June	189,563		189,563	189,563		189,563	189,563	220,238	409,801
			2016			2015			2014	
XII	FINANCIAL INVESTMENTS - AVAILABLE-FOR-SALE	Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
		MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Bank of Mauritius bonds and notes	316,033	-	316,033	=	-	-		-	
			2016			2015			2014	
XIII	FINANCIAL INVESTMENTS-HELD-TO-MATURITY	Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
		MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
	Unquoted investments									
	Government of Mauritius debt securities	4,474,740	-	4,474,740	2,685,114	-	2,685,114	4,372,367	-	4,372,367
	Bank of Mauritius bonds and notes	1,207,513	-	1,207,513	1,344,574	-	1,344,574	1,523,856	-	1,523,856
	Other debt securities	734,253	5,122,373	5,856,626	911,096	130,908	1,042,004	810,566	130,048	940,614
		6,416,506	5,122,373	11,538,879	4,940,784	130,908	5,071,692	6,706,789	130,048	6,836,837



# $42. \ \mathsf{SEGMENTAL} \ \mathsf{REPORTING} \ (\mathsf{Continued})$

### XIV EQUIPMENT

EQUIPMENT							
Segment A	Improvement to buildings	Furniture and fittings	Office equipment	Motor vehicles	Computer equipment	Assets under work-in-progress	Total
COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2013	10,647	13,227	9,093	671	11,184	-	44,822
Additions	8,154	23,312	3,473	63	9,732	-	44,734
Disposals			(347)		(237)	-	(584)
At 30 June 2014	18,801	36,539	12,219	734	20,679	-	88,972
At 1 July 2014	18,801	36,539	12,219	734	20,679	-	88,972
Additions	15,978	11,846	2,811	61	16,172	-	46,868
Disposals			(945)		(387)	-	(1,332)
At 30 June 2015	34,779	48,385	14,085	795	36,464	-	134,508
At 1 July 2015	34,779	48,385	14,085	795	36,464	-	134,508
Additions	9,034	26,256	2,795	18,212	12,143	11	68,451
Disposals		(26)	(2,011)	(10,207)	(2,999)	-	(15,243)
At 30 June 2016	43,813	74,615	14,869	8,800	45,608	11	187,716
DEPRECIATION							
At 1 July 2013	2,368	3,254	3,589	563	6,293	-	16,067
Charge for the year	1,214	1,832	1,482	115	2,235	-	6,878
Disposals			(122)		(160)	-	(282)
At 30 June 2014	3,582	5,086	4,949	678	8,368	-	22,663
At 1 July 2014	3,582	5,086	4,949	678	8,368	-	22,663
Charge for the year	2,725	4,055	2,013	10	4,733	-	13,536
Disposals		-	(417)	-	(228)	-	(645)
At 30 June 2015	6,307	9,141	6,545	688	12,873	-	35,554
At 1 July 2015	6,307	9,141	6,545	688	12,873	-	35,554
Charge for the year	3,971	6,023	2,319	491	7,693	-	20,497
Disposals	<u> </u>	(5)	(781)	<del>-</del>	(2,668)	-	(3,454)
At 30 June 2016	10,278	15,159	8,083	1,179	17,898	-	52,597
NET CARRYING AMOUNT							
At 30 June 2016	33,535	59,456	6,786	7,621	27,710	11	135,119
At 30 June 2015	28,472	39,244	7,540	107	23,591		98,955
At 30 June 2014	15,219	31,453	7,270	56	12,311	_	66,310
		· · · · · · · · · · · · · · · · · · ·	· · · · · · · · · · · · · · · · · · ·				



## XIV EQUIPMENT (Continued)

Segment B	Improvement to buildings	Furniture and fittings	Office equipment	Motor vehicles	Computer equipment	Assets under work-in-progress	Total
COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
At 1 July 2015	-	-	-	-	-	-	-
Additions	661	218	-	-	-	-	879
Disposals		-	-	-	<u>-</u> .	<del>-</del>	-
At 30 June 2016	661	218	<u>-</u>	<u>-</u>	-	-	879
DEPRECIATION							
At 1 July 2015	-	-	-	-	-	-	-
Charge for the year	5	2					7
Disposals		<u>-</u>	-	-	<del>-</del> .	-	-
At 30 June 2016	5	2	<u>-</u>	-	-	-	7
NET CARRYING AMOUNT							
At 30 June 2016	656	216	-	-		-	872
At 30 June 2015		-	-	-	-		
At 30 June 2014			-	-	_		



All	ΧV	INTANGIBLE ASSETS Segment A	Computer software	Banking software	Other	Assets under progress	Total
Addition		COST	MUR'000	MUR'000	MUR'000	MUR'000	MUR'000
Al 30 June 2014			14,057	17,120	7,742	-	38,919
All I laby 2014		Additions	305	28,565	-	-	28,870
Additions		At 30 June 2014	14,362	45,685	7,742	<u>-</u>	67,789
At 1 July 2015         17,599         59,345         9,926         86,870           Transfer from other assets         2,910         18,960         - 15,862         37,822           Additions         2,910         18,960         - 51,862         37,822           Additions         2,910         18,960         - 51,167         159,907           AMORTISATION         8,645         11,921         3,885         - 23,499           Change for the year         2,462         3,563         659         - 6,642           At 30,10m2 2014         9,005         16,484         4,544         - 30,123           At 1,92014         9,005         16,484         4,544         - 30,123           At 1,92015         11,487         21,742         5,623         - 38,852           At 30,1m2 2015         11,487         21,742         5,623         - 38,852           Change for the year         2,076         5,21         877         - 3,852           Change for the year         2,076         5,21         877         - 4,876           At 30,1m2 2016         6,946         59,22         3,426         51,167         118,81           At 30,1m2 2016         9,01         3,760         3,20							
Transfer from other assets		At 30 June 2015	17,599	59,345	9,926	-	86,870
At 30 June 2016		Transfer from other assets	-	-	· <u>-</u>	35,805	86,870 35,805 37,232
At 1 July 2013         6,093         12,921         3,885         - 23,499           Charge for the year         2,402         3,583         659         - 6,624           Al 30 June 2014         9,095         16,484         4,544         - 30,123           At 1 July 2014         9,095         16,484         4,544         - 30,123           Charge for the year         2,392         5,256         1,079         - 8,729           At 30 June 2015         11,487         21,742         5,623         - 38,852           At 1 July 2015         11,487         21,742         5,623         - 8,852           Charge for the year         2,076         6,271         877         - 9,224           At 30 June 2016         13,563         28,013         6,500         - 48,076           NET CARRYING AMOUNT           At 30 June 2016         6,946         50,292         3,426         51,167         118,81           At 30 June 2016         6,946         50,292         3,426         51,167         118,81           At 30 June 2016         5,267         29,201         3,198         - 37,667           NITANGELE ASSETS           Segment B         50 <t< td=""><td></td><td>At 30 June 2016</td><td><u> </u></td><td></td><td>9,926</td><td></td><td>159,907</td></t<>		At 30 June 2016	<u> </u>		9,926		159,907
Charge for the year         2,002         3,563         6.99         - 0,624           A1 30 June 2014         9,095         16,484         4,544         - 30,123           At 1 July 2014         9,095         16,484         4,544         - 30,123           Charge for the year         2,392         5,259         1,079         - 6,272           At 30 June 2015         11,487         21,742         5,623         - 38,852           Charge for the year         2,076         6,271         877         - 6,224           At 30 June 2016         13,563         28,013         6,500         - 48,076           NET CARRYING AMOUNT           At 30 June 2016         6,946         50,292         3,426         51,167         111,831           At 30 June 2015         6,112         37,603         4,303         48,018           At 30 June 2016         5,267         29,201         3,198         - 3,667           INTANCIBLE ASSETS           Segment B           COST           At 1 July 2015         -         -         -         -         -         -         -         -         -         -         -         -         -<	•	AMORTISATION					
At 30 June 2014		At 1 July 2013	6,693	12,921	3,885	-	23,499
At 1 July 2014         9,095         16,484         4,544         30,123           Charge for the year         2,392         5,258         1,079         8,729           At 30 June 2015         11,487         21,742         5,623         3,8852           At 1 July 2015         11,487         21,742         5,623         3,8852           Charge for the year         2,076         6,271         877         9,224           At 30 June 2016         13,563         28,013         6,500         48,076           NET CARRYING AMOUNT           At 30 June 2015         6,946         50,292         3,426         51,167         118,831           At 30 June 2016         6,112         37,603         4,303         48,018           At 30 June 2014         5,267         29,201         3,198         3,7667           INTANGIBLE ASSETS           Segment B           COST           At 1 July 2015         5         5         5         5         5         10           At 30 June 2016         10         5         5         10         5         1         1           At 30 June 2016         5         7         7			2,402	3,563			6,624
Charge for the year         2,392         5,258         1,079         8,729           At 30 June 2015         11,487         21,742         5,623         -         38,852           At 1 July 2015         12,076         6,271         8,77         -         9,224           At 30 June 2016         13,563         28,013         6,500         -         48,076           NET CARRYING AMOUNT           At 30 June 2016         6,946         50,292         3,426         51,167         111,831           At 30 June 2014         5,267         29,201         3,198         -         37,667           INTANGIBLE ASSETS           Segment B           COST         2         2         2         2         2         2         2         3,667         37,667         37,667         37,667         37,667         37,667         37,667         37,667         37,667         37,667         37,667         37,003         4,303         -         48,018         4,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018         48,018 <td></td> <td>At 30 June 2014</td> <td>9,095</td> <td>16,484</td> <td>4,544</td> <td><u> </u></td> <td>30,123</td>		At 30 June 2014	9,095	16,484	4,544	<u> </u>	30,123
At 30 June 2015		At 1 July 2014	9,095	16,484	4,544	-	30,123
At 1 July 2015		Charge for the year	2,392	5,258	1,079	<u>-</u>	8,729
Charge for the year         2,076         6,271         877         9,224           At 30 June 2016         13,563         28,013         6,500         48,076           NET CARRYING AMOUNT           At 30 June 2016         6,946         50,292         3,426         51,67         111,81           At 30 June 2014         5,267         29,201         3,198         3,76,67           INTANGIBLE ASSETS           Segment B COST         Segment B COST         3,198         3,76,67           At 1 July 2015         10         2         1         1           Additions         10         2         2         1         1           At 30 June 2016         10         2         2         1         2           At 30 June 2016         2         2         2         2         3         2         3         3         4         3         3         4         3         4         3         4         3         4         3         3         4         3         6         3         3         6         3         3         6         3         6         3         4         3         3         6         3		At 30 June 2015	11,487	21,742	5,623	-	38,852
At 30 June 2016  NET CARRYING AMOUNT  At 30 June 2016  At 30 June 2014  At 30 June 2016  At 30 June 2016						-	38,852
NET CARRYING AMOUNT  At 30 June 2016						<del>-</del>	
At 30 June 2016         6,946         50,292         3,426         51,167         111,81           At 30 June 2015         6,112         37,603         4,303         -         48,018           At 30 June 2014         5,267         29,201         3,198         -         37,667           INTANGIBLE ASSETS           Segment B COST           At 1 July 2015         -         -         -         -         10           Additions         10         -         -         -         10           Disposals         -         -         -         -         10           AMORTISATION         -         -         -         -         -         -           At 30 June 2016         -		At 30 June 2016	13,563	28,013	6,500	<u>-</u>	48,076
At 30 June 2015     6,112     37,603     4,303     - 48,018       At 30 June 2014     5,267     29,201     3,198     - 37,667       INTANGIBLE ASSETS       Segment B COST       At 1 July 2015		NET CARRYING AMOUNT					
At 30 June 2014   5,267   29,201   3,198   - 37,667     INTANGIBLE ASSETS   Segment B   COST   To   -   -   -   -   -   -     At 1 July 2015   -   -   -   -   -   10     Disposals   -   -   -   -   10     Disposals   -   -   -   10     AMORTISATION		At 30 June 2016	6,946	50,292	3,426	51,167	111,831
INTANGIBLE ASSETS  Segment B COST  At 1 July 2015		At 30 June 2015	6,112	37,603	4,303	-	48,018
Segment B   COST     At 1 July 2015		At 30 June 2014	5,267	29,201	3,198	-	37,667
COST  At 1 July 2015		INTANGIBLE ASSETS					
Additions       10       -       -       -       10         Disposals       -       -       -       -       -       -       -       -       -       -       -       -       -       10       -       -       -       10       -       -       -       10       -       -       -       10       -<		_					
Disposals			-	-	-	-	-
At 30 June 2016       10       -       -       -       10         AMORTISATION       At 1 July 2015       -       10       -       -       -       10       - <td< td=""><td></td><td></td><td>10</td><td>-</td><td>-</td><td>-</td><td></td></td<>			10	-	-	-	
AMORTISATION  At 1 July 2015				-	<del>-</del>	-	
At 1 July 2015       -				<u> </u>	<del>-</del>		10
Charge for the year       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       10       -       -       10       -       -       -       10       - <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>							
At 30 June 2016       -       -       -       -       -       -       -       -       -       -       10       -       -       10       -       -       10       -       -       -       10       -			- -	-	-	-	-
At 30 June 2016       10       -       -       -       -       -       10         At 30 June 2015       -			-	-	-	-	-
At 30 June 2015		NET CARRYING AMOUNT					
At 30 June 2015		At 30 June 2016	10	-	-	-	10
			-	_	=	_	-
		At 30 June 2014	<del></del>		-		-



			2016			2015			2014	
		Segment A	Segment B	Total	Segment A	Segment B	Total	Segment A	Segment B	Total
XVI	OTHER ASSETS	MUR'000								
	Accrued income	3,820	918	4,738	409	5,536	5,945	1,772	4,814	6,586
	Prepayments	5,240	6,202	11,442	3,019	2,669	5,688	2,498	1,774	4,272
	Share application money	-	-	-	-	-	-	2,525	-	2,525
	Dividend receivable	112,000	-	112,000	145,000	-	145,000	100,000	-	100,000
	Other receivables	65,701	12,303	78,004	63,478	68,039	131,517	48,505	12,329	60,834
		186,761	19,423	206,184	211,906	76,244	288,150	155,300	18,917	174,217
XVII	DUE TO BANKS									
	Deposits with other banks	-	-	-	227,411	-	227,411	1,015,350	-	1,015,350
	Borrowings from the Central Bank	173,510	-	173,510		_			_	<u> </u>
		173,510	-	173,510	227,411		227,411	1,015,350	-	1,015,350
XVIII	DEPOSITS FROM CUSTOMERS									
	Personal									
	- Current and savings accounts	4,404,013	7,167,618	11,571,631	3,748,703	6,248,612	9,997,315	2,256,965	4,122,876	6,379,841
	- Term deposits	4,330,977	1,907,006	6,237,983	3,746,304	2,014,187	5,760,491	3,509,931	1,569,862	5,079,793
	Business						-			-
	- Current and savings accounts	6,456,746	37,299,324	43,756,070	4,295,024	25,419,962	29,714,986	3,067,482	15,763,420	18,830,902
	- Term deposits	5,046,893	13,756,240	18,803,133	6,289,437	15,129,814	21,419,251	6,071,815	4,643,052	10,714,867
	Government institutions						-			-
	- Current and savings accounts	10,159	-	10,159	9,817	-	9,817	4,775	-	4,775
	- Term deposits	<u> </u>	-	-	26,791	-	26,791	79,777	-	79,777
		20,248,788	60,130,188	80,378,976	18,116,076	48,812,575	66,928,651	14,990,745	26,099,210	41,089,955
XIX	DEBTS ISSUED									
	Unsecured subordinated bonds	1,111,032	<u>-</u>	1,111,032	1,094,275	<u>-</u>	1,094,275	1,033,574	_	1,033,574
XXI	OTHER LIABILITIES									
	Other payable and sundry creditors	318,885	88,621	407,506	193,789	337,998	531,787	118,715	480,795	599,510
	other payable and sundry distuitors	310,003	00,021	407,300	173,709	337,770	331,707	110,710	400,790	377,310

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